



Board of Aldermen Request for Action

MEETING DATE: 10/3/2023

DEPARTMENT: Administration/Finance

AGENDA ITEM: Approve Bill No. 3008-23 Adopt FY2024 Annual Operating Budget – 1st Reading.

REQUESTED BOARD ACTION:

A motion to approve Bill No. 3008-23, Adopt FY2024 Annual Operating Budget. First reading by title only.

SUMMARY:

City staff have worked collectively since January 2023 to determine the needs, and eventually propose recommendations, for the FY2024 Budget. In May of 2023, the Board of Aldermen, Department Directors, and other key department staff met in a retreat/financial summit to review organizational workplans and priorities identified through recent processes to outline community goals. Various goals were outlined in the retreat. The FY2024 proposed budget:

- Ensures adequate performance in employee recruitment and retention.
- Continues to focus on investment in infrastructure.
- Creates and sustains new public education and communications.
- Assures the maintenance and acquisition of appropriate work equipment.
- Includes \$90,000 for a shelter/restroom combination at the Diamond Crest Splashpad.

The FY2024 Budget Document is included in the agenda packet.

FY2023 Budget “Rollovers”

Each year, the Finance Department adjusts the upcoming budget based upon the remaining amounts in current engineering and construction contracts. These amounts are rolled over as a part of the newly proposed budget. This year, Public Works and Finance staff have worked together to determine the budget rollovers needed for FY2024. This includes projects that have not yet been completed. These rollovers will be noted in the FY2024 – FY2028 Proposed Five Year Capital Improvement Plan. The rollover amounts included in the FY2024 budget are as follows:

General Fund Rollovers

- The City has contracted with Amino Brothers to complete waterline improvements, sidewalk improvements and road reconstruction on Quincy Boulevard. The total contract amount for this project was established at \$1,470,000. Waterline improvements are expected to be completed and billed to

the City before the end of the fiscal year. However, the sidewalk improvements will not be completed until FY2024, at an expected cost of \$205,000. This \$205,000 will be rolled into the FY2024 General Fund Budget. In addition, the road will not be reconstructed until FY2024. Staff have allocated \$175,000 to the General Fund as a source of funds to pay for road reconstruction and \$95,000 to the Capital Improvement Sales Tax Fund as a source of funds to pay for road reconstruction. Therefore, this amount of \$175,000 will be rolled into the FY2024 General Fund Budget and this amount of \$95,000 will be rolled in the FY2024 Capital Improvement Sales Tax Fund Budget.

- The City has contracted With Menke Excavating to complete improvements on 4th Street & 4th Terrace. On August 28, 2023, staff presented information regarding a change order for mailbox improvements on 4th Street & 4th Terrace, at an approximate cost of \$89,000. Therefore, based upon approval from the Board of Aldermen, a rounded amount of \$100,000 will be budgeted in the FY2024 General Fund Budget for the mailbox improvements. Also, there is \$315,000 remaining to be paid for road reconstruction costs. Therefore, \$315,000 will be budgeted in the Transportation Sales Tax Fund in FY2024.
- The City has contracted with BG Consultants for the completion of Commercial Street Sidewalk engineering in the amount of \$105,000. To date, \$58,000 has been paid to BG Consultants for the engineering expenses. The CWWS Fund FY2024 Budget will include \$40,000 to complete this engineering.
- The City has contracted with HDR Engineering for the completion of engineering for the West Bypass of 144th Street Lift Station in the amount of \$346,050. As of September, the City has \$95,025 left on the contract. Some contract expenses are expected to be spent in October, and therefore, the FY2024 CWWS Fund Budget includes an amount of \$85,000 for the remainder of the contract.
- The City has contracted with HDR Engineering for the completion of engineering for the Smith's Fork Pump Station in the amount of \$285,800. As of September, the City has \$71,063 left on the contract. Some contract expenses are expected to be spent in October, and therefore, the FY2024 CWWS Fund Budget includes an amount of \$50,000 for the remainder of the contract.
- The City has contracted with HDR Engineering for the completion of engineering for the Water Treatment Plant Improvements & Residuals in the amount of \$255,730. As of September, the City has \$173,980 left on the contract. Some contract expenses are expected to be spent in October, and therefore, the FY2024 CWWS Fund Budget includes an amount of \$150,000 for the remainder of the contract.
- The City has contracted with HDR Engineering for the completion of engineering for the River Crossing & Maple Lane Waterline Improvements in the amount of \$178,560. As of September, the City has \$75,890 left on the contract. Some

contract expenses are expected to be spent in October, and therefore, the FY2024 CWWWS Fund Budget includes an amount of \$60,000 for the remainder of the contract.

- The City has contracted with HDR Engineering for the completion of engineering for the Owens Branch Sanitary Sewer, Line #1, Phase #1 in the amount of \$321,950. As of September, the City has \$254,355 left on the contract. Some contract expenses are expected to be spent in October, and therefore, the FY2024 CWWWS Fund Budget includes an amount of \$230,000 for the remainder of the contract.
- The City has contracted with HDR Engineering for the completion of engineering for Streetscape Phase III in the amount of \$246,600. As of September, the City has \$59,380 left on the contract. Some contract expenses are expected to be spent in October, and therefore, the FY2024 Capital Improvement Sales Tax Fund Budget includes an amount of \$50,000 for the remainder of the contract.

The Budget Rollovers influence the FY2023 *projected ending fund balance* for the General Fund and the proposed FY2024 total budget. This is explained in the next section below.

Updated Total Budget Summary – For October 17, 2023 Approval

	2024 Projected Beginning Balance	2024 Proposed Revenues	2024 Proposed Expenditures	2024 Projected Ending Balance
General Fund	3,530,984	6,266,986	7,100,790	2,697,180
Capital Improvement Sales Tax Fund	668,200	1,240,750	1,906,340	2,610
Capital Projects Fund	100,000	40,000	-	140,000
Combined Water/Wastewater Fund	6,455,383	10,683,600	15,704,620	1,434,363
Debt Service Fund	267,739	357,830	351,333	274,236
Park and Stormwater Sales Tax Fund	983,800	933,750	1,021,000	896,550
Sanitation Fund	57,974	938,757	931,805	64,926
Marketplace TIF (Allocation) Fund	1,635,910	868,446	1,179,800	1,324,556
Commons CID Fund	137,351	396,592	413,916	120,027
Transportation Sales Tax Fund	537,204	1,168,950	1,699,140	7,014
Vehicle And Equipment Replacement Fund	210,780	374,398	423,547	161,631
Donation Fund	9,109	21,000	15,000	15,109
Judicial Education Fund	3,447	-	3,447	-
Technology Upgrade Fund	632	-	632	-
DWI Recovery Fund	6,612	4,000	5,000	5,612
Police Training Fund	4,538	3,000	5,000	2,538
Grand Total	\$ 14,609,661	\$ 23,298,059	\$ 30,761,370	\$ 7,146,350

The Total Proposed FY2024 Budget includes the aggregate use of fund balance across sixteen budgeted funds. The use in fund balance can be attributed to several high-profile capital improvement projects within the General Fund, CWWS (Combined Water & Wastewater) Fund, Transportation Sales Tax Fund, and Capital Improvement Sales Tax Fund. This includes completion of the following projects:

- Quincy Boulevard (Sidewalks and Road Reconstruction)
- 144th Street Lift Station and West Interceptor - Construction
- Downtown Streetscape Phase III - Construction
- Stonebridge Lift Station – Engineering & Construction
- Water Treatment Plant Improvements & Residuals – Engineering & Construction
- Commercial Street Sidewalks – Construction
- Wastewater Treatment Plan Expansion – Engineering

PREVIOUS ACTION:

As a part of the budget process, the Board of Aldermen first reviewed and discussed upcoming City Department goals on May 16, 2023. Next, the Board held a Financial Retreat on May 17, 2023. Following the retreat, the Board review the Five-Year Capital Improvement plan on June 20, 2023. On August 28, 2023, the Board formally reviewed the FY2024 Proposed Operating Budget.

POLICY OBJECTIVE:

Approval of operating and capital budget to achieve Board of Aldermen goals in FY2024

FINANCIAL CONSIDERATIONS:

Adopting expenditure and revenue budget for FY2024 which establishes spending and receipting authority for the City in FY2024.

ATTACHMENTS:

- | | |
|---|-----------------------------------|
| <input checked="" type="checkbox"/> Ordinance | <input type="checkbox"/> Contract |
| <input type="checkbox"/> Resolution | <input type="checkbox"/> Plans |
| <input type="checkbox"/> Staff Report | <input type="checkbox"/> Minutes |
| <input type="checkbox"/> Other: FY2024 City of Smithville Budget Book | |

AN ORDINANCE ADOPTING THE FY2024 ANNUAL OPERATING BUDGET FOR THE CITY OF SMITHVILLE, MISSOURI, AND AUTHORIZING THE EXPENDITURES OF FUNDS FOR MUNICIPAL SERVICES.

BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF SMITHVILLE, MISSOURI, AS FOLLOWS:

THAT, for the purpose of financing the conduct of affairs of the City of Smithville, Missouri during the fiscal year from November 1, 2023, and ending October 31, 2024 inclusive, the budget of the City's revenue and expenses for such period prepared and submitted to the Smithville Board of Aldermen by the City Administrator is hereby approved and adopted as the Official Budget of the City of Smithville, Missouri; and

THAT, the amounts set forth in the various funds are hereby appropriated to such uses, and authority is hereby given to the City Administrator of the City of Smithville to expend the amounts shown for the purposes indicated; and

THAT, the amounts for each fund, as shown in the Annual Budget shall not be increased or decreased except by the Board of Aldermen approval, but the various objects of expenses comprising the total appropriation for any fund may be increased or decreased at the discretion of the City Administrator, providing the adjustments shall not increase the total amount appropriated for that fund.

PASSED by the Board of Aldermen, and **APPROVED** by the Mayor, of the City of Smithville, Missouri, this 3rd day of October, 2023.

Damien Boley, Mayor

ATTEST:

Linda Drummond, City Clerk

First Reading: 10/03/2023

Second Reading: 10/17/2023



Proposed FY2024 Operating Budget & Five Year Capital Improvement Plan City of Smithville, Missouri





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Smithville
Missouri**

For the Fiscal Year Beginning

November 01, 2022

Christopher P. Morill

Executive Director

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Proposed FY2024 Budget Message

August 28, 2023

Honorable Mayor and Board of Aldermen:

I am pleased to present the City of Smithville Annual Operating and Capital Budget for Fiscal Year 2024. This budget reflects the collaboration and dedicated work of staff, Mayor Boley and the Board of Aldermen in achieving the goals and needs of our community.

I believe the FY2024 Budget reflects an appropriate allocation of resources allowing for the continuation of all City services while implementing priorities identified by the citizens of Smithville and the Board of Aldermen.

In May 2023, the Board and staff met in a retreat/financial summit to review organizational workplans and priorities identified through recent processes to outline community goals. During this day-long session, ongoing organizational needs were presented, along with their relationship to community goals outlined in the strategic planning and visioning, comprehensive planning and other planning processes completed over the last several years.

The budget as presented reflects staff's understanding of Board of Aldermen goals outlined at the retreat. In addition to supporting current service levels, the proposed budget provides funding that:

- Ensures adequate performance in employee recruitment and retention.
- Continues to focus on investment in infrastructure.
- Creates and sustains new public education and communications.
- Assures the maintenance and acquisition of appropriate work equipment.

The FY2024 budget reallocates previously approved, but unspent funds for projects or programs approved in the FY2023 Budget. This provides staff the opportunity to complete projects initiated in FY2023, but not yet completed without having to seek amendment in the FY2024 budget. Not included in the proposed budget are funds to address facility needs, most notably a new police station, maintenance facilities, and a community center. Discussions of these needs and associated funding requirements for these needs are ongoing.

On August 28, 2023, the Board of Aldermen approved language for a Public Safety Sales Tax question to appear on the ballot of the November 7, 2023 general election. If approved, the budget would need to be amended. Revenues from the Public Safety Sales Tax would be in held a segregated budgeted fund which would support:

Proposed FY2024 Budget Message

- Addition of Two Police Officers
- Addition of One Animal Control Officer
- Vehicle leasing costs associated with Police Department fleet
- Equipment upgrades and replacement

Any changes to the budget necessitated by decisions in these areas will be addressed through amendments to the FY2024 Budget or through discussion in future budgets.

The Expenditure Budget for all funds for FY2024 is \$30,781,370 and is supported by \$23,298,059 in revenues.

	2024 Projected Beginning Balance	2024 Proposed Revenues	2024 Proposed Expenditures	2024 Projected Ending Balance
General Fund	3,530,984	6,266,986	7,100,790	2,697,180
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Commons CID Fund	137,351	396,592	413,916	120,027
Transportation Sales Tax Fund	537,204	1,168,950	1,699,140	7,014
Vehicle And Equipment Replacement Fund	210,780	374,398	423,547	161,631
Donation Fund	9,109	21,000	15,000	15,109
Judicial Education Fund	3,447	-	3,447	-
Technology Upgrade Fund	632	-	632	-
DWI Recovery Fund	6,612	4,000	5,000	5,612
Police Training Fund	4,538	3,000	5,000	2,538
Grand Total	\$ 14,609,661	\$ 23,298,059	\$ 30,761,370	\$ 7,146,350

The Total Proposed FY2024 Budget includes the aggregate use of fund balance across sixteen budget funds. FY2024 projected beginning fund balance is approximately \$14.6 million and FY2024 projected ending fund balance is approximately \$7.1 million. In FY2024, the total amount of fund balance expected to be used equals \$7,463,311.

Proposed FY2024 Budget Message

Revenues Overview

The Proposed FY2024 Total General Fund revenue budget includes a projected 9% increase in City sales tax revenues. This increase in City sales tax is supported by the additional collection of recreational marijuana sales tax, which will start October 1, 2023. In addition, the General Fund revenue budget includes a projected 2% increase in use tax revenues, and a projected 4.5% increase in property tax revenues.

Last year, the City worked with Raftelis Financial Consultants to conduct an update to the Utility Rate Study. Utility rate increases are necessary in order to continue funding water and sewer line replacement projects, ongoing system maintenance projects, and system capacity upgrades, in addition to providing for daily staffing and operational needs. The FY2024 Budget includes a 15% increase in the water volume and fixed charge and a 15% increase in the wastewater volume and fixed charge. In addition to the increases in these rates, the FY2024 Budget includes estimated COP proceeds of \$3,900,000 to fund the 144th Street Lift Station and West Bypass of 144th Street (West Interceptor).

The revenue budgets for the Transportation Sales Tax Fund, Capital Improvement Sales Tax Fund, and Park and Stormwater Sales Tax fund includes a projected 3% increase in sales tax revenue. Each of these funds have as their only source designated voter-approved half-cent sales taxes.

Expenditures Overview

As previously mentioned, the FY2024 Budget totals \$30,761,370 in expenditures across 16 budgeted funds. This includes \$14,468,340 in capital improvement project expenses to improve water, wastewater, stormwater, and street infrastructure as well as the additions of park amenities throughout the City. The Five Year CIP totals \$50,634,975 across all funds. The General Fund accounts for the majority of personnel, programs and services in the City and totals \$7,100,790 in expenditures, a 15.38% increase from projected FY2023 expenditures (once the project budget rollovers are accounted for).

The proposed budget includes a 3% Consumer Price Index (CPI) adjustment to the employee compensation plan (effective November 1, 2023); a 15% increase in medical insurance; increases to property & liability insurance and worker's compensation; and increases to contractual services such as police dispatching, annual audit services.

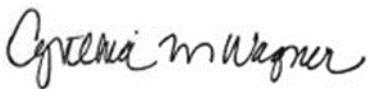
In addition to providing for infrastructure needs and continuation of service provision, the FY2024 Budget prepares the City of Smithville for future growth and expanded tourism, provides opportunities for personal connection with our citizenry and the provision of education on the City's core functions. To achieve this, additional budget has been proposed for allocation to several program and service enhancements. These enhancements are reflected in:

Proposed FY2024 Budget Message

- Funding a Continued Partnership with Smithville Main Street District
- Funding an Agreement With the Chamber of Commerce Agreement to Provide Additional Services
- Website Enhancements
- Transfer of Funds into the VEF (Vehicle & Equipment Replacement Fund)
- Continue to Fund Neighborhood Beautification Grants
- Adding a Wastewater Treatment Plant Operator
- Creation of a Citizens Academy Program
- Implementation of Downtown Wayfinding & Signage
- Creation of South Employment Overlay District

Additionally, the FY2024 Budget prioritizes managing aging assets which have reached the end of their lifecycle through fiscally responsible purchasing methods.

This proposed budget reflects the combined efforts of all department directors. I wish to extend special thanks to Finance Director Stephen Larson his effort in providing budgetary information in a transparent and informative format. I look forward to working with staff, citizens of Smithville and the Board of Aldermen to accomplish the goals funded through this proposed budget.



Cynthia M. Wagner
City Administrator

Community History

The City of Smithville is located in Clay and Platte Counties in Missouri, just to the north of Kansas City, Missouri. Smithville is a 16.25 square-mile community that is home to over 11,000 residents who enjoy living in a peaceful, yet growing community. Operating separately from the City, the Smithville R-II School District operates three elementary schools, one middle school, and one high school. Smithville has a branch of the Mid-Continent Public Library.



Smithville was named for Humphrey and Nancy Smith, who came west with their six sons and daughter from New York state in 1822 to find land and build a home. They settled alongside the Little Platte River. In 1824, the Smith's established Smith's Mill, the first water-powered flour mill in Clay County. By the 1830s, a town site was laid out and Smith's Mill became Smithville.

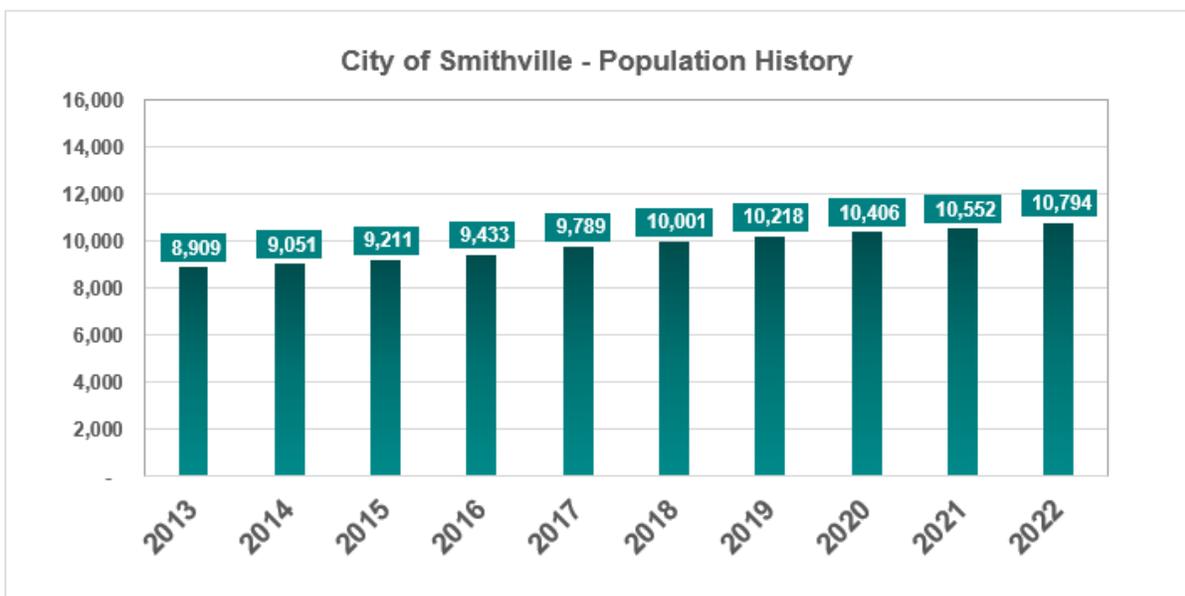
On July 6, 1868, the town of Smithville was incorporated. The City currently operates as a council/administrator form of government. The governing body of the City is the Board of Alderman, which is comprised of six members elected by ward (two alderman per ward), and a Mayor elected at large. The Mayor and each Alderman are elected for two-year terms.

Community History (Continued)

In October 1979, the U.S. Army Corps of Engineers began impounding Smithville Lake, creating what is today a roughly 7,200-acre lake with more than 175 miles of shoreline. Smithville Lake, provides flood damage reduction, recreational opportunities, and water supply and storage capabilities for the City.



Smithville's population has gone through a significant increase over the last twenty years. The population more than doubled from 1990 to 2000, and since 2000, the population has increased by an annual growth rate of about 3.95%. The population growth has been driven by a high performing school district, popular recreational amenities, and proximity to Kansas City, while maintaining a rural feel.



Almost 40% of the population is comprised of students. Young families continue to move to the City to enroll their children in the schools. This school-age-family subgroup drives the family-friendly nature of the community and the common desire for a safe and secure community. It is expected that Smithville's population will continue to grow.

Community History (Continued)

City of Smithville Demographic Profile

Demographic Indicators (Data from 2030 Comprehensive Plan)				
Households	Average Household Size	Median Age	Median Household Income	Median Home Value
3,773	2.69	40.2	\$87,826	\$222,510

Demographic indicators, sourced from the 2030 Comprehensive Plan, are shown above.

The City's largest employers are the Smithville School District, Saint Luke's Hospital, and Cosentino's Price Chopper. The City's economy is strong, with the top taxpayers being the Price Chopper, Evergy, Heritage Tractor, Coleman Equipment, and Major Lumber. The Kansas City Metropolitan area is considered broad and diverse, and the City's recent growth will likely lead to future commercial development.

In 2014, the Downtown Smithville Historic District was included in the National Register of Historic Places. In 2019, the City was accepted into the Missouri Main Street Connection program with thanks to additional funding from the Smithville Chamber of Commerce and the Smithville Heritage Business District Association, provides on-site visits from Missouri Main Street Staff, work plan development, regional training, reference materials, and networking to revitalize downtown Smithville.



Citizen Engagement / Strategic Planning

2019 Citizen Based Strategic Plan

In 2019, the City of Smithville embarked upon a visioning and strategic planning process to shape its future. The community came together to develop a vision for the future of Smithville that was inclusive, innovative, and forward thinking. The resulting Community Vision and Strategic Action Plan provided a roadmap for the City to achieve its goals and aspirations.

The process identified the following vision for the future of Smithville to create with the support of five strategic pillars:



The Strategic Plan's vision and pillars formed the foundation for the City's Comprehensive Plan (2020), Parks & Recreation Master Plan (2021), and the Transportation Master Plan (2022). These plans involved a significant amount of community input.

The Comprehensive Plan is a foundational document that guides land-use and planning decisions over the next ten years. It also helps guide the evolution of the community, and how it looks and feels. The Plan is a thoughtful, achievable, and sustainable roadmap for community aspirations for the future. The City's Comprehensive Plan has made considerable progress since 2020, and the City created a new [Comprehensive Plan Dashboard](#) on the City's Website.

Citizen Engagement / Strategic Planning

The City of Smithville’s Parks and Recreation Master Plan provides a ten-year vision for parks, recreation, open space, and trails in the City of Smithville. This work builds on the community visioning and Comprehensive Plan work conducted through 2019 and 2020.

The Transportation Master Plan sets the course for transportation in Smithville for the next ten to twenty years. It outlines a future vision for community mobility and infrastructure, establishes guiding principles for network planning and investment, and provides recommendations for achieving this vision.

The Strategic Plan, Comprehensive Plan, Parks & Recreation Master Plan, and Transportation Master Plan all support one another to ensure that the plans are well-positioned to support future growth and investment throughout the City.



Diverse Housing and Neighborhood Options Pillar

Goal	Update
Initiate the Comprehensive Planning Process	Completed in 2020.
Facilitate the Availability of More Diverse Housing Options	In progress, the comprehensive plan outlines future land-use.
Define and Develop Neighborhood Nodes	Completed in 2020 in the comprehensive planning process.
Preserve Green Space and Rural Feel	Identified in the Comprehensive Plan, Parks Master Plan, and Transportation Master Plan.



Strengthened Business and Economic Development Pillar

Goal	Update
Focus on Technology and Bioscience Companies	Ongoing, CPC of Missouri Development, an 82,500-square-foot manufacturing and cultivation facility in opened in 2022.
Leverage off Airport Redevelopment	In progress.
Pursue Tourism Related Business Potential	In progress, continued partnership with Smithville Main Street District.
Create Dedicated Industrial Zones	Completed, identified in the Comprehensive Plan.

Citizen Engagement / Strategic Planning



Retention of Small-Town Feel and Sense of Community Pillar

Goal	Update
Create “Smithville Community Oasis” Area	In progress, grant funding secured for Riverwalk Phase I. Downtown Community Oasis Character Areas identified in 2030 Comprehensive Plan, Parks Master Plan, and Transportation Master Plan.
Utilize Unique Signage and Promotions	In progress, Wayfinding Signage and Design Guidelines was completed in March 2023. Funds identified in FY2024 Budget for Downtown signage installation.
Pursue Tourism Related Business Potential	Ongoing, continued partnership with Smithville Main Street District.
Create Dedicated Industrial Zones	Completed, identified in the 2030 Comprehensive Plan.



Enhanced Recreation and Connectivity Pillar

Goal	Update
Create a Recreation and Connectivity Master Plan	Completed in June 2021.
Study Community Desires for Recreation Facilities	In progress, facilities identified in Parks Master Plan, and continue community discussions.
Build Recreation as an Economic Driver	In progress, identified in the Parks Master Plan, City partnership in recreation events.
Build Regional Trail Connectivity	In progress, identified in Parks Master Plan and Transportation Master Plan.



Continued Commitment to Education Pillar

Goal	Update
Create Educational Cluster	In progress, planning goals identified in Comprehensive Plan.
Forge Strong Partnership between School and City	Ongoing, City and School representatives participate in multiple community groups, City participates in School District’s Real World Learning Program, City Administrator and School District Superintendent meet monthly.
Create Industry Responsive Educational Pathways	Ongoing, City participates in Real World Learning Program.
Build a Lifelong Learning Culture	Ongoing, City offers programming for all ages, Citizens Academy included in FY2024 budget.

Citizen Engagement / Strategic Planning

DirectionFinder Survey

The City of Smithville Citizen Survey continues to serve as a guidepost for evaluating current levels of service the City provides to residents, as well as allowing staff to better understand the needs of the community. The survey specific provides City leadership with clearly defined priorities, objective performance measurements and benchmarks, and meaningful citizen involvement responses. The DirectionFinder survey has been conducted two times in the last five years (once in 2019 and once in 2021).

Following the conclusion of the second survey, staff are continuing to see *major customer satisfaction strides* in the following areas:

- Satisfaction With City Services
- Satisfaction with Parks & Recreation Amenities & Programs
- Image, Appearance, and Quality of Life in the City of Smithville
- Value Received for your City Tax Dollars & Fees
- Feelings of Safety in the City

During the development of the FY2024 Budget, the Board of Aldermen directed staff to engage in a citizen survey every three years.



Mission, Vision, and Values

City Vision Statement

The City of Smithville Board of Aldermen has a strong history of strategic planning. The Board has proactively identified a vision for the community, established key performance areas, and set priority goals. The Board uses this process to allocate resources, track progress, and evaluate how emerging issues will affect the success of the City and organization.

In 2019, Smithville citizens participated in a community visioning process, augmenting and complementing the work of the governing body. In 2021, the Governing Body once again gathered to not only identify its priorities but also to ensure those priorities were aligned with the feedback generated by the community visioning process. This vision continues to inform the work of the governing body and organization.

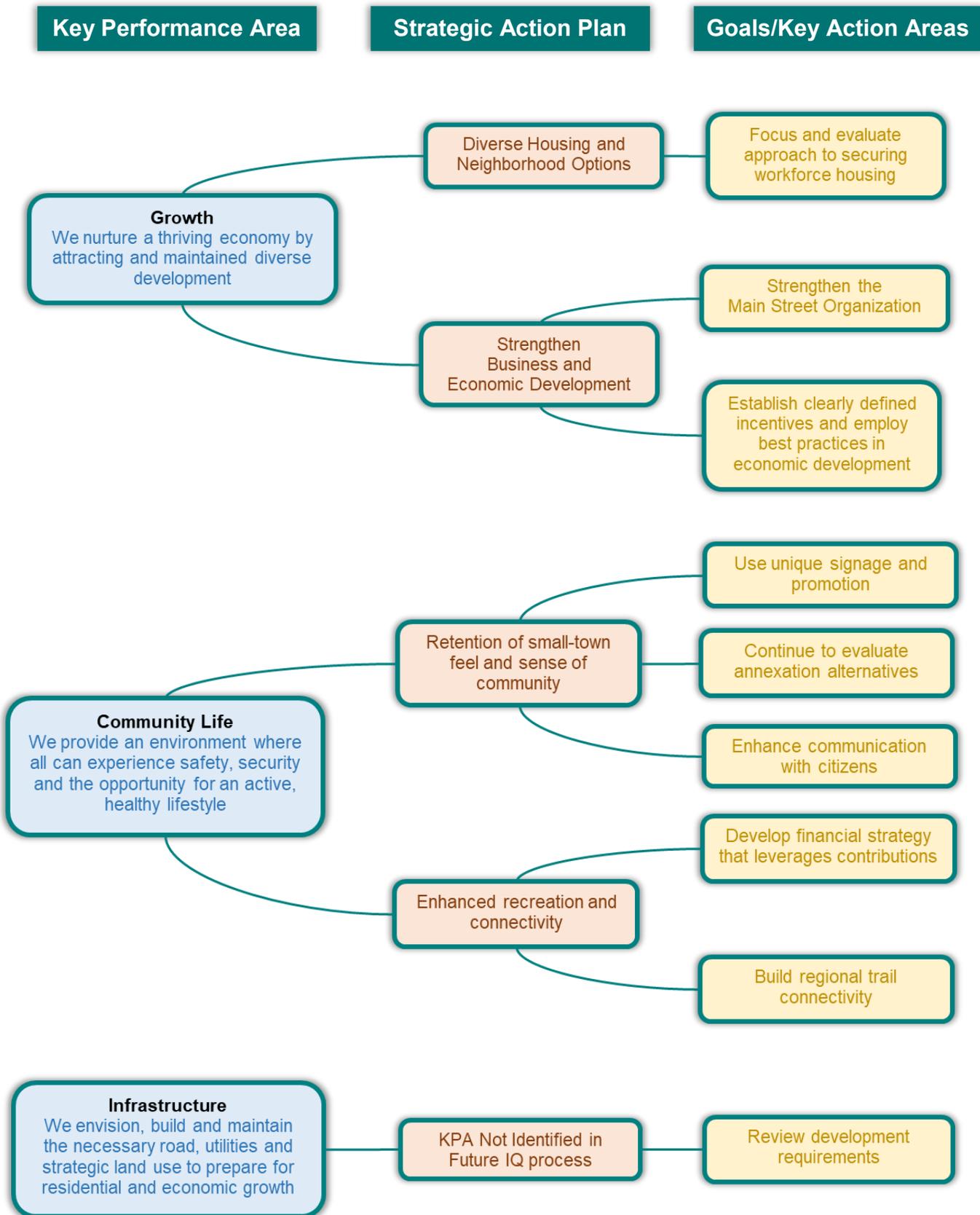
**Smithville builds its future
by embracing growth, encouraging commerce
and cultivating its natural surroundings**

Key Performance Areas

The Governing Body has identified five key performance areas (KPAs) those areas in which the community must have success to move forward. Growth, community life, and infrastructure are the three key performance areas with governance and finance as the two remaining key areas as values on which the board achieves its work. As a vision, these KPA's inform the daily work of its staff and serve as the basis in forming the priority goals for the organization.

	Growth	We nurture a thriving economy by attracting and maintaining diverse development
	Community Life	We provide an environment where all can experience safety, security, and opportunity for an active, healthy lifestyle.
	Infrastructure	We envision, build, and maintain the necessary road, utilities, and strategic land use to prepare for residential and economic growth.
	Governance	We act as a cohesive team, providing the human and physical resources to advance the goals and betterment of the community
	Finance	We maintain public trust through fiscally sound investment of public revenues and resources.

Priority Goals



City of Smithville - Governing Body

Form of Government

The City of Smithville operates as a council/administrator form of government. The Governing Body of the City is the Board of Aldermen, which is comprised of six members elected by ward (two Aldermen per ward), and a Mayor elected at large. The Mayor and each Alderman are elected to four-year terms, which was extended from two-year terms via a ballot question in November 2022.

To be eligible to qualify for the office of Mayor or Alderman, a candidate must be at least 21 years of age, a citizen of the United States, a resident and inhabitant of the City of Smithville for at least one year prior to the election date, a registered voter, and not owe any outstanding debts to the City of Smithville. Residents who desire to be a candidate must file with the City Clerk annually in December.

A ward map is depicted on the following page. Ward boundaries were recently redrawn as is the case every ten years with the Population and Housing Census.

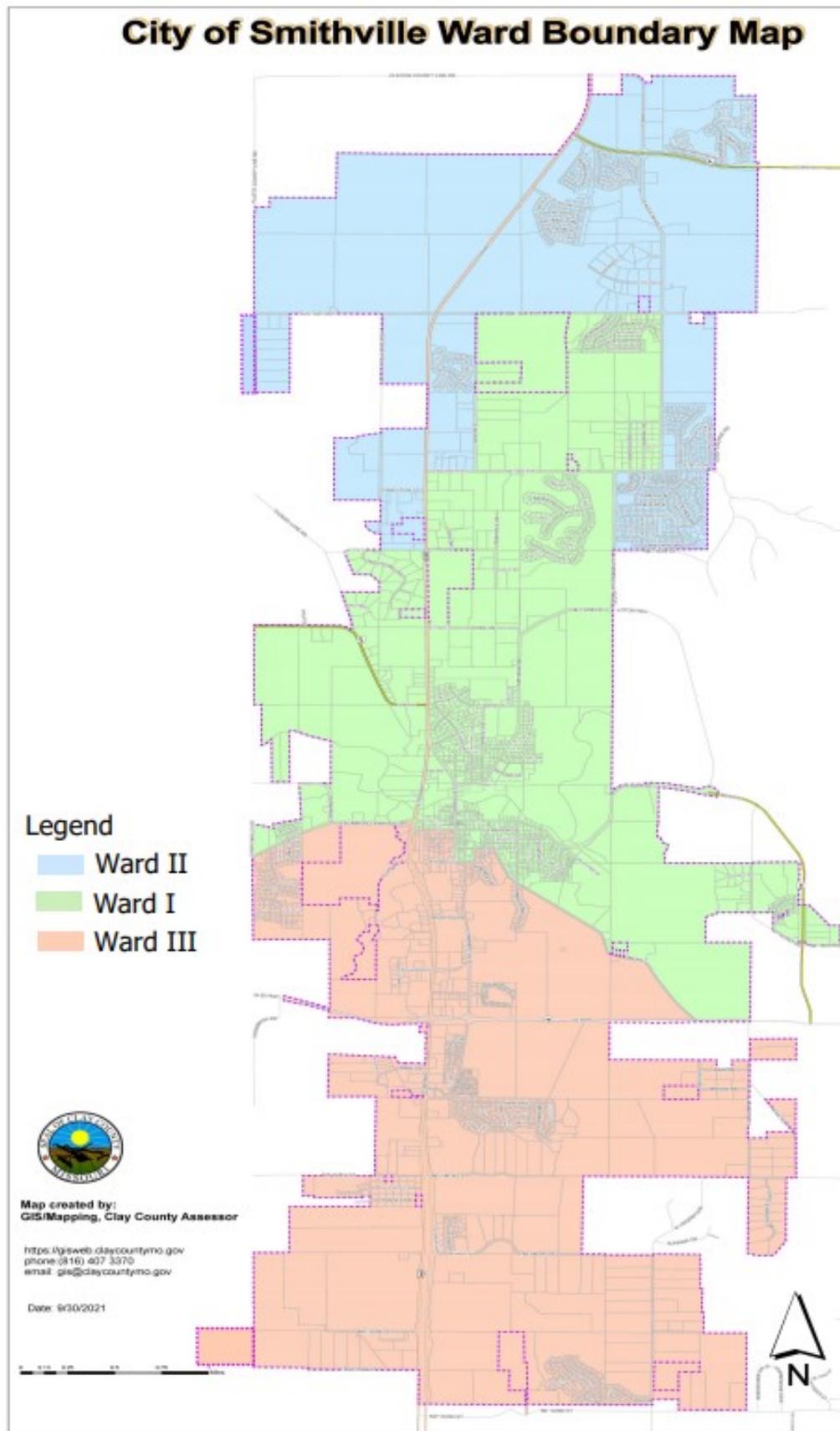
City of Smithville Mayor and Board of Alderman

Representation	Elected Official	Term Length
Mayor	Damien Boley	Term Expires April 2024
Alderman - Ward 1	Dan Ulledahl	Term Expires April 2024
Alderman - Ward 2	Ronald Russell	Term Expires April 2024
Alderman - Ward 3	Marvin Atkins	Term Expires April 2024
Alderman - Ward 1	Dan Hartman	Term Expires April 2027
Alderman - Ward 2	Melissa Wilson	Term Expires April 2027
Alderman - Ward 3	Leeah Shipley	Term Expires April 2027

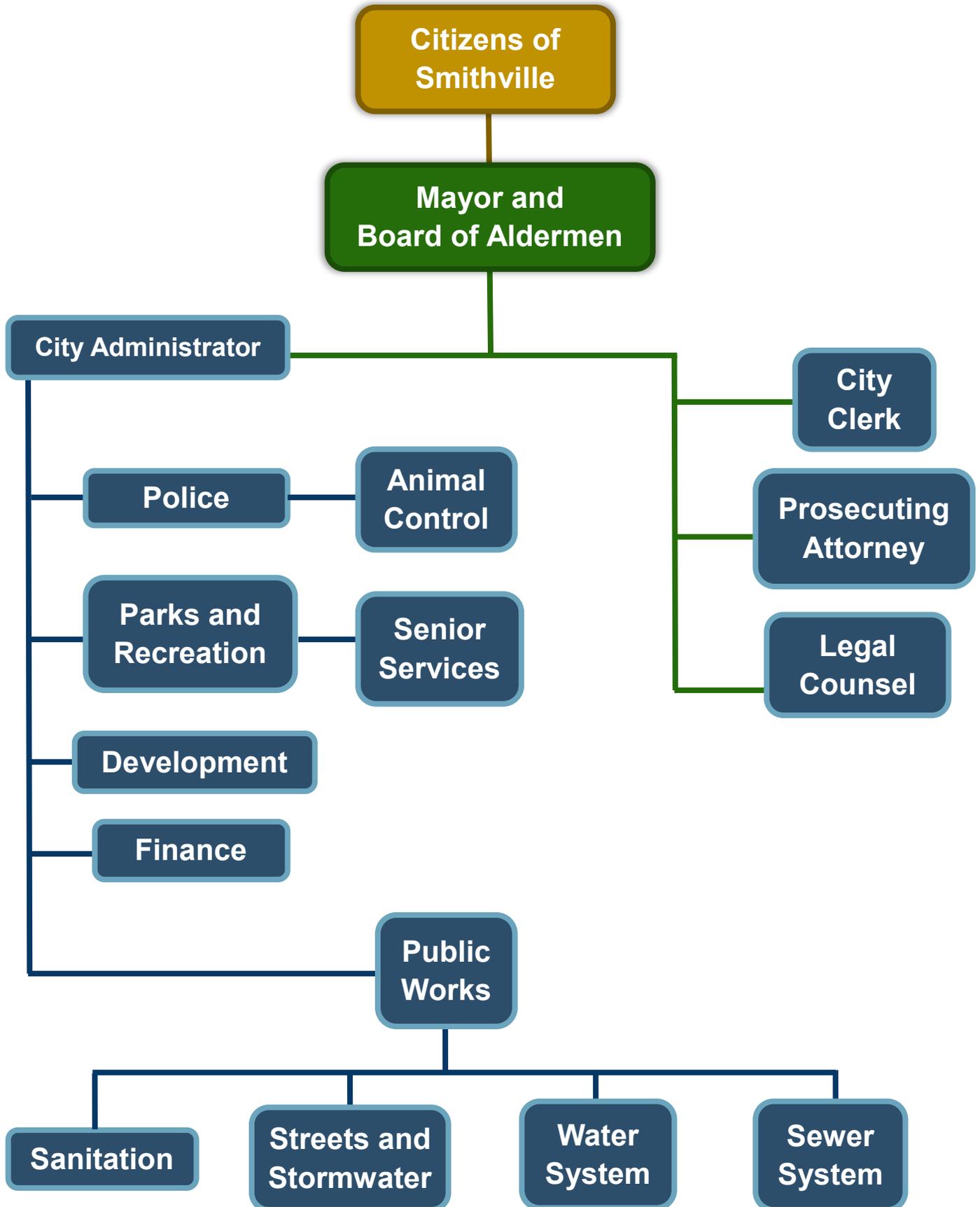


City of Smithville - Board of Aldermen Chamber

City Ward Boundary Map



City Organizational Chart



Management/Leadership Team

City Administrator

Cynthia Wagner

Assistant City Administrator

Gina Pate

City Clerk

Linda Drummond

Chief of Police

Jason Lockridge

Parks and Recreation Director

Matthew Denton

Development Director

Jack Hendrix

Finance Director

Stephen Larson

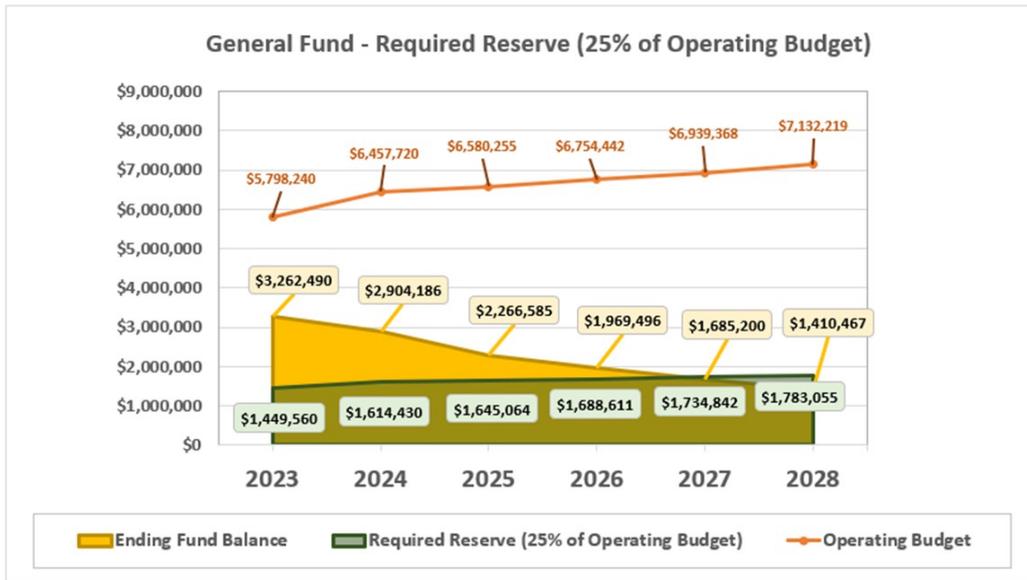
Public Works Director

Chuck Soules

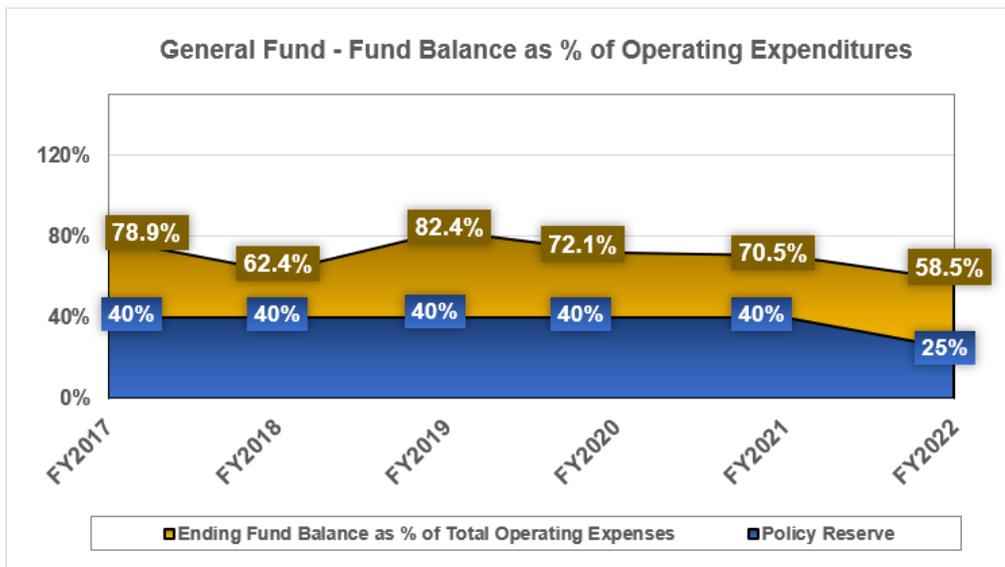
Long Range Financial Planning

The City actively forecasts, reviews and adjusts long term financial plans via a five year forecast which is updated on a monthly basis. Staff continually monitor the amount of projected excess cash (the difference between the projected fund balance and the minimum reserve requirement). This forecast is crucial for staffing, operational budget, and capital improvement planning.

Below is the General Fund Required Reserve and Excess Cash Analysis which is reviewed multiple times by the Board of Alderman during the budget process. There is a **25%** of operating budget reserve requirement for the General Fund. The graph below reflects the five-year cashflow for the Proposed FY2024 budget:

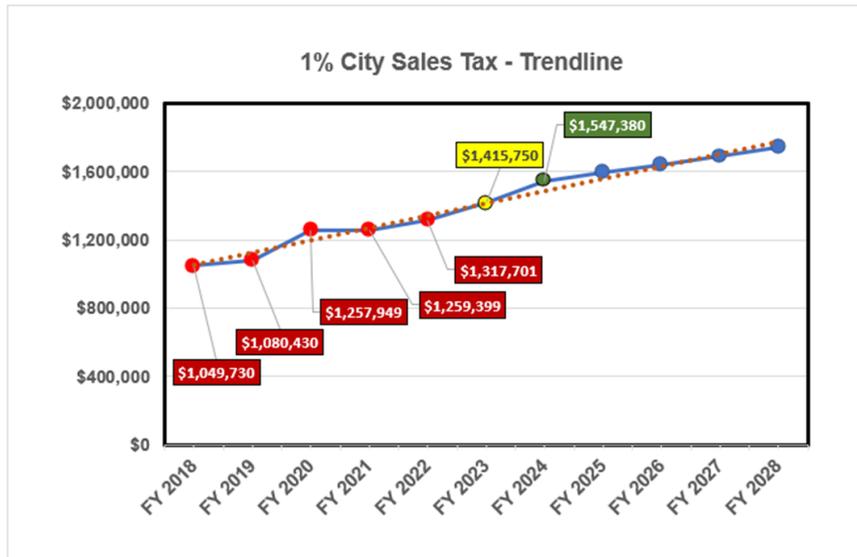


Below is a five year history of the General Fund ending cash balance as a percentage of actual operating expenditures.



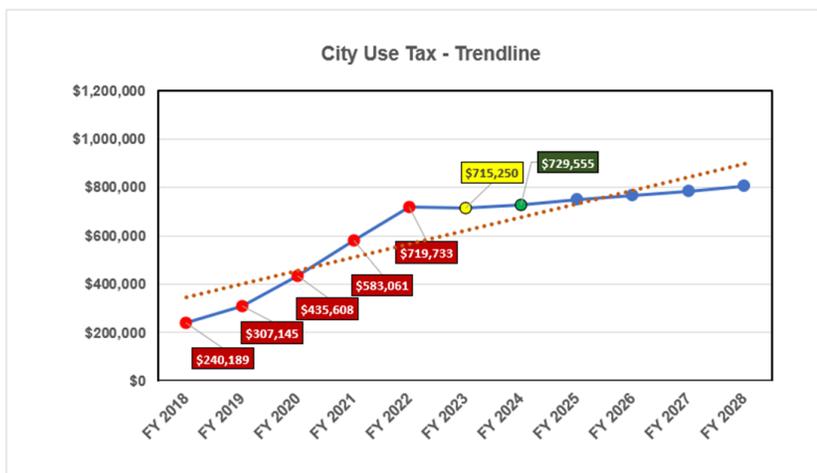
Long Range Financial Planning (Continued)

Long term forecasts for sales tax, franchise fees, building permits, and other major revenues are reviewed monthly. Below is snapshot of the 1% City Sales Tax long range forecast:



Red	Actuals
Yellow	FY2023 Projected
Green	FY2024 Proposed
Blue	Projected Out Years

Use taxes, collected for online purchases and deliveries, have also continued to grow. The consumer market has changed, with at-home purchasing becoming a more and more popular way to acquire goods and services. In addition, the City's use tax rate increased to 2.500% after the addition of the Park and Stormwater Sales Tax (2020) and Capital Improvement Sales Tax (2018). Below is snapshot of City use tax long range forecast:



Red	Actuals
Yellow	FY2023 Projected
Green	FY2024 Proposed
Blue	Projected Out Years

Long term expenditure forecasts for full time and part time salaries, health insurance benefits, commodities (such as fuel, automotive parts, repairs and maintenance, natural gas, and electricity), and contractual services (such as professional agreements) are also monitored on a five year basis.

Annual Budget Calendar

The City of Smithville budget and fiscal year runs from **November 1** to **October 31**. The Budget is adopted by Ordinance, which requires two readings. Typically, each reading is done at a separate Board of Aldermen meeting. Each winter, a budget calendar is presented to staff and the Board of Aldermen, laying out a timeline for budget preparation, review, and approval. The timeline includes budgetary items such as the Capital Improvement Plan and Schedule of Fees. The FY2023 budget calendar was presented as follows:

In April, the Finance Director, City Administrator, and Assistant City Administrator met with department heads to review each departments FY2023 budget priorities, including recommendations for changes to the schedule of fees, anticipated changes to revenues, revisions to expenditure estimates for department line items, capital improvement and outlay requests, and the capital improvements project listing and timeline.

FY2024 Proposed Budget Timeline	
April 2023	<ul style="list-style-type: none"> ▪ Hold Departmental Budget Meetings
May 2023	<ul style="list-style-type: none"> ▪ FY2023 EOY Revenue Projections Completed
	<ul style="list-style-type: none"> ▪ Five Year Capital Improvement Plan (FY2024 - FY2028) Prioritized & Updated
	<ul style="list-style-type: none"> ▪ Board of Aldermen - Financial Retreat
	<ul style="list-style-type: none"> ▪ Draft FY2024 Budget Assembled
June 2023	<ul style="list-style-type: none"> ▪ Departmental Review of Draft FY2024 Budget
	<ul style="list-style-type: none"> ▪ Board Discussion & Review of Five Year Capital Improvement Plan
	<ul style="list-style-type: none"> ▪ Board Discussion & Review of Comprehensive Listing of Schedule of Fees
August 2023	<ul style="list-style-type: none"> ▪ First Review of Recommended DRAFT FY2024 Operating Budget and Five Year Capital Improvement Plan
September 2023	<ul style="list-style-type: none"> ▪ Board of Aldermen sets the 2023 Property Tax Levy
October 2023	<ul style="list-style-type: none"> ▪ Public Hearing is held for Water and Sewer Utility Rates
	<ul style="list-style-type: none"> ▪ Board of Aldermen approves the FY2024 Budget
	<ul style="list-style-type: none"> ▪ Board Approves Changes to the Schedule of Fees via Resolution

Financial Policies And Basis of Accounting and Budgeting

City of Smithville Code of Ordinances - Chapter 140 - Finance and Taxation

The City of Smithville Code of Ordinances establishes the City's fiscal year, identifies the City Administrator as the Budget Officer, and provides an outline of the process for compilation of, revision of, adoption of, and amendments to the budget. Chapter 140 also guides the setting of the property tax levy and imposition of sales and use taxes.

City of Smithville Code of Ordinances - Chapter 150 - Purchasing Policy

The City of Smithville Code of Ordinances establishes the City's purchasing policy, identifies the Purchasing Agent, and provides an outline for the purchase of goods and services. Numerical limits are identified for formal bid purchases (if the purchase is **\$7,500** or greater, formal written contract and Board of Alderman approval required), semi-formal bid purchase (equal to or greater than **\$3,500**, but less than **\$7,500**), and purchases made with the discretion of department heads (less than **\$3,500**).

The Policy Manual outlines several City policies, including the donation and purchasing card policy, and identifies the desired level of various Fund reserves.

Basis of Accounting & Budgeting

The financial statements and City budget are both prepared on a modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America established by the Governmental Accounting Standards Board (GASB). GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The City's policy is to include the following components in the financial statements: all funds, departments, agencies, boards, commissions, and other units for which the City is considered to be financially accountable.

The accounts of the City are organized on the basis of funds. Each fund is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position, fund balances, and revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

The next set of pages in the Budget Book include information regarding debt management and General Obligation debt limitations.

Debt Management

Debt Policies

In the financial statements, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts are amortized over the life of the bonds using the straight-line method. Bonds payable are amortized over the life of the bonds using the straight-line method and are reported net of the applicable bond premiums or discounts. Bond issuance costs are expensed when incurred. In the financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Bond Rating

A bond rating provides a general credit risk evaluation. The City's bond rating is the single most important factor that affects the interest rate on the debt issuance.

There are three major agencies which assign credit ratings for municipal bonds: Moody's Investors Service, S&P (Standard and Poor's) Global, and Fitch Ratings. In assigning a rating for general obligation bonds, rating agencies assess the following factors:

- ◇ **Economy**
- ◇ **Debt Structure**
- ◇ **Financial Condition**
- ◇ **Demographic Factors**
- ◇ **Management Practices of Governing Body and Administration**

The following table shows comparable investment grade ratings for the three major rating agencies:

Debt Management (Continued)

Bond Rating	Moody's Investors Service	S&P Global and Fitch Ratings
Extremely Strong	Aaa	AAA
Very Strong	Aa1, Aa2, Aa3	AA+, AA, AA-
Strong	A1, A2, A3	A+, A, A-
Adequate	Baa1, Baa2, Baa3	BBB+, BBB, BBB-

The City received a “AA-” long-term rating in February 2019 from S&P Global for its most recent debt issuance, the 2019 General Obligation (GO) bonds. “AA-” is considered a “very strong” rating as indicated by the table above. This 2019 rating also affirmed the City’s “AA-” long-term rating on the 2018 GO Bonds and its “A+” long-term rating on the 2018 Certificates of Participation (COPs), which is considered a “strong” rating.

COPs are typically rated one level lower than the City’s general creditworthiness because COPs are secured through the City’s operating budget, meaning the City has pledged to seek annual appropriations from the Combined Water & Wastewater Systems (CWWS) Fund and has considered the affordability of the lease payments in its long-term plans. However, since the CWWS Fund is support by water and wastewater revenue, some risk is associated with that annual appropriation, leading to the lower credit rating. GO bonds are secured by the full faith and credit and taxing power of the municipality, meaning they are generally payable through a debt service property tax levy without limitation as to the taxing rate on all taxable tangible property, real and personal.

Debt Management (Continued)

The S&P Global rating reflects the following assessments of the City:

- The City has a strong economy with access to the broad and diverse Kansas City metropolitan statistical area.
- The City is adequately managed with standard financial policies and practices under S&P Global Financial Management Assessment methodology.
- The City showcases strong budgetary performance with slight operating surpluses in the General Fund and at the total governmental fund level in FY2018.
- The City has very strong budgetary flexibility with an available cash reserve in FY2018 of approximately 72% of operating expenditures.
- The City has very strong liquidity with total government available cash at 102.6% of total governmental fund expenditures, 43 times governmental debt service, and access to external liquidity.
- Very weak debt and contingent liability profile, with debt service carrying charges at 2.4% of expenditures and net direct debt that is 238% of total governmental fund revenue.
- Adequate institutional framework.

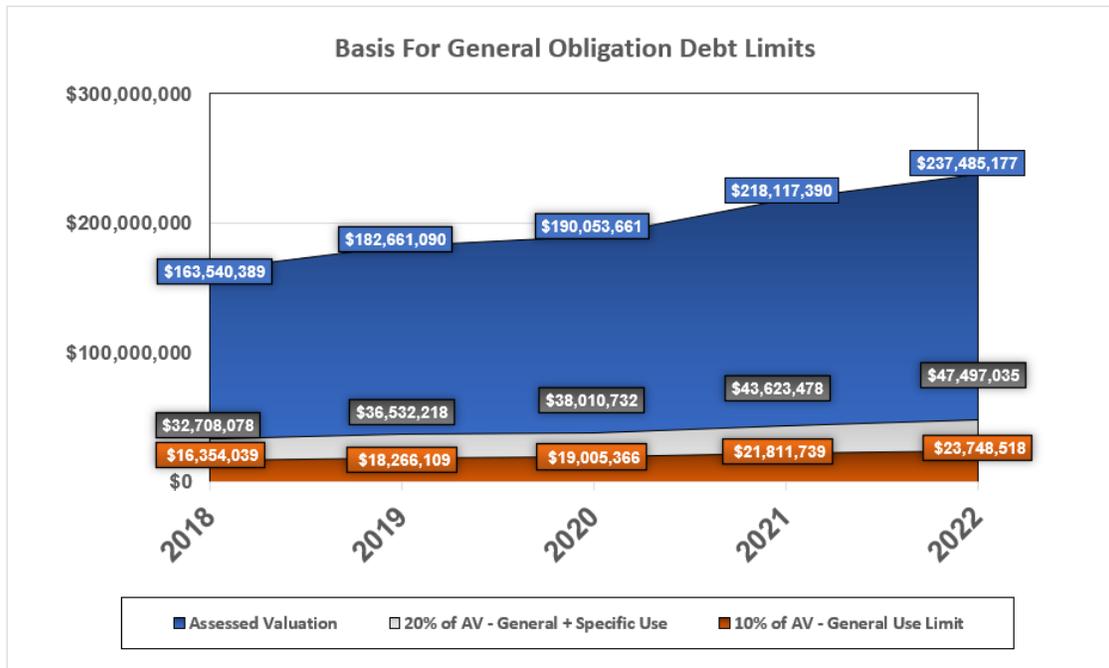
General Obligation Debt Limits

All General Obligation (GO) bonds must be voter-approved. Article VI, Section 26 of the Missouri Constitution limits the amount of GO bonds that may be issued by a municipality for general needs at 10% of the City's assessed valuation (AV). The debt limit is tested at the time of the election to authorize the issuance of the bonds. The maturity date of a GO bond issuance must not be later than 20 years from the date of its issuance. The Missouri Constitution does permit the City to incur GO debt for an additional 10% of the City's AV for the specific purpose of water or electric plant improvements, but the City's total GO debt across all three available platforms cannot exceed 20% of the City's AV. The City's 2022 Assessed Valuation is **\$237,485,177**, meaning the City's GO debt ceiling is **\$47,497,035** (20% of AV) and **\$23,748,518** (10%) may be used for general purposes.

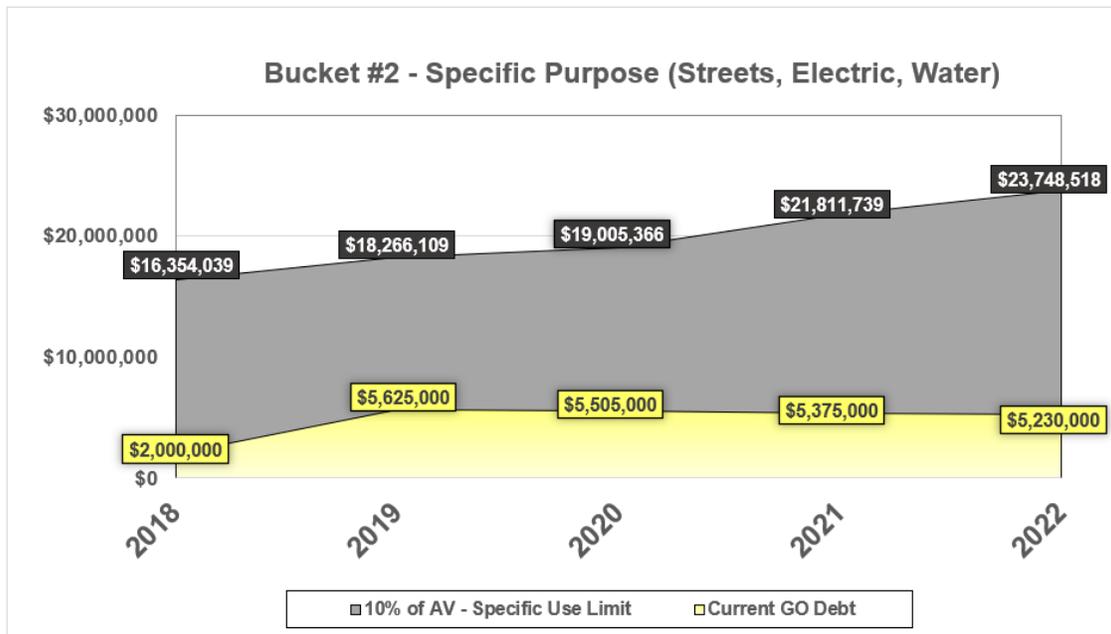
In 2018, voters approved the issuance of \$5,625,000 in GO debt for the City. As of November 1, 2022, the City's GO balance is \$5,230,000, and there is no additional GO debt for specific purposes. See the next page for graphs illustrating the general obligation debt limits.

Debt Management (Continued)

Below is a graph illustrating the determination of the General Obligation Debt Limits:



Below is a graph illustrating the 10% debt limit compared to actual issued general obligation debt. At this time, the limit greatly exceeds actual issued debt.



Debt Management (Continued)

Certificates of Participation (COPs), on the other hand, do not need to be voter-approved, and do not have a debt ceiling. In terms of outstanding COPs, the City issued COPs in 2018 for water and wastewater improvements and as of November 1, 2022, the City has \$7,550,000 in COP debt remaining.

Current general obligations and certificates of participation debt amortization schedules are provided in Appendix I near the end of the Budget Book. Please reference the Table of Contents for the exact page number.

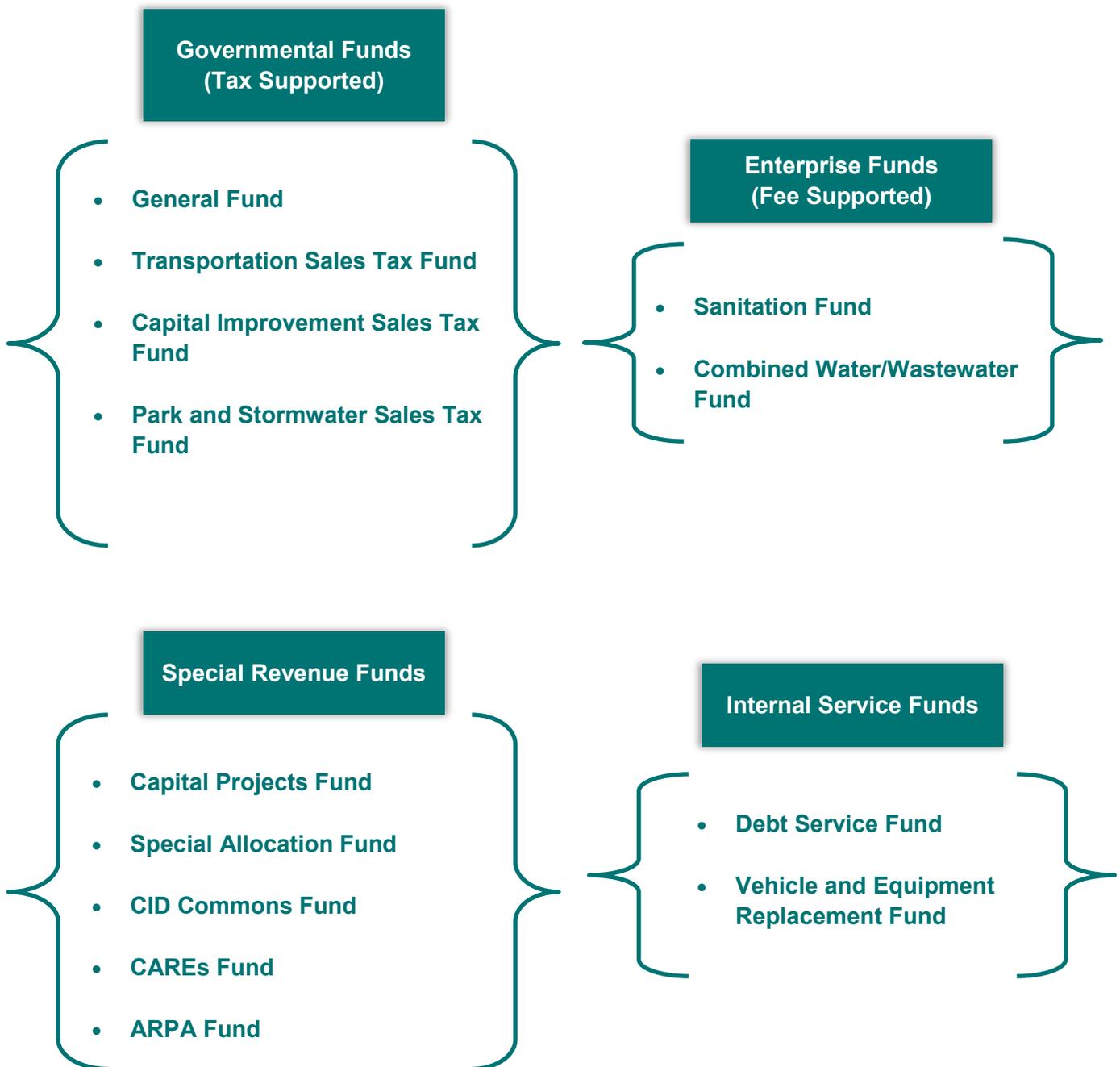
Future Debt Planning

The City continues to proactively identify future infrastructure needs and improvements. Future capital improvement projects which may required funding via debt issuance are outlined below:

Capital Improvement Project	Estimated Cost	Timeline	Financing Instrument	Fund
144th Lift Station and West Bypass (Construction)	\$3,900,000	FY2024	COP	CWWS
Owens Branch Gravity Line Phase #1, Line #1 (Construction)	\$2,200,000	FY2025	COP	CWWS
Owens Branch Gravity Line Phase #1, Line #2 (Construction)	\$2,500,000	FY2026	COP	CWWS
Wastewater Treatment Plant Expansion (Construction)	\$6,000,000	FY2026 & FY2027	COP	CWWS
Water Treatment Plant Expansion, Phase I (Construction)	\$7,500,000	FY2028	COP	CWWS
Owens Branch Gravity Line Phase #1, Line #3 (Construction)	\$2,500,000	Pending Project	COP	CWWS
144 th Street to Forest Oaks Gravity Line (Construction)	\$3,000,000	Pending Project	COP	CWWS

Categories of Funds

The City operates using a 12 different budgeted funds. The only “dormant” (unused) fund is the CAREs fund which featured special revenues for COVID-19 relief. Tax supported funds receive revenue through sales, property taxes, motor fuel taxes, and intergovernmental revenues. Enterprise funds are supported through fee revenues which include monthly utility charges for the CWWS fund and monthly solid waste charges for the sanitation fund. Special revenue funds, such as the ARPA fund and Capital Projects Fund, are supported through federal and state grant monies, while the Special Allocation Fund receives economic activity taxes and PILOTS (payments in lieu of taxes), and the CID Commons Fund receives CID Sales & Use Tax.



Total Budget Summary

Below is the presentation of the Proposed FY2024 Budget summary indicating projected beginning fund balances for FY2024 and projected ending fund balances for FY2024. The proposed revenues and proposed expenditures are reflective of the total budget for all budgeted funds for FY2024.

	2024 Projected Beginning Balance	2024 Proposed Revenues	2024 Proposed Expenditures	2024 Projected Ending Balance
General Fund	3,530,984	6,266,986	7,100,790	2,697,180
Capital Improvement Sales Tax Fund	668,200	1,240,750	1,906,340	2,610
Capital Projects Fund	100,000	40,000	-	140,000
Combined Water/Wastewater Fund	6,455,383	10,683,600	15,704,620	1,434,363
Debt Service Fund	267,739	357,830	351,333	274,236
Park and Stormwater Sales Tax Fund	983,800	933,750	1,021,000	896,550
Sanitation Fund	57,974	938,757	931,805	64,926
Marketplace TIF (Allocation) Fund	1,635,910	868,446	1,179,800	1,324,556
Commons CID Fund	137,351	396,592	413,916	120,027
Transportation Sales Tax Fund	537,204	1,168,950	1,699,140	7,014
Vehicle And Equipment Replacement Fund	210,780	374,398	423,547	161,631
Donation Fund	9,109	21,000	15,000	15,109
Judicial Education Fund	3,447	-	3,447	-
Technology Upgrade Fund	632	-	632	-
DWI Recovery Fund	6,612	4,000	5,000	5,612
Police Training Fund	4,538	3,000	5,000	2,538
Grand Total	\$ 14,609,661	\$ 23,298,059	\$ 30,761,370	\$ 7,146,350

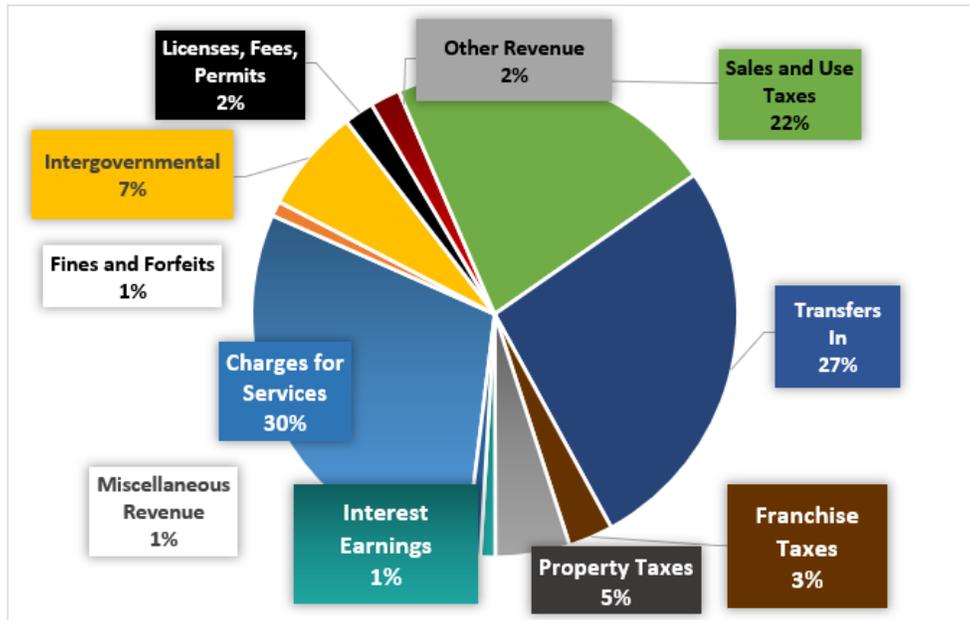
The Total Proposed FY2024 Budget includes the aggregate use of fund balance across sixteen budgeted funds. FY2024 projected beginning fund balance approximately \$14.6 million and FY2024 projected ending fund balance is approximately \$7.1 million. In FY2024, the total amount of fund balance expected to be use equals \$7,463,311.

This use in fund balance for the FY2024 Budget can be attributed to the numerous capital improvement projects within the General Fund, CWWS (Combined Water & Wastewater) Fund, Transportation Sales Tax Fund, and Capital Improvement Sales Tax Fund. This includes major projects, such as the 144th Street Lift Station and West Interceptor (Bypass of 144th Street), construction of Downtown Streetscape Phase III, engineering and construction of the Stonebridge Lift Station, construction of Water Treatment Plant Improvements, construction of the Commercial Street Sidewalks, and engineering for the upcoming Wastewater Treatment Plant Expansion.

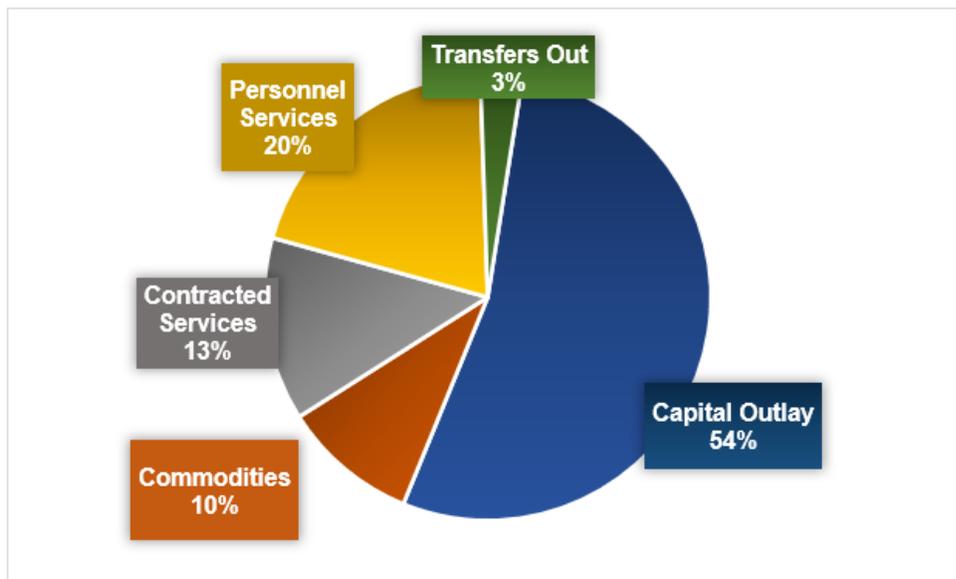
Total Budgets - By Category

Below are the Proposed FY2024 total revenue and expenditure budgets by category percentage. Charges for services and sales/use taxes make up the largest portion of revenues (accounting for nearly **52% of all revenues**) while transfers in account for **27% of all revenues** (which is attributable to COP Proceeds in the CWWS Fund).

Proposed FY2024 Total Revenue Budget - By Category Percentage



Proposed FY2024 Total Expenditure Budget - By Category Percentage



General Fund

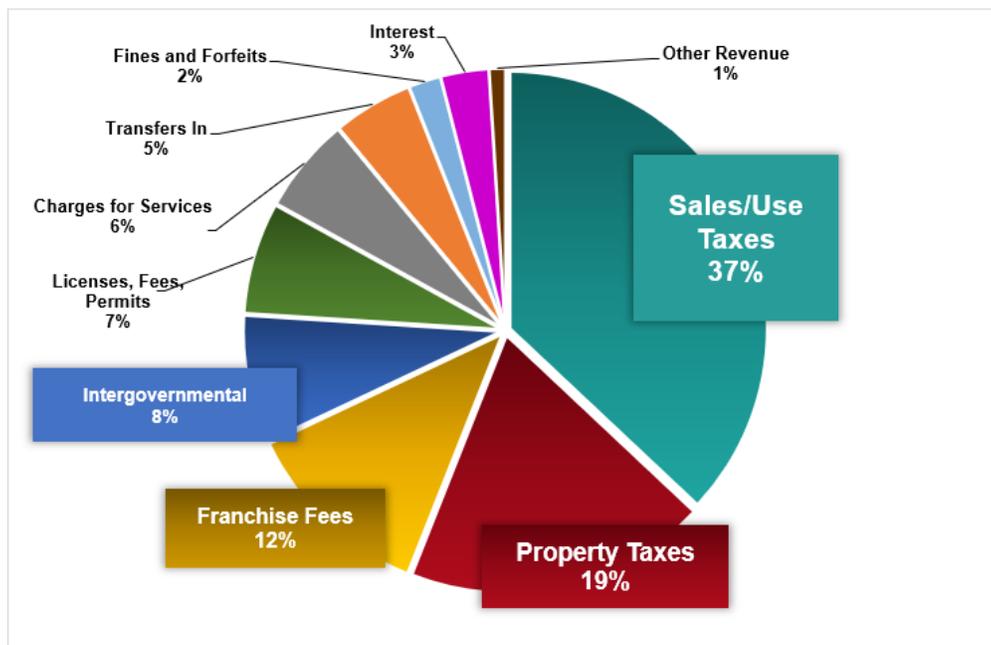
The General Fund functions as the primary operating fund for the City of Smithville. The General Fund provides the resources necessary to fund a majority of City functions, such as police protection and emergency response, parks maintenance and recreational programs, senior services, code enforcement, permitting, licensing and street and sidewalk maintenance. The General Fund is the recipient of revenue from the 1% City Sales tax, the City Use tax, property taxes levied on personal and real property, and franchise taxes. Supplementary sources like ticketing fines and forfeitures, building permit fees, business license fees, and recreation program fees provide additional support to the fund.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 3,558,070	\$ 3,736,229	\$ 3,315,925	\$ 3,425,221	\$ 3,530,984
General Fund Revenues By Type					
Property Taxes	934,865	1,007,610	1,043,745	1,112,270	1,152,896
Sales and Use Taxes	1,933,488	2,122,573	2,068,284	2,219,475	2,360,105
Franchise Taxes	698,064	742,590	674,690	762,211	759,740
Licenses, Fees, and Permits	477,942	422,663	442,279	360,376	390,725
Intergovernmental Revenues	329,972	388,676	402,872	485,820	491,420
Charges for Services	344,104	317,125	347,900	370,719	382,060
Fines and Forfeits	138,949	118,738	112,615	114,400	114,320
Interest Earnings	49,909	124,953	63,500	495,000	294,500
Other Revenue	90,263	70,615	29,595	58,350	31,170
Transfers In	450,763	227,148	280,860	281,160	285,550
Total Revenues	\$ 5,448,319	\$ 5,542,691	\$ 5,466,340	\$ 6,259,781	\$ 6,262,486
General Fund Expenses By Type					
Personnel Services	3,391,290	3,723,302	4,232,980	4,308,525	4,561,470
Contractual Services	466,180	580,498	604,630	491,018	531,620
Commodities	807,340	1,125,725	978,650	1,050,785	1,083,450
Capital Outlay	565,350	269,174	459,050	268,691	727,250
Transfers Out	40,000	155,000	35,000	35,000	197,000
Total Expenses	\$ 5,270,160	\$ 5,853,699	\$ 6,310,310	\$ 6,154,018	\$ 7,100,790
Net Change in Fund Balance	\$ 178,159	\$ (311,008)	\$ 843,970	\$ 105,763	\$ (838,304)
Ending Fund Balance	\$ 3,736,229	\$ 3,425,221	\$ 2,471,955	\$ 3,530,984	\$ 2,692,680

General Fund Revenue Overview

A pie chart illustrating the breakdown of General Fund revenues is shown below. Sales and Use taxes is the largest form of revenue for the City and make up 37% of the total. Property taxes make up 19%, and is the second largest category of revenue. Franchise fees for electricity, natural gas, telecommunications, cable television, and utilities are collected and comprise the third largest category of revenue at 12%.

Proposed FY2024 General Fund Revenue Budget By Category Type



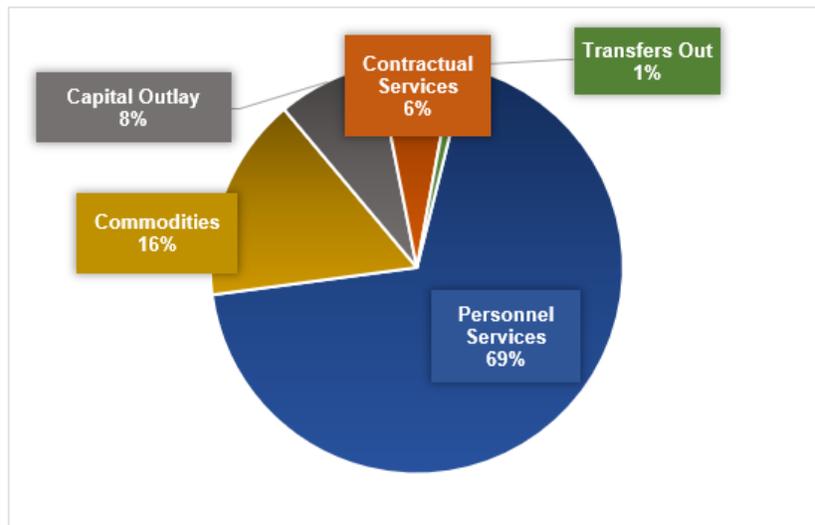
The table below outlines examples of key revenues found in the remaining categories:

Licenses, Fees, Permits	Building Permits, Business Licenses, Motor Vehicle Fees
Intergovernmental	Motor Fuel Tax, Grant Revenue, SRO Agreement Revenue
Charges for Services	Smith's Fork Campground Fees, Athletic Field Rental, Youth/Adult Recreation Fees
Fines and Forfeits	Traffic Violations, DUIs
Interest Earnings	Interest Earned from Cash on Hand at Bank, Certificate of Deposits
Other Revenue	Sponsorships, Animal Pound Fees, Sale of Personal Property
Transfers In	Revenue Transferred In from Other Funds

General Fund Expenditure Overview

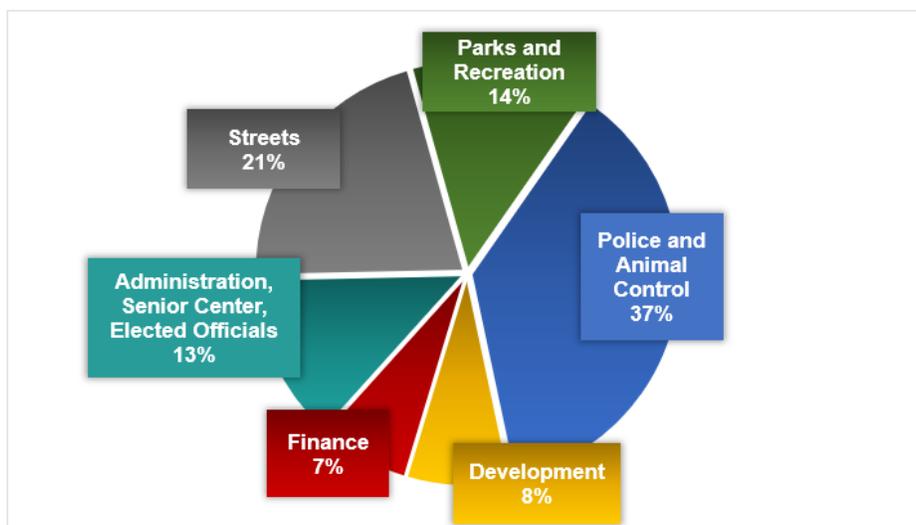
The City of Smithville is a public service organization which is reflected through the makeup of the General Fund Budget. 69% of the budget is for personnel services comprised of full-time salaries, part-time salaries, seasonal salaries, fringe benefits, and retirement expenses. 16% of the budget is comprised of commodities which includes fuel, electricity, natural gas, and repairs and maintenance. Contractual Services, Capital Outlay, and Transfers Out make up the rest.

Proposed FY2024 General Fund Expenditure Budget - By Spending Category



A pie chart illustrating the breakdown of General Fund expenditures by department is shown below. Public Safety (Police & Animal Control), Parks and Recreation and Streets comprise 72% of the total General Fund budget. The remaining departments make up the rest of the General Fund budget. The total Proposed FY2024 General Fund expenditure budget is \$7,100,790.

Proposed FY2024 General Fund Expenditure Budget - By Department



Elected Officials

The City's elected officials (formally referred to as the "Board of Alderman") act as the Governing Body of the City. The Board of Alderman is empowered by state law to make laws and regulations with respect to municipal affairs. The Board of Alderman is composed of six members serving staggered, four-year terms. The Mayor is empowered by state law to carry out the laws and regulations set by the Board of Alderman and is also elected to a two-year term.



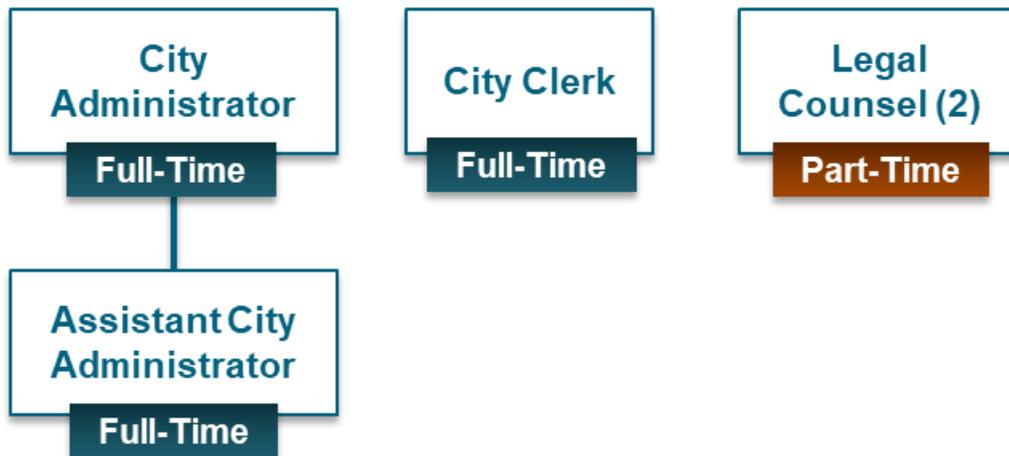
Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Elected Officials					
Personnel Services	15,849	15,694	16,350	16,182	16,350
Contracted Services	3,862	14,266	5,160	5,160	2,160
Commodities	12,415	21,818	21,770	21,590	17,830
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Grand Total	\$ 32,126	\$ 51,778	\$ 43,280	\$ 42,933	\$ 36,340

Administration

The primary function of the Administration department is to implement policies adopted by the Board of Alderman. The department works to accomplish this goal by proposing recommendations regarding the budget, capital improvement projects, legislative policy, and service programs. The department is responsible for maintaining all official records, municipal code, Board agendas, meeting minutes, and maintain the City seal. In addition, the department performs economic development activities related to the overall economic environment of the community and coordinates all aspects of human resources in the organization.

Department Organizational Chart



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Administration					
Personnel Services	417,477	401,813	439,540	470,171	515,040
Contracted Services	99,484	88,226	97,490	102,490	75,830
Commodities	77,695	76,855	83,500	103,930	91,720
Capital Outlay	369,297	109,899	80,400	55,228	131,400
Transfers Out	-	-	-	-	-
Grand Total	\$ 963,953	\$ 676,792	\$ 700,930	\$ 731,819	\$ 813,990

Administration

2022/2023 Accomplishments

- ◆ Continued partnership with Smithville Main Street.
- ◆ The Board of Aldermen adopted the Economic Development Incentives Policy in August 2022, which was prepared by the Economic Development Committee.
- ◆ Completed the following communication and training enhancements:
 - ◆ Bi-Monthly Citizen Newsletters
 - ◆ Implementation of “Big Takeaways”
 - ◆ Communications Campaign for Citizen Newsletter Results
 - ◆ “Did You Know” Article Produced Weekly
 - ◆ Website Redesign with Municipal CMS
 - ◆ Information on Social Media about Upcoming Board of Aldermen Agendas
 - ◆ Increased Number of Training Opportunities for Employees
- ◆ Administered the second year of the Neighborhood Beautification Grant Program.
- ◆ Supported and enhanced the Employee Wellness Program.
- ◆ Completed Wayfinding Signage and Design Guidelines project (\$10,000 reimbursed to the City through the ARPA Tourism Grant) and Server Replacement project (2 servers).

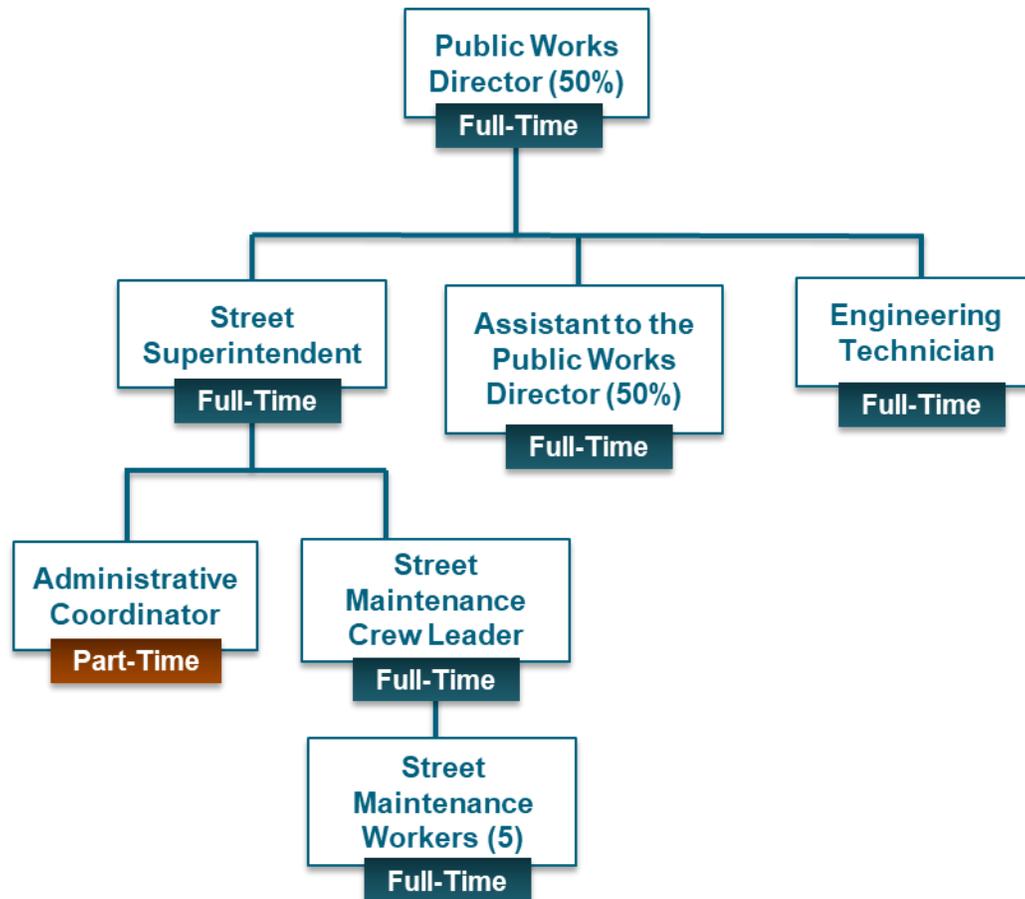
2024 Department Goals

- ◆ Continue to work with Smithville Main Street District and Chamber of Commerce.
- ◆ Administer the third Neighborhood Beautification Grant (\$25,000 in FY2024 Proposed Budget).
- ◆ Establishing a Laptop Replacement Program (annual replacement of specific laptops each year).
- ◆ Establish a Citizens Academy.
- ◆ Implement Wayfinding Signage Around City.
- ◆ Enhance Employee Relations Programs, which include:
 - ◆ Wellness Program
 - ◆ City-Wide Focus on Training
 - ◆ Compensation and Merit Pool
 - ◆ Retirement Enhancements
- ◆ Website Enhancements

Streets (Public Works)

The Streets Division of the Public Works Department provides maintenance of City streets, storm drains, curbs, gutters, and sidewalks. Street maintenance staff repair and maintain City-owned streetlights, street signage, rights-of-way, and perform pothole repair. During winter months, street maintenance staff treat streets and plow snow to provide the citizens of the City safety while traveling on City roads.

Department Organizational Chart



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Streets (Public Works)					
Personnel Services	592,344	629,510	749,510	760,419	781,160
Contracted Services	89,608	161,455	212,070	75,500	73,070
Commodities	126,658	230,967	156,380	157,194	173,300
Capital Outlay	8,815	44,260	300,000	125,145	555,250
Transfers Out	40,000	20,000	35,000	35,000	55,000
Grand Total	\$ 857,425	\$ 1,086,192	\$ 1,452,960	\$ 1,153,258	\$ 1,637,780

Streets

2022/2023 Accomplishments

- ◆ Provided project administration and inspection services for public infrastructure and private development projects.
- ◆ Maintained the condition of streets through patching and crack sealing programs.
- ◆ Featured the following items in the GIS website:
 - ◆ Sidewalk and Street Sign Inventory
 - ◆ Pavement Condition Index (PCI) Scores
 - ◆ Outfalls (Stormwater Discharge Points)
 - ◆ Snow Routes
 - ◆ Road Maintenance Information
- ◆ Implemented pre-treatment with salt brine for snow events.
- ◆ Secured three MARC grants for infrastructure projects.
- ◆ Performed in-house easement acquisitions for infrastructure improvements (Quincy Boulevard, Streetscape Phase III, 4th Street & 4th Terrace, and the 144th Street Force Main).

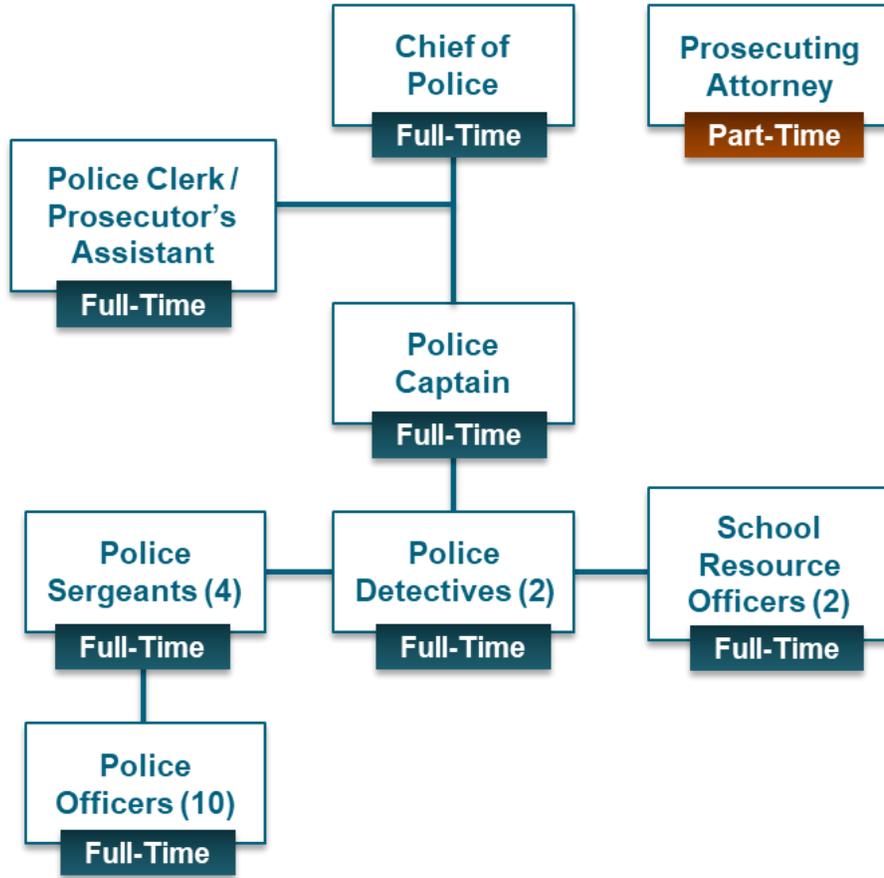
2024 Department Goals

- ◆ Consider the expansion of the Equipment Replacement and Sharing Program.
- ◆ Consider the construction of a Public Works and Parks & Recreation Facility (which would include salt storage capabilities).
- ◆ Continue funding for the Annual Street Maintenance Program.
- ◆ Complete a third round of the Pavement Condition Index (PCI).
- ◆ Provide updates on the current Capital Improvement Projects (CIP) status and make information available on the GIS website.

Police

The Police Department is responsible for uniform police patrol services, investigations, School Resource Officer programs, and animal control. The Police Department operates 24 hours per day, 7 days per week in two, twelve hour shifts. Emergency calls are routed to officers through the Platte County Sheriff's Office Dispatch. The City and Smithville R-II School District work together to provide two dedicated, full-time school resource officers during the school year.

Department Organizational Chart



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Police					
Personnel Services	1,437,159	1,610,219	1,788,010	1,899,847	1,985,790
Contracted Services	88,251	148,596	116,320	124,465	140,780
Commodities	206,346	299,085	293,540	304,967	314,880
Capital Outlay	23,026	111,849	29,200	36,199	19,000
Transfers Out	-	135,000	-	-	108,000
Grand Total	\$ 1,754,782	\$ 2,304,749	\$ 2,227,070	\$ 2,365,478	\$ 2,568,450

Police

2022/2023 Accomplishments

- ◆ Filled the vacant Police Detective position and the vacant School Resource Officer position.
- ◆ Completed technology advancements in the department.
- ◆ Purchased the department's first drone and completed pilot training/licensing (funded by private donations). Department expects to purchase the second drone with grant funding and train two additional pilots by the end of 2023.
- ◆ Started implementation of a procedure manual to accompany the existing policy manual.
- ◆ Purchased one used police car to replace totaled car struck in roadside incident.
- ◆ Replaced four tasers (annual replacement program).
- ◆ Started the replacement process for eight Police Interceptors through Enterprise Fleet Management.

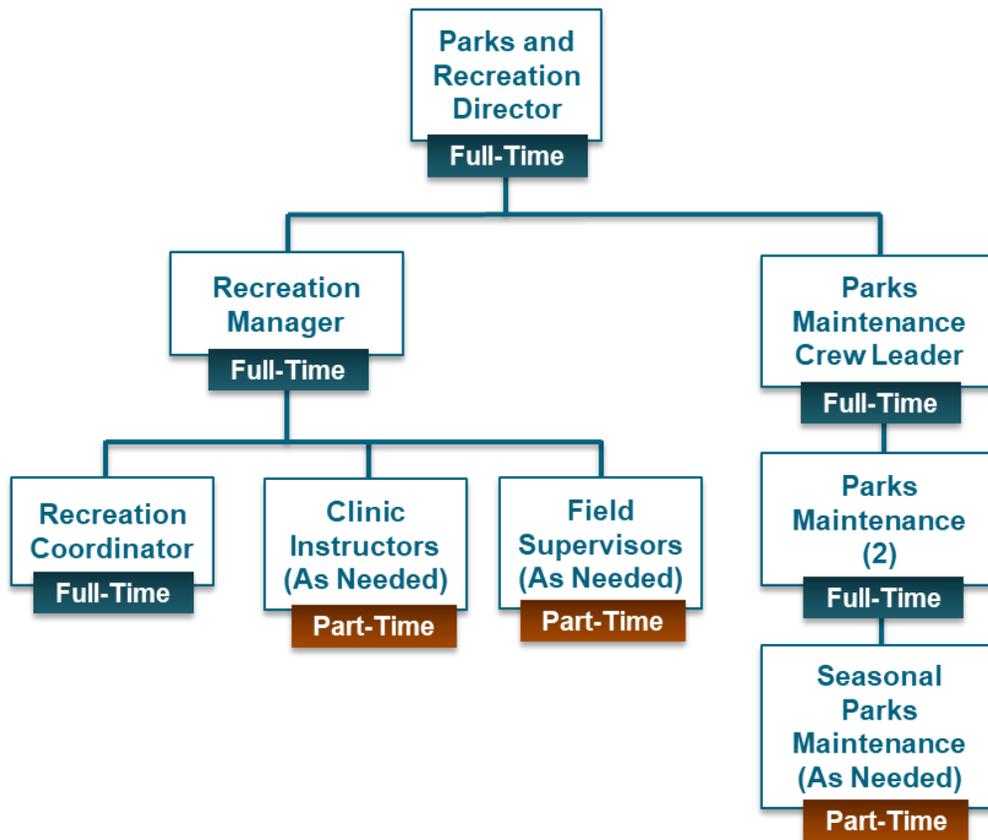
2024 Department Goals

- ◆ Implement the Police Sabbatical Program
- ◆ Add two Police Officers and associated vehicles, which is dependent on election results for the Public Safety Sales Tax.
- ◆ Replace Police handguns.
- ◆ Replace four mobile data terminals, which constitutes the second round of replacement of computer terminals.
- ◆ Continue the annual Taser Replacement Program.
- ◆ Continue to train and develop new Police staff.
- ◆ Implement Mental Health Wellness Checks program.

Parks and Recreation

The Parks and Recreation Department provides quality, innovative, and progressive leisure opportunities while providing attractive, accessible, and well-maintained parks and public facilities for citizens and community visitors. The department is responsible for the maintenance and daily upkeep of all City parks and public facilities including City Hall and the Senior Center. In addition, the department also oversees a variety of youth and adult recreation programs as well as the operation of Smith's Fork Campground.

Department Organizational Chart



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Parks & Recreation					
Personnel Services	362,524	374,130	481,620	450,923	485,870
Contracted Services	71,796	84,074	76,650	82,516	101,160
Commodities	244,936	327,863	252,880	280,979	290,060
Capital Outlay	4	-	47,850	50,012	20,000
Transfers Out	-	-	-	-	19,000
Grand Total	\$ 679,260	\$ 786,066	\$ 859,000	\$ 864,431	\$ 916,090

Parks & Recreation

2022/2023 Accomplishments

- ◆ Continue to pursue short-term goals from the Parks and Recreation Master Plan:
 - ◆ Park Signage
 - ◆ Diamond Crest Park
 - ◆ Emerald Ridge Neighborhood Park
- ◆ Expanded Senior Center Fitness classes, increased facility rental revenue from 2021, and painted the inside of the facility.
- ◆ Grew participation in current Parks and Recreation programs and added more recreational programs outside of sports (Art in the Park, Learn to Kayak).
- ◆ Held first fundraising event with the Smithville Chamber of Commerce to raise funds for Smithville Legacy Fund.
- ◆ Incurred no restroom related “Report a Concern” issues.
- ◆ Worked with multiple Eagle Scouts on projects within the Scout area and painted the restroom at Smith’s Fork.
- ◆ Hired an new Recreation Coordinator position (new position funded in the FY2023 Budget).

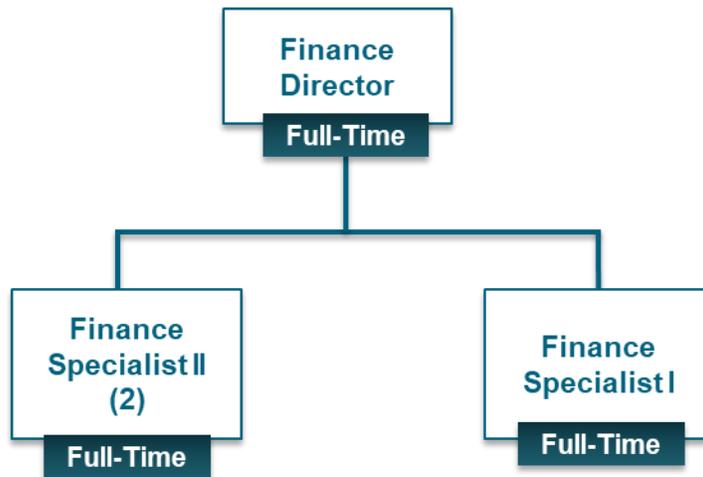
2024 Department Goals

- ◆ Prioritize park projects as identified in the Parks and Recreation Master Plan within the Park & Stormwater Sales Tax Fund.
- ◆ Discuss using the “Payment in Lieu of Dedication” funds to assist in funding the resurfacing of Heritage Park and Smith’s Fork Park Playgrounds (with Park & Stormwater Sales Tax offsetting the remaining amount).
- ◆ Continue working with the Legacy Fund.
- ◆ Implement the Equipment Replacement & Sharing Program.

Finance

The Finance Department is responsible for the development and review of department policies and procedures, budgeting, debt financing, cash management, investments, and banking relations. The Finance department processes accounts payable weekly, processes payroll bi-weekly, and is responsible for the billing and collection of animal licenses, business licenses, taxes, and utilities. The Finance Department produces all major financial documents of the City, including the annual budget, the budget book, and the comprehensive listing of schedule of fees.

Department Organizational Chart



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Finance					
Personnel Services	219,070	308,244	342,060	306,981	345,310
Contracted Services	30,784	41,243	37,850	43,341	54,970
Commodities	68,158	94,214	86,350	103,058	108,440
Capital Outlay	2,000	-	-	-	-
Transfers Out	-	-	-	-	-
Grand Total	\$ 320,012	\$ 443,700	\$ 466,260	\$ 453,380	\$ 508,720

Finance

2022/2023 Accomplishments

- ◆ Received the GFOA Distinguished budget Award for the FY2023 Budget Document (4th straight year).
- ◆ Implemented the Positive Pay ACH and check fraud program which prevents check washing/ fraud and potential ACH fraud.
- ◆ Implemented a 15% Senior Citizen Discount for monthly water and wastewater fixed charges during the FY2023 Budget Process.
- ◆ Created a “Completed CIP Projects” page on the public website which showcases major projects completed over the last 4 years.
- ◆ Worked to promote the use of digital utility billing by email which resulted in an increase in the percentage of utility customers receiving their bills via email to 15% of total billed customers.
- ◆ Worked with the Governing Body to develop a new utility disconnection policy to allow more time for utility customers to pay until utility shut-off occurs.
- ◆ Completed improvements in the breakdown of utility billing charges shown on the customer’s utility bill (i.e., senior discounted rate, volume/ usage rate, fixed monthly charge).

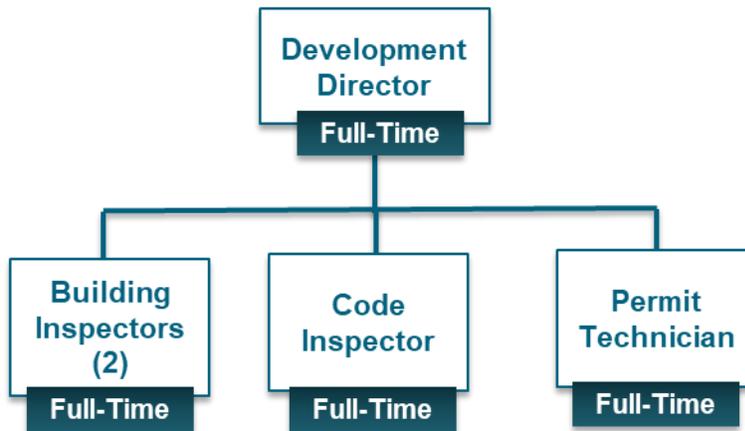
2024 Department Goals

- ◆ Coordinate the migration from Tyler Technologies ERP Pro 9 to ERP Pro 10 and provide support and training to City Departments.
- ◆ Explore and evaluate the benefits of Tyler Technologies AP Automation & Cloud Storage Capabilities for the City’s ERP.
- ◆ Assist with the Bond Rating process for the issuance of the 2024 Series COP.
- ◆ Update and implement utility rate recommendations from the utility rate model based upon CWWS operational and capital expenses.

Development

The Development Department is responsible for reviewing and commenting on proposed developments, reviewing compliance with all zoning regulations and development ordinances, processing applications for plats, rezoning and completing site plan revisions, as well as issuing special use permits. The department is also responsible for maintaining compliance of the City codes and ordinances with enforcement through residential and commercial construction, and the maintenance of existing properties and structures.

Organizational Chart



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Development					
Personnel Services	346,866	383,691	415,890	404,002	431,950
Contracted Services	41,627	27,641	36,190	36,190	48,390
Commodities	39,550	52,773	61,140	53,646	67,590
Capital Outlay	1,683	3,167	1,600	2,106	1,600
Transfers Out	-	-	-	-	15,000
Grand Total	\$ 429,726	\$ 467,272	\$ 514,820	\$ 495,944	\$ 564,530

Development

2022/2023 Accomplishments

- ◆ Continued several implementation actions from Comprehensive Plan 2030, which included the following:
 - ◆ *Goal HN1.1* - Support Additional Housing Stock: Approved Fairview Crossing which adds 316 additional housing units.
 - ◆ *Goal ST1.1* - Wayfinding Plan Adopted
- ◆ Worked with Developers to add several commercial/retail lots to potential inventory:
 - ◆ Richardson Street Plaza
 - ◆ McBee's Corner
 - ◆ Fairview Crossing (10 Lots)
 - ◆ Fairview Crossing North (6 Lots)
- ◆ Filled vacant Building Inspector position and continued training of all Development Department employees.

2024 Department Goals

- ◆ Continue to pursue completion of the following Comprehensive Plan Action Items:
 - ◆ Establish a zoning overlay on the westside of Highway 169 for commercial and mixed uses and establish key priority industry niches (determine whether to complete this work in-house or contract the work out, which has an estimated consultant cost of \$30,000).
 - ◆ Continue to provide training and education to staff for increased certifications.
 - ◆ Work towards an online inspections system following the ERP Pro 10 Migration.

Animal Control

The City operates Megan's Paws and Claws, which provides for the care and safeguarding of dogs which have been impounded. Care is provided by city staff until the rightful owner claims the dog or until the dog is adopted. The shelter is currently located at 1 Helvey Park Drive and Utility Division staff assist with the maintenance and care of the shelters and dogs.



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Animal Control					
Personnel Services	-	-	-	-	-
Contracted Services	3,120	7,142	6,000	4,456	6,000
Commodities	1,380	2,616	3,100	5,430	3,100
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Grand Total	\$ 4,500	\$ 9,758	\$ 9,100	\$ 9,886	\$ 9,100

Senior Services

The Senior Center is a facility owned by the City which is leased to a not-for-profit organization. The Senior Center is also made available to the public for rental for private events. Please see the City's Comprehensive Schedule of Fees Listing for more information regarding rental opportunities and costs for the Senior Center or contact the City's Parks & Recreation Department. The Senior Center is located at 113 West Main Street, just west of City Hall.



Department Financial and Budget Schedule

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Senior Services					
Personnel Services	-	-	-	-	-
Contracted Services	8,062	7,855	16,900	16,900	29,260
Commodities	11,059	19,536	19,990	19,990	16,530
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Grand Total	\$ 19,121	\$ 27,391	\$ 36,890	\$ 36,890	\$ 45,790

General Fund Expenditure Overview

Below is a table showcasing General Fund highlights found in the Proposed FY2024 Budget.

FY2024 Expenditure Highlight	Department	FY2024 Expenditure Description and FY2024 Budget Amount
Year 4 of Financial Support for the Smithville Main Street Program	Administration	Program is funded at \$5,000 for Year Four. This financial support is provided to the Smithville Main Street Association which was created to provide marketing and educational support for the revitalization of Downtown Smithville.
Chamber of Commerce & City Agreement	Administration	Agreement is funded at \$10,000 . This agreement between the City and Chamber of Commerce will provide financial resources to ensure there are business development tools and services available to local businesses and Smithville business merchants and citizens.
Additional City-Wide Department Training	Administration	Training is funded at \$5,000 . These resources allow for City employees to achieve additional certifications and licensing as well as attend regional and national seminars and conferences, all in the effort to build on the professionalism and knowledge current employees have.
Annual Laptop Replacement Program	Administration	Program is funded at \$5,000 . Many of the City's laptop computers were last replaced with CAREs funding during the COVID-19 pandemic, or earlier. This funding creates a laptop replacement plan which allocates funds to departments on an annual basis going forward.
Website Improvements	Administration	Cost is estimated to be \$10,000 . The Board of Aldermen directed staff to research and find ways to improve the City website or explore website upgrades/enhancements to streamline citizen functions and interactions.
Employee Wellness Programming	Administration	Programming is funded at \$3,500 . Staff are proposing to enhance the City's employee wellness programming which includes fitness challenges, "Lunch and Learns", and CPR Training events.
Annual Citizens Academy	Administration	Program is funding at \$2,500 . Staff are proposing to create a citizens academy which informs and educates citizens on the City's core functions, including Police, Parks & Recreation, Public Works, and Finance.
Annual Neighborhood Beautification Grant Program	Administration	Program is funded at \$25,000 . 2024 is the third year of the program which provides funding to applicants to complete projects that beautify and enhance the public spaces within the City's neighborhoods.
Annual Downtown Wayfinding & Signage	Administration	Cost is \$100,000 Annually. The City contracted with KMA Design for the development of signage guidelines. The next step is to allocate annual funding for the implementation/installment of wayfinding signs and pedestrian kiosk stations.
Police Ballistic Vests Replacement (Four)	Police	Cost is \$6,000 . The Police Department continues to replace upcoming "out of warranty" equipment and plans to replace three ballistic vests in 2024 for Police Officers.
Mental Health Wellness Checks	Police	Cost is \$6,000 . Mental Health Wellness Checks are required by the State of Missouri to address Police Officers coping with stress and potential psychological trauma resulting from responses to critical incidents or emotionally difficult events.

General Fund Expenditure Overview

Below is a table showcasing General Fund highlights found in the Proposed FY2024 Budget.

FY2024 Expenditure Highlight	Department	FY2024 Expenditure Description and FY2024 Budget Amount
Mobile Data Terminals (In Car Computers) Replacement	Police	Cost is \$13,000 . The Police Department is completing the second half of the MDT (Mobile Data Terminal) In-Car Computer Replacement Program. These computers are used by Police Officers inside the Patrol cars.
Portion of 1 st & Bridge Street Round-A-Bout Engineering	Streets	General Fund will provide financial resources of \$50,000 of the estimated total cost of \$150,000. This CIP project addresses navigation issues, pedestrian crossing issues, and safety problems at the intersection of Bridge Street, Hilltop Street, and East 1 st Street.
South Employment Overlay District Plan	Development	Cost is \$12,500 . The Smithville Comprehensive Plan 2030 identifies three separate "Overlay" districts to help bolster the local economy. Impacted property owners would work with the City and the selected consultant to develop a conceptual plan. This action would commence in early 2024.
Equipment Replacement Planning	Parks & Recreation	UTV Side-By-Side: Cost is \$20,000 . The current Parks & Recreation Kubota UTV has a critical engine issue which is projected to cost the department \$9,000 to fix. Since the UTV was manufactured in 2005, staff are proposing to replace the vehicle because of the age and depreciation of the asset.
	Streets	Leasing Tractor & Boom Mower. Lease cost is estimated to be \$46,000 annually. The current tractor/mower has experienced mechanical/electrical issues making the equipment unreliable to use. Staff are electing for a Five Year Municipal Lease Option with an estimated
	Streets	Skid Steer Purchase Option Cost is \$29,250 . The Board of Aldermen approved a Five Year Lease for a John Deere 330G Skid Steer and the Streets Department proposes to go ahead and purchase the equipment. The purchase option will be available in 2024.

Combined Water & Wastewater Fund

The Combined Water & Wastewater Fund accounts for revenues and expenditures related to water and wastewater operations in the City. Nearly 90% of CWWS fund revenues are provided from charges for services, such as the sale of water and wastewater to utility customers. These resources fund expenses related to daily utility operations (repair and maintenance of water lines, sewer lines, lift stations, and pump stations), capital improvement projects, debt payments (principal and interest), and other one-time expenses.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 4,528,147	\$ 5,602,501	\$ 7,123,744	\$ 6,854,956	\$ 6,455,383
CWWS Fund Revenues					
Charges for Services	4,617,321	5,054,736	5,070,817	5,572,565	5,909,100
Intergovernmental	-	805,495	-	-	100,000
Impact Fees	292,296	283,906	330,000	220,320	280,000
Other Revenue	61,193	79,769	35,000	42,000	42,000
Interest Earnings	4,451	1,200	5,000	3,000	2,500
Transfers In / Debt Proceeds	-	-	3,900,000	-	4,350,000
Increase in Customer Deposits	19,330	2,888	-	-	-
Total Revenues	\$ 4,994,591	\$ 6,227,994	\$ 9,340,817	\$ 5,837,885	\$ 10,683,600
CWWS Fund Expenses					
Personnel Services	1,014,536	1,069,642	1,271,770	1,264,678	1,423,410
Contractual Services	926,871	748,138	1,569,327	736,850	2,368,930
Commodities	619,264	1,282,898	2,018,058	1,633,060	1,665,040
Capital Outlay / Debt Pay-	1,150,386	1,629,521	7,933,400	2,325,311	9,908,490
Transfers Out	209,180	245,340	277,560	277,560	338,750
Total Expenses	\$ 3,920,237	\$ 4,975,539	\$ 13,070,115	\$ 6,237,458	\$ 15,704,620
Net Change in Fund Balance	\$ 1,074,354	\$ 1,252,455	\$ (3,729,298)	\$ (399,573)	\$ (5,021,020)
Ending Fund Balance	\$ 5,602,501	\$ 6,854,956	\$ 3,394,446	\$ 6,455,383	\$ 1,434,363

Utilities

2022/2023 Accomplishments

- ◆ Treated 192 million gallons of drinking water that met the standards set by the DNR and the EPA for safe consumption.
- ◆ Treated 78 million gallons of wastewater that met all regulatory standards.
- ◆ Successfully completed the Smith's Fork Campground Lift Station project.
- ◆ Completed the construction of Digester #1 Floating Aerator.
- ◆ Completed the construction of the Winner Avenue Waterline Project.
- ◆ Rehabilitated 4,124 linear feet of sewer line, 3 manholes, and repaired and restored service to SBR #1 (sequencing batch reactor).
- ◆ Completed the construction of a new Raw Water Pump Station and installed a Copper Ion Generator for improved water quality.
- ◆ Inspected and conducted weekly preventative maintenance on 31 sewer pump stations and repaired 24 waterline issues.
- ◆ Conducted 1,030 on-time utility locates and completed 918 work orders.

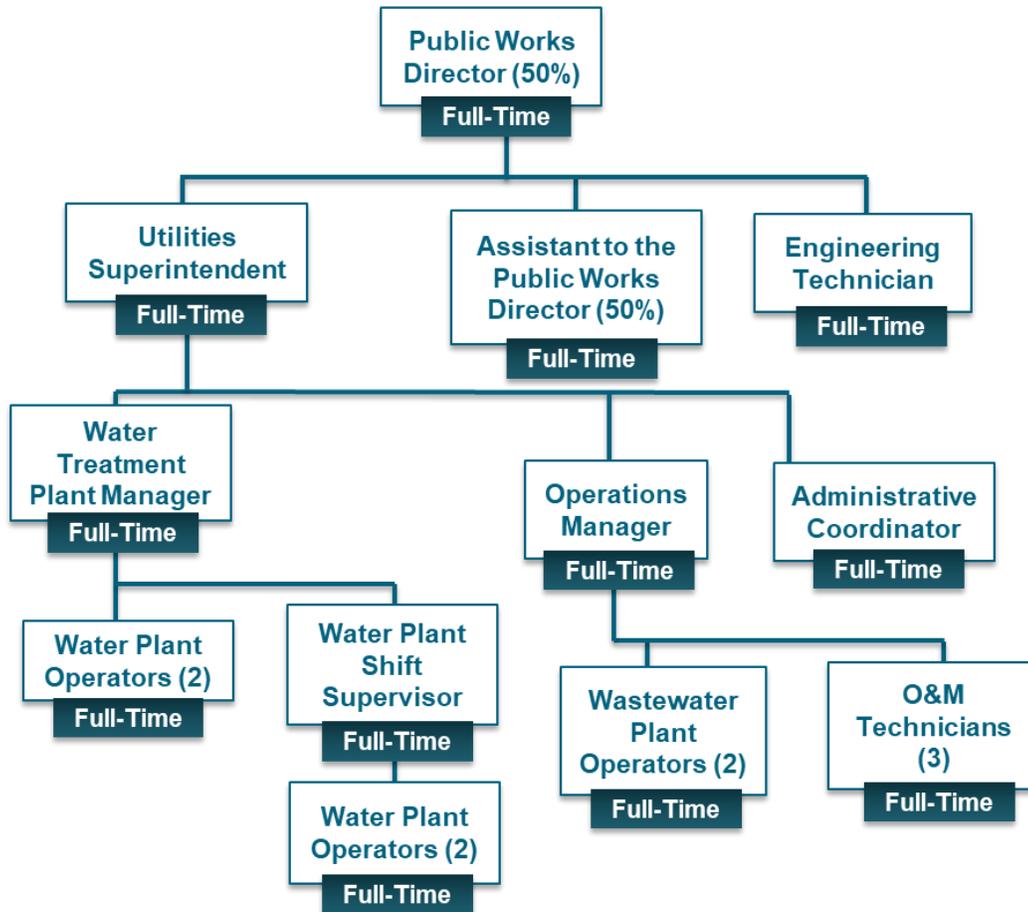
2024 Department Goals

- ◆ Continue the Sewer Rehabilitation Program (Cured in Place Pipe).
 - ◆ Staff reduced the number of sewer line cleanings from 15 per month to just a few per year since the program started.
- ◆ Consider a bar screen replacement for the wastewater plant.
- ◆ 144th Street Lift Station and West Bypass:
 - ◆ Right-of-way acquisition continues. The project is expected to be put out to bid shortly after the beginning of 2024.
- ◆ Consideration of the FY2024 - FY2028 Five Year Capital Improvement Plan, which includes the following significant projects:
 - ◆ Engineering for wastewater plant expansion and improvements (\$1,050,000 in the Proposed FY2024 CIP).
 - ◆ Planning for the Water Plant Expansion Project.
- ◆ Utility Rate Review

Utilities (Public Works) (CWWS Fund)

The Utilities Division of the Public Works Department provides maintenance of City water lines, the water distribution system, City sewer lines, lift stations, and pump stations. The department oversees the operation of the City's water treatment plant and the City's wastewater treatment plant. Water is pumped in from Smithville Lake.

Organizational Chart



Department Financial and Budget Schedule

Transportation Sales Tax Fund

The Transportation Sales Tax Fund accounts for a 1/2 cent (0.5%) sales tax which has no expiration date. Per Section 140.120 of the City of Smithville Code of Ordinances, the Transportation Sales Tax became effective July 1, 1989. Transportation Sales Tax Fund expenditures are limited by state statute to the construction, reconstruction, repair, and maintenance of streets, roads, sidewalks, trails, community-owned parking lots, and bridges within the City.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 762,606	\$ 462,260	\$ 354,072	\$ 429,407	\$ 537,204
Transportation Sales Tax Fund Revenues					
Sales Tax (0.5%)	587,177	608,121	589,713	642,650	667,450
Other Revenue	-	15,826	-	4,130	1,500
Grant Revenue	-	-	-	-	500,000
Transfers In / Proceeds from	-	-	-	-	-
Total Revenues	\$ 587,177	\$ 623,947	\$ 589,713	\$ 646,780	\$ 1,168,950
Transportation Sales Tax Fund Expenses					
Personnel Services	-	-	-	-	-
Contractual Services	38,971	3,721	185,010	60,000	40,000
Commodities	833,359	126,162	160,275	157,056	155,850
Capital Outlay / Debt Payments	15,194	526,917	356,960	321,927	1,503,290
Transfers Out	-	-	-	-	-
Total Expenses	\$ 887,524	\$ 656,800	\$ 702,245	\$ 538,983	\$ 1,699,140
Net Change in Fund Balance	\$ (300,347)	\$ (32,853)	\$ (112,532)	\$ 107,797	\$ (530,190)
Ending Fund Balance	\$ 462,260	\$ 429,407	\$ 241,540	\$ 537,204	\$ 7,014

Sanitation Fund

The Sanitation Fund accounts for payments from the City to the City’s trash and recycling provider as well as the management of the annual Household Hazardous Waste program (administered through Mid-America Regional Council, MARC). The City currently contracts with GFL (Green For Life) for trash, recycling, and bulky item pick-up services. The fund receives revenue from a monthly trash charge paid for by Smithville trash customers. The fund works as a simple “pass through” fund as all revenues received in the form of customer charges offset the City’s payments to GFL, the trash and recycling provider.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 55,436	\$ 62,992	\$ 61,219	\$ 57,588	\$ 57,974
Sanitation Fund Revenues					
Charges for Services	872,880	813,122	915,860	844,436	938,757
Total Revenues	\$ 872,880	\$ 813,122	\$ 915,860	\$ 844,436	\$ 938,757
Sanitation Fund Expenses					
Contracted Services	865,324	818,526	900,600	844,050	931,805
Total Expenses	\$ 865,324	\$ 818,526	\$ 900,600	\$ 844,050	\$ 931,805
Net Change in Fund Balance	\$ 7,556	\$ (5,404)	\$ 15,260	\$ 386	\$ 6,952
Ending Fund Balance	\$ 62,992	\$ 57,588	\$ 76,479	\$ 57,974	\$ 64,926

Special Allocation (Marketplace TIF) Fund

The Special Allocation Fund is the recipient of property tax revenue over and above the property tax base and the recipient of TIF EATs (Economic Activity Taxes) for the Smithville Marketplace TIF District. Revenues collected and received for the Special Allocation Fund are subject to administrative costs and developer reimbursement requests for eligible expenses per the Marketplace TIF agreement. Requests submitted by the developer for reimbursement are presented to the Board of Alderman for approval.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	8,260	386,786	48,041	2,427,864	\$ 1,635,910
Special Allocation Fund Revenues					
Property Taxes	19,537	189,505	195,000	209,948	220,446
Sales and Use Taxes	361,284	1,016,380	510,000	572,500	588,000
Interest Earnings	-	12,000	-	82,500	60,000
Proceeds from Debt Issued	-	8,068,953	-	-	-
Total Revenues	\$ 380,821	\$ 9,286,838	\$ 705,000	\$ 864,948	\$ 868,446
Special Allocation Fund Expenses					
Contractual Services	-	6,914,999	700,000	700,000	500,000
Commodities	-	-	-	-	-
Capital Outlay / Debt Payments	-	328,953	-	953,902	676,800
Transfers Out	2,295	1,808	3,000	3,000	3,000
Total Expenses	\$ 2,295	\$ 7,245,760	\$ 703,000	\$ 1,656,902	\$ 1,179,800
Net Change in Fund Balance	\$ 378,526	\$ 2,041,078	\$ 2,000	\$ (791,954)	\$ (311,354)
Ending Fund Balance	\$ 386,786	\$ 2,427,864	\$ 50,041	\$ 1,635,910	\$ 1,324,556

Commons CID Fund

The Commons CID (Community Improvement District) Fund is the recipient of the 1% CID Sales/Use tax revenue generated from the Smithville Marketplace CID. Revenues collected and receipted for the Commons CID Fund are subject to administrative costs and developer reimbursement requests for eligible expenses per the CID Agreement. Requests submitted by the developer for reimbursement are presented to the Board of Alderman for approval.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ -	\$ 297,096	\$ 83,790	\$ 92,718	\$ 137,351
Commons CID Fund Revenues					
Sales and Use Taxes	297,096	350,439	380,250	380,250	396,592
Total Revenues	\$ 297,096	\$ 350,439	\$ 380,250	\$ 380,250	\$ 396,592
Commons CID Fund Expenses					
Contracted Services	-	548,342	331,880	331,880	410,000
Transfers Out	-	6,475	3,738	3,738	3,916
Total Expenses	\$ -	\$ 554,817	\$ 335,618	\$ 335,618	\$ 413,916
Net Change in Fund Balance	\$ 297,096	\$ (204,378)	\$ 44,632	\$ 44,633	\$ (17,324)
Ending Fund Balance	\$ 297,096	\$ 92,718	\$ 128,422	\$ 137,351	\$ 120,027

Capital Improvement Sales Tax Fund

The Capital Improvement Sales Tax Fund is a 1/2 cent (0.5%) sales tax which became effective October 1, 2018 and sunsets on December 31, 2038. The sales tax is imposed for the purpose of funding, financing, operating and maintaining capital improvements. Capital Improvement Sales Tax funds are obligated for transfer to the Debt Service Fund to provide support for debt service principal and interest payments.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 347,270	\$ 254,029	\$ 394,454	\$ 410,774	\$ 668,200
Capital Improvement Sales Tax Fund Revenues					
Sales Tax (0.5%)	659,009	692,937	672,435	728,750	752,750
Intergovernmental Revenues	-	-	488,000	-	488,000
Total Revenues	\$ 659,009	\$ 692,937	\$ 1,160,435	\$ 728,750	\$ 1,240,750
Capital Improvement Sales Tax Fund Expenses					
Personnel Services	-	-	-	-	-
Contractual Services	-	72,368	109,000	116,480	650,000
Commodities	-	-	-	-	-
Capital Outlay	410,060	-	891,000	-	895,000
Transfers Out	342,190	463,824	355,370	354,845	361,340
Total Expenses	\$ 752,250	\$ 536,192	\$ 1,355,370	\$ 471,325	\$ 1,906,340
Net Change in Fund Balance	\$ (93,241)	\$ 156,745	\$ (194,935)	\$ 257,426	\$ (665,590)
Ending Fund Balance	\$ 254,029	\$ 410,774	\$ 199,519	\$ 668,200	\$ 2,610

Debt Service Fund

The Debt Service Fund accounts for the accumulation of resources for, and the payment of, long-term debt principal and interest. Payments (expenditures) from the Debt Service Fund follow set repayment schedules for debt issued by the City. The Debt Service Fund carries an informal reserve which is intended to be sufficient enough to cover the first debt service payments of a fiscal year without the need for additional cash transfers. The Debt Service Fund receives revenues (in the form of an annual transfer) from the Capital Improvement Sales Tax Fund to pay for long term debt payments.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 231,262	\$ 243,597	\$ 255,934	\$ 255,934	\$ 267,739
Debt Service Fund Revenues					
Transfers In	342,190	351,550	354,845	354,845	357,830
Total Revenues	\$ 342,190	\$ 351,550	\$ 354,845	\$ 354,845	\$ 357,830
Debt Service Fund Expenses					
Capital Outlay / Debt Payments	329,855	339,213	343,040	343,040	351,333
Total Expenses	\$ 329,855	\$ 339,213	\$ 343,040	\$ 343,040	\$ 351,333
Net Change in Fund Balance	\$ 12,335	\$ 12,337	\$ 11,805	\$ 11,805	\$ 6,497
Ending Fund Balance	\$ 243,597	\$ 255,934	\$ 267,739	\$ 267,739	\$ 274,236

Capital Projects Fund

The Capital Projects Fund is utilized to account for large, and often, multi-year construction projects for the City. Revenue sources for the fund include proceeds received from debt issued, grant or match reimbursements, and transfers in from other funds. In past years, the fund has housed revenues and expenses related to the completion of the Downtown Streetscape and the Main Street Trail capital improvement projects. The fund also houses Traffic Impact Fee revenue and Payment in Lieu of Dedication funds.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 1,261,031	\$ 20,976	\$ 181,855	\$ 183,729	\$ 100,000
Capital Project Fund Revenues					
Other Revenue	6,250	77,479	40,000	-	40,000
Charges for Services	-	100,000	-	-	-
Intergovernmental	290,439	-	-	-	-
Transfers In / Debt Proceeds	-	112,274	-	-	-
Interest	-	-	-	-	-
Total Revenues	\$ 296,689	\$ 289,753	\$ 40,000	\$ -	\$ 40,000
Capital Project Fund Expenses					
Personnel Services	-	-	-	-	-
Contractual Services	68,567	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay / Debt Payments	1,468,177	127,000	-	83,729	-
Transfers Out	-	-	-	-	-
Total Expenses	\$ 1,536,744	\$ 127,000	\$ -	\$ 83,729	\$ -
Net Change in Fund Balance	\$ (1,240,055)	\$ 162,753	\$ 40,000	\$ (83,729)	\$ 40,000
Ending Fund Balance	\$ 20,976	\$ 183,729	\$ 221,855	\$ 100,000	\$ 140,000

Park & Stormwater Sales Tax Fund

The Park and Stormwater Sales Tax Fund accounts for a voter approved 1/2 cent (0.5%) sales tax which became effective October 1, 2020 through September 30, 2040. The Park and Stormwater Sales Tax fund was created as a part of the FY2021 budget development process. The sales tax may be used for the purpose of operating, maintaining, funding, and/or financing parks and recreation needs and stormwater control.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ -	\$ 437,318	\$ 749,556	\$ 809,380	\$ 983,800
Park & Stormwater Sales Tax Fund Revenues					
Sales Tax (0.5%)	614,190	690,960	672,435	723,750	752,750
Intergovernmental Revenues	-	-	-	-	181,000
Other Revenue	-	11,000	-	-	-
Total Revenues	\$ 614,190	\$ 701,960	\$ 672,435	\$ 723,750	\$ 933,750
Park & Stormwater Sales Tax Fund Expenses					
Personnel Services	-	-	-	-	-
Contractual Services	27,335	47,325	217,750	83,130	50,000
Commodities	8,334	9,062	-	-	-
Capital Outlay	141,203	273,511	280,000	466,200	971,000
Transfers Out	-	-	-	-	-
Total Expenses	\$ 176,872	\$ 329,898	\$ 497,750	\$ 549,330	\$ 1,021,000
Net Change in Fund Balance	-	\$ 372,062	\$ 174,685	\$ 174,420	\$ (87,250)
Ending Fund Balance	\$ 437,318	\$ 809,380	\$ 924,241	\$ 983,800	\$ 896,550

Vehicle and Equipment Replacement Fund

The Vehicle and Equipment Replacement Fund (VERF) accounts for expenses related to the management of the City’s vehicle fleet. The VERF was created as a part of the FY2021 budget development process. This process included the approval of an agreement between the City and Enterprise Fleet Management to lease “white fleet”, or non-police vehicles for City use. In recent years, the City has started to lease Police patrol vehicles through Enterprise Fleet Management to replace aging patrol units. Ideally, building up and retaining a cash balance of at least \$750,000 in the VERF is desirable in order to re-purchase the entire fleet if the City would decide to forgo the lease agreement with Enterprise Fleet Management.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ -	\$ 25,676	\$ 157,400	\$ 184,328	\$ 210,780
VERF Revenues					
Sale of Personal Property & Leased Vehicles	51,972	193,778	352,100	301,770	125,398
Transfers In	40,000	175,000	70,000	70,000	249,000
Total Revenues	\$ 91,972	\$ 368,778	\$ 422,100	\$ 371,770	\$ 374,398
VERF Expenses					
Contractual Services	66,296	210,126	381,750	329,883	423,547
Capital Outlay	-	-	-	15,435	-
Total Expenses	66,296	210,126	381,750	345,318	423,547
Net Change in Fund Balance	25,676	\$ 158,652	\$ 40,350	\$ 26,452	\$ (49,149)
Ending Fund Balance	\$ 25,676	\$ 184,328	\$ 197,750	\$ 210,780	\$ 161,631

“CARES” FUND

The CARES (Coronavirus Aid, Relief, and Economic Security Act) Fund was established by the City to account for Federal stimulus money received in response to the COVID-19 pandemic. In 2020, the City received \$945,400 in CARES funding, which was distributed by Clay County, Missouri. The City obligated and expended all CARES financial resources and the fund finished FY2021 with no cash balance and no future anticipated revenues or expenses in FY2021 or beyond.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ 588,259	\$ -	\$ -	\$ -	\$ -
CARES Fund Revenues					
Intergovernmental	-	-	-	-	-
Interest Earnings	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
CARES Fund Expenses					
Personnel Services	472	-	-	-	-
Contractual Services	251,352	-	-	-	-
Commodities	56,497	-	-	-	-
Capital Outlay	40,650	-	-	-	-
Transfers Out	239,288	-	-	-	-
Total Expenses	\$ 588,259	\$ -	\$ -	\$ -	\$ -
Net Change in Fund Balance	\$ (588,259)	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

Donation Fund

The City's Donation Fund was established by the Board of Aldermen in July 2022 to account for financial donations provided to the City for both broad and specific municipal purposes. For example, the Donation Fund houses Legacy Fund donations, which was created for the purposes of fundraising for certain City and Park projects. The City is permitted to have a separate donation fund (separate from the General Fund) in which donations are housed.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ -	\$ -	\$ 16,500	\$ 3,305	\$ 9,109
Donation Fund Revenues					
Other Revenues	-	3,305	10,500	21,476	21,000
Total Revenues	\$ -	\$ 3,305	\$ 10,500	\$ 21,476	\$ 21,000
Donation Fund Expenses					
Capital Outlay	-	-	20,000	15,672	15,000
Total Expenses	\$ -	\$ -	\$ 20,000	\$ 15,672	\$ 15,000
Net Change in Fund Balance	\$ -	\$ 3,305	\$ (9,500)	\$ 5,804	\$ 6,000
Ending Fund Balance	\$ -	\$ 3,305	\$ 7,000	\$ 9,109	\$ 15,109

American Rescue Plan Act (“ARPA”) Fund

Congress passed the ARPA (American Rescue Plan Act) on March 11, 2021 to provide fiscal relief to local governments as a result of the COVID-19 pandemic. The ARPA appropriates \$19.53 billion to U.S. states for distribution to non-entitlement units of local government (NEUs) which constitutes those cities, towns, and villages with a population under 50,000. The City of Smithville ARPA revenue estimate is \$2,178,300 which was distribution to the City of Smithville over the course of FY2021 and FY2022. The City has planned to utilize the ARPA funding for the Raw Water Pump Station, Zebra Mussel, Valve Control capital improvement project (as seen in the five year CIP). ARPA funds are anticipated to be fully expended by the end of FY2023.

	Actual FY2021	Actual FY2022	Budget FY2023	Projected FY2023	Proposed FY2024
Beginning Fund Balance	\$ -	\$ 1,089,550	\$ 953,273	\$ 880,215	\$ -
ARPA Fund Revenues					
Intergovernmental	1,089,138	1,110,128	-	-	-
Interest	412	10,570	-	-	-
Total Revenues	\$ 1,089,550	\$ 1,120,698	\$ -	\$ -	\$ -
ARPA Fund Expenses					
Capital Outlay	-	1,330,033	953,270	880,215	-
Total Expenses	\$ -	\$ 1,330,033	\$ 953,270	\$ 880,215	\$ -
Net Change in Fund Balance	\$ 1,089,550	\$ (209,335)	\$ (953,270)	\$ (880,215)	\$ -
Ending Fund Balance	\$ 1,089,550	\$ 880,215	\$ 3	\$ -	\$ -

Sales Tax Overview

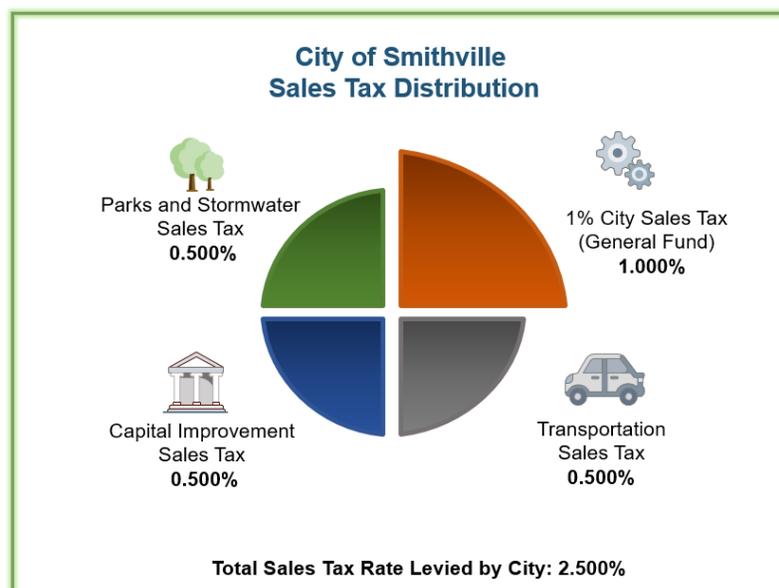
The City of Smithville total sales tax rate is **8.475%**. Nearly half of this total sales tax rate is effective for the State of Missouri. Clay County, the Smithville Area Fire Protection District, and the Kansas City Zoo District also have rates enacted. The City of Smithville sales tax rate is 2.500%. For consumer activity occurring in the Smithville Marketplace CID (located at 15700 N US 169 Highway), the total rate is **9.475%**, which includes a 1% Commons Community Improvement District (CID) sales tax.

City of Smithville - Sales Tax Rate Breakdown

Jurisdiction	Effective Rate
State of Missouri	4.225%
Clay County	1.125%
City of Smithville	2.500%
Smithville Area Fire Protection District	0.500%
Kansas City Zoological District	0.125%
Total Rate in City	8.475%

Smithville Marketplace (1% CID Sales Tax)	1.000%
Total Rate for Smithville Marketplace	9.475%

The City of Smithville total sales tax rate is comprised of 4 specific sales taxes. There is a 1% City Sales Tax for the General Fund and three Special Sales Taxes. Each of the Special sales taxes have specific spending restrictions and are routed to specific budgeted funds for accounting purposes. The fund summaries, seen later in the Budget Book, outline the restrictions on how these monies may be spent.



Capital Improvement Plan Overview

The City of Smithville Capital Improvement Plan (CIP) is a multi-year plan for capital investments in the City's infrastructure, facilities, and equipment. The CIP aids in planning for future challenges, as well as addressing the City's current needs. A CIP is critical to achieving the strategic plan because it connects city development, implements the recommendations of master plans, and works as a major financial plan for large capital investments. While master plans are formulated to establish long range (5-15 years) development plans that reflect community priorities, the CIP is generally a more short-range plan with project recommendations outlined over a five year period from the master plans. In this way, the CIP serves as a planning document to completing long-term needs and goals originating from the master plans.

Many of the capital improvement projects found in the CIP are sourced from the following master plans:

- Comprehensive Plan
- Water Master Plan
- Wastewater Master Plan
- Transportation Master Plan
- Parks and Recreation Master Plan
- Stormwater Master Plan (*To Be Bid and Completed*)
- Police Facility Needs Assessment



In 2023, Black Chain Link Lift Station Safety Fence is Installed near the Harborview Neighborhood Subdivision

In 2023, New PVC Waterline is Installed to Replace Aging Cast Iron Pipe on Quincy Boulevard



Development of the Capital Improvement Plan

CIP Planning Process

As the budget process begins, Staff meet to begin understanding the resources the City has available to fund capital projects. The City has three special sales tax funds which all provide crucial funding for capital projects: the Transportation Sales Tax Fund, the Capital Improvement Sales Tax Fund, and the Park and Stormwater Sales Tax Fund. Other funds, such as the CWWS Fund and General Fund, also support capital project spending and required separate staff analysis to understand available resources and revenues. To begin this process, the City Administrator, Finance Director, and Finance Analyst meet to discuss sales tax revenue projections and examine water and wastewater sales (in context of the CWWS Fund). This sets the stage for the prioritization and recommendation of projects into the CIP.

Several factors are considered when prioritizing and recommending capital projects to the Board of Aldermen for funding in the Five Year CIP Plan, which include the following:

- Projects Reducing Risk, Public Danger, or Preserving Infrastructure/High Usage Assets
- Board of Aldermen Priorities
- Master Plan Recommended Projects
- Projects With *Potential* Outside Funding Opportunities (Cost Sharing, Federal & State Grants)
- Projects With *Secured* Outside Funding
- Projects Contributing to the Economic Development of the City

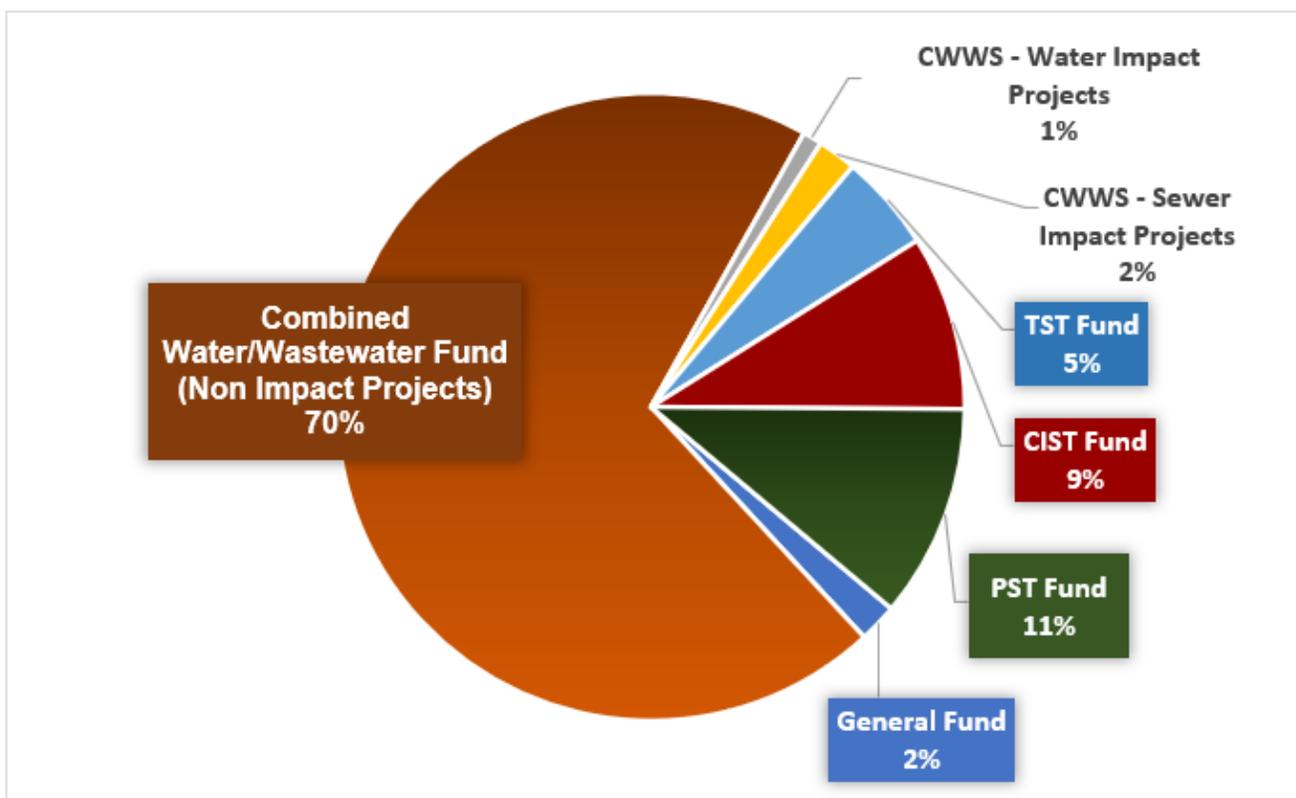
Once these conversations occur, projects are slotted into each fund and the Finance/Administration team reviews projected cashflows which illustrate whether the fund is projected to have the capacity to fund requested projects. Projects are then either “funded” or dropped to the “pending” list where they reside outside of the Five Year CIP. The projects are retained on the pending list for continued consideration by staff and the Board, but are not yet planned/funded in the Five Year CIP.

After projects are slotted into the CIP for funding and presentation to the Board of Aldermen, Public Works and Finance Analysts prepare individual project descriptions, justifications/rationale for completing the project, and the impact on operating costs. These products, known as “CIP Project Pages” showcase each project and outline the source of funding and whether outside (non-City originated) funding is helping to fund the project. When appropriate, maps or areas of impact are included so the public can more clearly understand what areas of the City would be affected.

The Administration/Finance office presents the proposed Five Year CIP Plan to the Board of Aldermen for initial consideration in May during the budget process. The Board provides feedback, and staff completes any necessary revisions to the CIP for second “look” or review in August (which constitutes the first budget workshop).

Five Year CIP - By Funding Type

The Five Year Capital Improvement Plan is primarily composed of water and wastewater projects as indicated by the pie chart below. 70% of all CIP expenditures in the Five Year CIP are either water or wastewater related expenses. This number increases to 73% when accounting for projects paid with water and wastewater impact cash. The Capital Improvement Sales Tax Fund (CIST Fund) accounts for 9% of CIP projects in the next Five years while the Transportation Sales Tax Fund (TST Fund) accounts for 5% and the Park and Stormwater Sales Tax (PST Fund) accounts for 11%. Together, the three special 0.5% Sales Taxes account for 25% of all CIP planned expenditures in the next five years.



Impact of the CIP on Annual Operating Budget

The Five Year Capital Improvement Plan includes planning for capital projects designed to minimize expenditures programmed within the City's operating budget. Below are examples of capital projects which reduce various maintenance and repair expenses:

- The Annual Street Overlay & Maintenance Program reduces expense related to maintaining and repairing streets (pothole filling and patching). The PCI (Pavement Condition Index) helps staff understand which sections of City road are in the greatest need for mill and overlay, or overall replacement. Proactively fixing roads with poor PCI scores helps save expenses related to refilling potholes or repeatedly patching certain areas of road. The Transportation Sales Tax Fund provides funding to perform mill and overlay for areas prioritized as highest need by staff.
- The Downtown Streetscape Phase III project, scheduled for construction in FY2024, provides funding to rebuild curb and gutter and mill and overlay sections of the downtown Smithville corridor. The project includes the addition of brick and black lamp posts throughout the northern Downtown portion. Over time, maintenance costs will likely increase as these items continue to wear out and are in need of replacement.
- Waterline replacement and improvement projects are planned with the goal of replacing aging water and wastewater lines, much of which are subject to line breaks which create unpleasant outages for utility customers. Public Works continues to coordinate an annual "cured-in-place" sewer rehabilitation program which seals the aging wastewater pipe and helps to halt future potential leaks.



The City contracted with Pavement Management Inc. for the completion of the 2023 Street Maintenance Program in which they performed crack sealing to prevent further degradation and extend the life of the road.



The City contracted with SAK for "cured-in-place" sewer rehabilitation and manhole rehabilitation. This prevents further breakdown of sewer line and manholes through a relining process which provides greater structural integrity.

City of Smithville Proposed FY2024 - FY2028 Five Year Capital Improvement Plan



Plan Prepared by City of Smithville Finance and Administration Departments

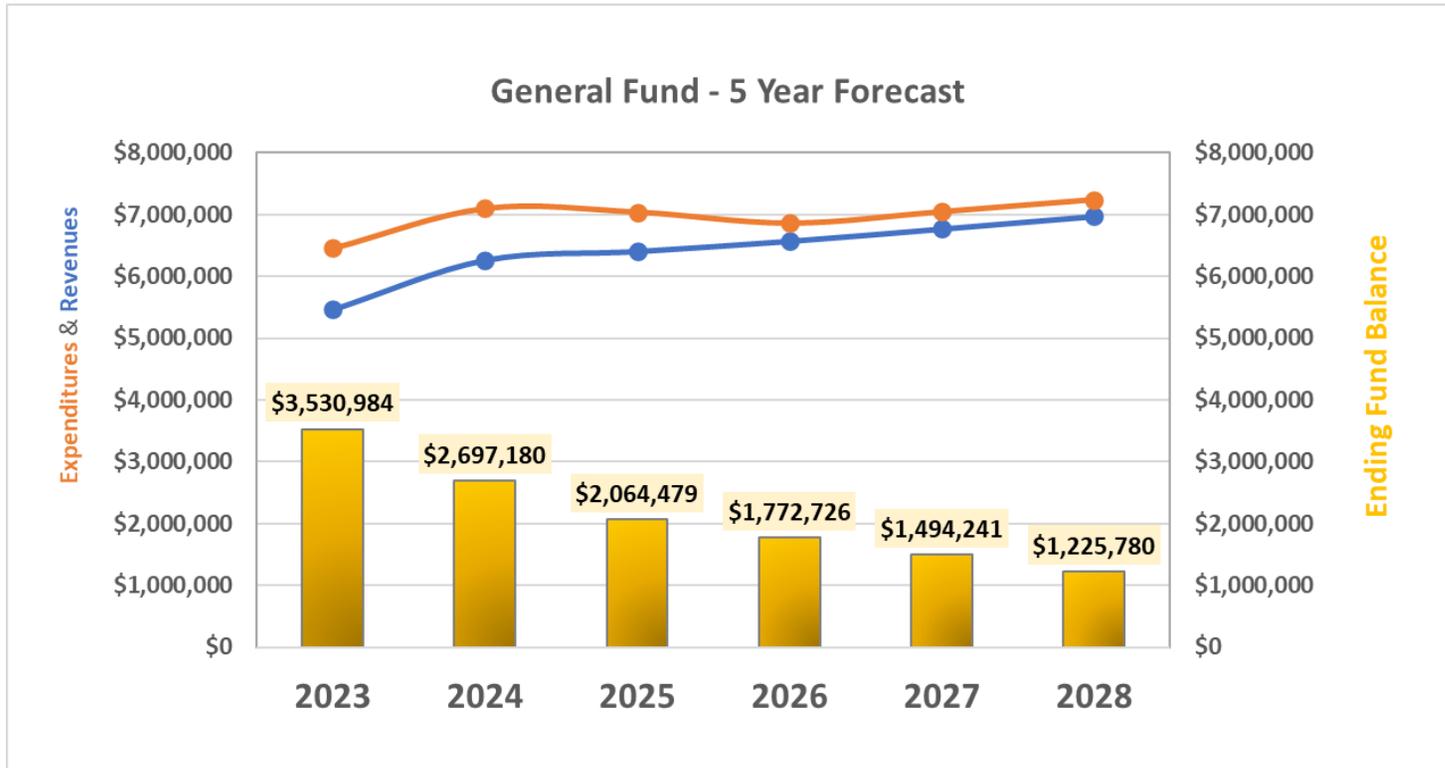
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Five Year Capital Improvement Plan - General Fund						
Capital Improvement Projects	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Annual Wayfinding Signage Installation	Administration	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Complete Quincy Boulevard Sidewalks (Construction)	Public Works - Streets	\$205,000	-	-	-	-
Complete Quincy Boulevard Road Reconstruction (Construction)	Public Works - Streets	\$175,000	-	-	-	-
Complete 4 th St & 4 th Terr Mailbox Improvement (Construction)	Public Works - Streets	\$100,000	-	-	-	-
1 st & Bridge Street Round-A-Bout (Engineering)	Public Works - Streets	\$50,000	-	-	-	-
Additional Annual Asphalt Overlay Program Funding	Public Works - Streets	-	\$100,000	-	-	-
Additional Sidewalk Replacement Program Funding	Public Works - Streets	-	\$50,000	-	-	-
Second Creek Bridge Sidewalks (30% of Construction)	Public Works - Streets	-	\$250,000	-	-	-
Riverwalk Park & Trail (10% of Construction)	Public Works - Streets	-	\$200,000	-	-	-
Grand Total		\$630,000	\$700,000	\$100,000	\$100,000	\$100,000

Project Totals By City Department	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Administration	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Parks & Recreation	-	-	-	-	-
Public Works - Streets	\$530,000	\$600,000	-	-	-
Police	-	-	-	-	-
Grand Total (Net Cost)	\$630,000	\$700,000	\$100,000	\$100,000	\$100,000

Five Year Cash Flow Analysis - General Fund



Five Year CIP Total

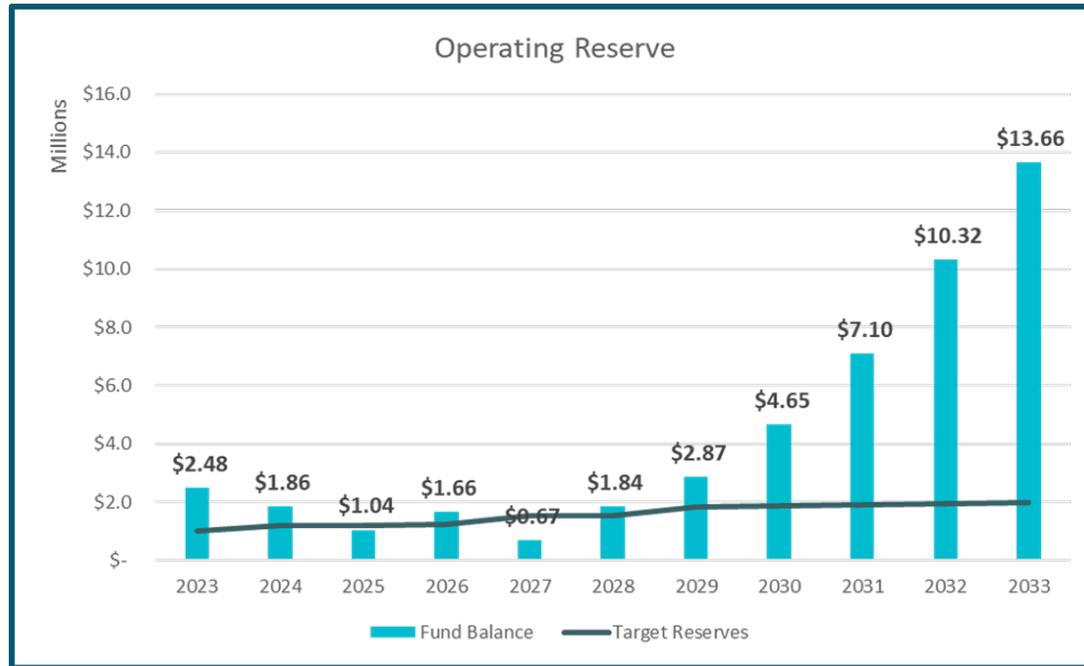
\$1,630,000

Pending Projects Outside Five Year CIP - General Fund

Pending Projects	Department Name	Cost Estimate
Police Department Building (Engineering)	Police	\$1,000,000
Police Department Building (Construction)	Police	\$16,000,000
Streets & Parks & Recreation Facility Building (Engineering)	Parks & Rec/PW	\$500,000
Streets & Parks & Recreation Facility Building (Construction)	Parks & Rec/PW	\$8,000,000
Tornado Sirens (Purchase & Installation)	Police	Unknown Cost
Grand Total (Net Cost)		\$25,500,000

Five Year Capital Improvement Plan - Combined Water and Wastewater Fund						
Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY2027	FY2028
Complete Auth 94 - West Bypass of 144th St Lift Station (Engineering)	Public Works - Utilities	\$85,000	-	-	-	-
Complete Auth 92 - Smith's Fork Pump Station (Engineering)	Public Works - Utilities	\$50,000	-	-	-	-
Complete Auth 99 - WTP Improvements/Residuals (Engineering)	Public Works - Utilities	\$150,000	-	-	-	-
Complete Auth 97 - River Cross/Maple Ln Waterline (Engineering)	Public Works - Utilities	\$60,000	-	-	-	-
Complete Auth 98 - Owens Branch Sanitary Sewer (Engineering)	Public Works - Utilities	\$230,000	-	-	-	-
Interconnect Mains at 144 th /169 Highway (S2, Construction)	Public Works - Utilities	\$55,000	-	-	-	-
Highway 92 & Commercial Waterline (Engineering)	Public Works - Utilities	\$125,000	-	-	-	-
144 th Street Lift Station (Construction)	Public Works - Utilities	\$1,700,000	-	-	-	-
West Bypass of the 144 th Street Lift Station (Construction)	Public Works - Utilities	\$2,200,000	-	-	-	-
Maple Lane & River Crossing (12" Waterline) (50% of Construction)	Public Works - Utilities	\$700,000	-	-	-	-
Est. Remaining Contract - Smith's Fork Force Main (Construction)	Public Works - Utilities	\$300,000	-	-	-	-
McDonalds/Central Bank Lift Station (Engineering)	Public Works - Utilities	\$100,000	-	-	-	-
Smith's Fork Park Waterline (Construction)	Public Works - Utilities	\$170,000	-	-	-	-
Headworks Bar Screen (Construction)	Public Works - Utilities	\$325,000	-	-	-	-
Stonebridge Lift Station (Engineering)	Public Works - Utilities	\$250,000	-	-	-	-
Stonebridge Lift Station (Construction With SSD Cost Sharing)	Public Works - Utilities	\$1,500,000	-	-	-	-
Water Treatment Plant Improvements (Construction)	Public Works - Utilities	\$900,000	-	-	-	-
Owens Branch Gravity Line Phase #1, Line #1 (Construction)	Public Works - Utilities	-	\$2,200,000	-	-	-
McDonalds/Central Bank Lift Station (Construction)	Public Works - Utilities	-	\$500,000	-	-	-
Highway 92 & Commercial Waterline (Construction)	Public Works - Utilities	-	\$300,000	-	-	-
Owens Branch Gravity Line Phase #1, Line #2 (Engineering)	Public Works - Utilities	-	\$600,000	-	-	-
Owens Branch Gravity Line Phase #1, Line #2 (Construction)	Public Works - Utilities	-	-	\$2,500,000	-	-
Water Plant Expansion (Engineering)	Public Works - Utilities	-	-	\$2,100,000	-	-
Wastewater Treatment Plant Expansion (Construction)	Public Works - Utilities	-	-	\$3,000,000	\$3,000,000	-
<i>Additional Water and Wastewater Project Funding</i>	Public Works - Utilities	-	-	-	\$2,000,000	-
Water Plant Expansion, Phase I (Construction)	Public Works - Utilities	-	-	-	-	\$7,500,000
<i>Additional Water and Wastewater Project Funding</i>	Public Works - Utilities	-	-	-	-	\$2,000,000
Grand Total (Net Cost)		\$8,900,000	\$3,600,000	\$7,600,000	\$5,000,000	\$9,500,000

Five Year Cash Flow Analysis - CWWS Fund (Non Impact Fees)



Five Year CIP Total
\$34,600,000

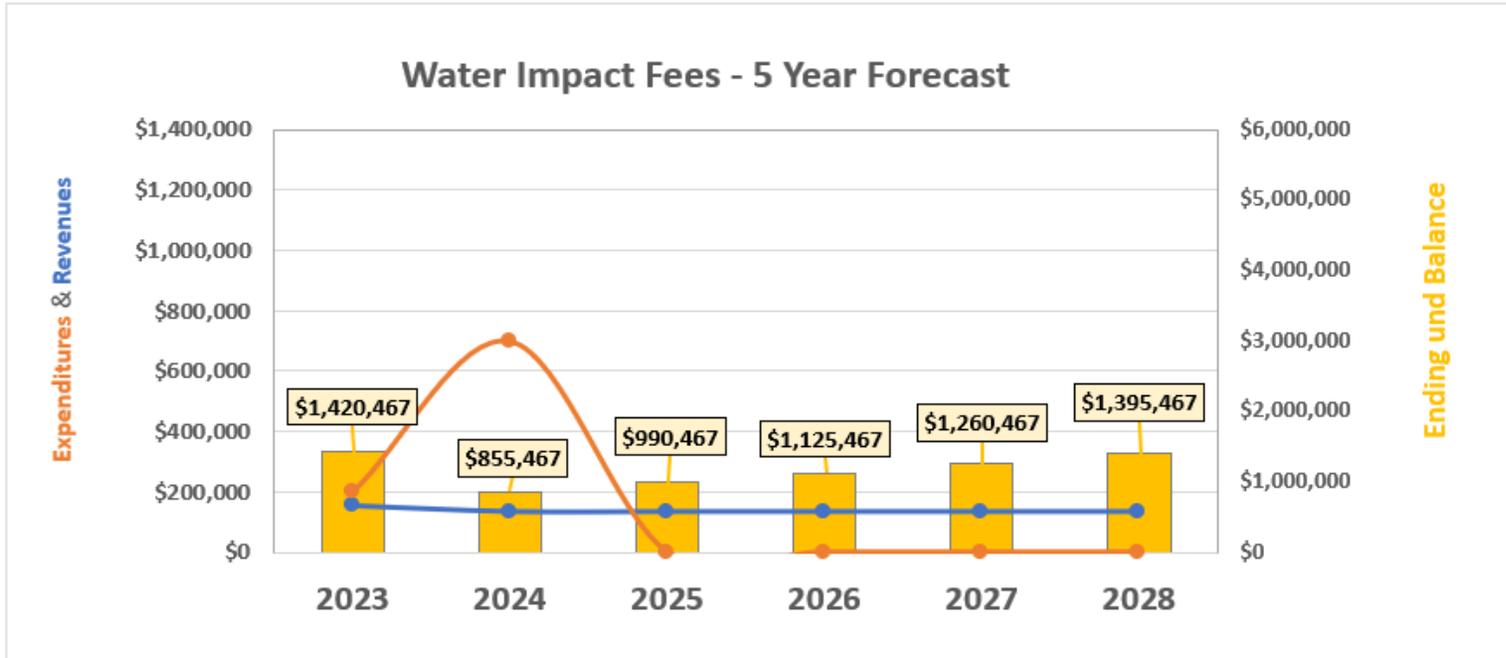


Pending Projects - Outside Five Year CIP - CWWS Fund

Pending Projects	Department	Cost Estimate
Lift Station Bar Screen (Engineering)	Public Works - Utilities	\$500,000
Lift Station Bar Screen (Construction)	Public Works - Utilities	\$2,000,000
Stonebridge Lift Station/Force Main Replacement (Engineering)	Public Works - Utilities	\$250,000
Stonebridge Lift Station/Force Main Replacement (Construction)	Public Works - Utilities	\$1,000,000
Northwest Subdivision Waterline Loop System (E & C)	Public Works - Utilities	\$200,000
Eagle Parkway Water Line (E & C)	Public Works - Utilities	\$300,000
Main Street Waterline (River Crossing to Liberty) (E & C)	Public Works - Utilities	\$250,000
Helvey Park (12" Waterline) (E & C)	Public Works - Utilities	\$700,000
169 Highway Waterline (Commercial to SW Tower) (E & C)	Public Works - Utilities	\$700,000
Owens Branch Gravity Line Phase #1, Line #3 (Engineering)	Public Works - Utilities	\$700,000
Owens Branch Gravity Line Phase #1, Line #3 (Construction)	Public Works - Utilities	\$2,500,000
Water Plant Expansion, Phase II (Construction)	Public Works - Utilities	\$7,500,000
144 th Street to Forest Oaks Gravity Line (Construction)	Public Works - Utilities	\$3,000,000
Grand Total (Net Cost)		\$19,600,000

Five Year Capital Improvement Plan - Water Impact Projects						
Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Maple Lane & River Crossing (12" Waterline) (50% of Construction)	Public Works - Utilities	\$700,000	-	-	-	-
Grand Total		\$700,000	-	-	-	-

Five Year Cash Flow Analysis - Water Impact Projects & Fees



Five Year CIP Total

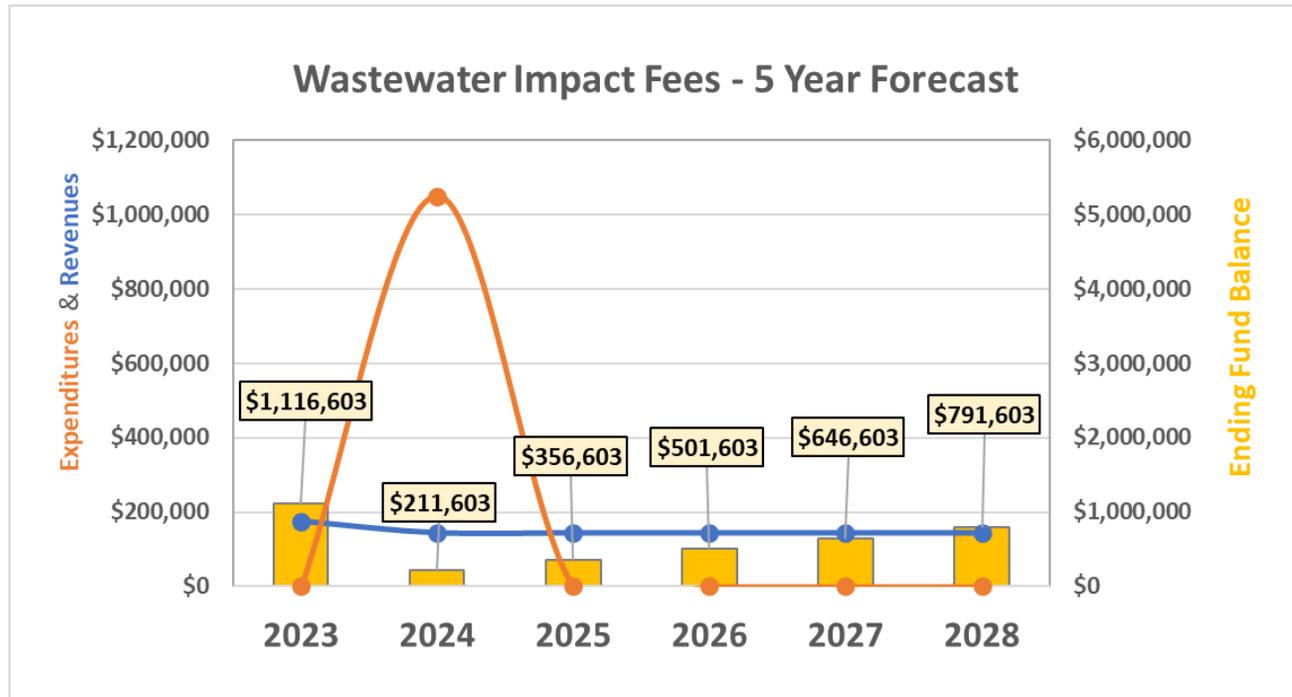
\$700,000

Pending Projects - Outside Five Year CIP - Water Impact Projects

Pending Projects	Department	Cost Estimate	Year Planned
None	None	-	None

Five Year Capital Improvement Plan - Wastewater Impact Projects						
Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Wastewater Treatment Plant Expansion (Engineering)	Public Works - Utilities	\$1,050,000	-	-	-	
Grand Total		\$1,050,000	-	-	-	-

Five Year Cash Flow Analysis - Wastewater Impact Projects/Fees



Five Year CIP Total

\$1,050,000

Pending Projects - Outside Five Year CIP - Wastewater Impact Projects

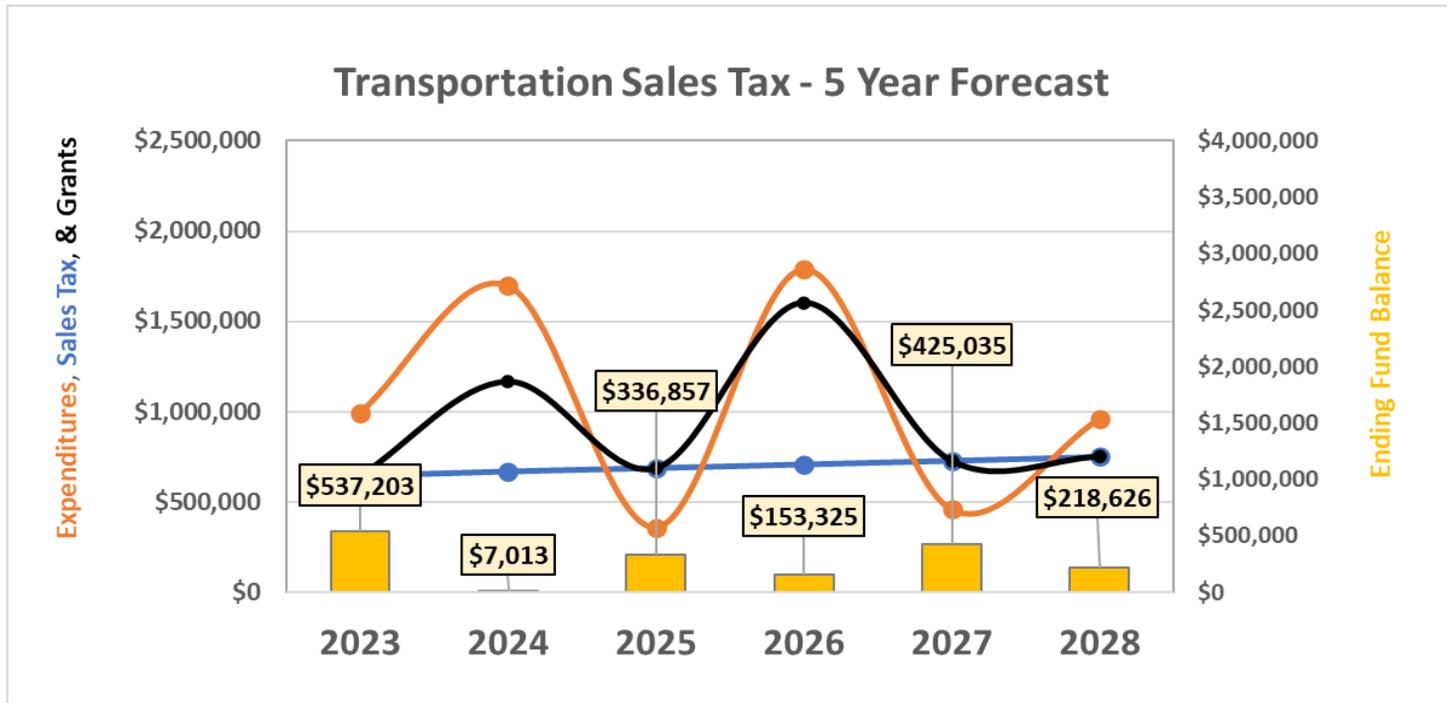
Pending Projects	Department	Cost Estimate
None	None	-

Five Year Capital Improvement Plan - Transportation Sales Tax Fund

Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Annual Asphalt Overlay Program (Projects TBD)	Public Works - Streets	\$300,000	\$200,000	\$200,000	\$300,000	\$300,000
Annual Sidewalk Replacement Program	Public Works - Streets	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Complete 4 th St & 4 th Terr Road Reconstruction (Construction)	Public Works - Streets	\$315,000	-	-	-	-
Complete Commercial Street Sidewalks (Engineering)	Public Works - Streets	\$40,000	-	-	-	-
Commercial Street Sidewalks (Construction)	Public Works - Streets	\$750,000	-	-	-	-
Commercial Street Sidewalks (MARC Reimbursement)	Public Works - Streets	(500,000)	-	-	-	-
1 st & Bridge St Round-A-Bout Construction (80% of Project Expense)	Public Works - Streets	-	-	\$1,430,000	-	-
1 st & Bridge Street Round-A-Bout (MARC Reimbursement)	Public Works - Streets	-	-	(896,000)	-	-
180 th & Eagle Round-A-Bout Construction (25% of Project Expense)	Public Works - Streets	-	-	-	-	\$300,000
Grand Total (Net Cost)		\$930,000	\$225,000	\$759,000	\$325,000	\$625,000

GREEN Numbers Indicated "Secured" Grant Funding

Five Year Cash Flow Analysis - Transportation Sales Tax Fund



Five Year CIP Total
\$2,864,000



Pending Projects - Outside Five Year CIP - Transportation Sales Tax Fund

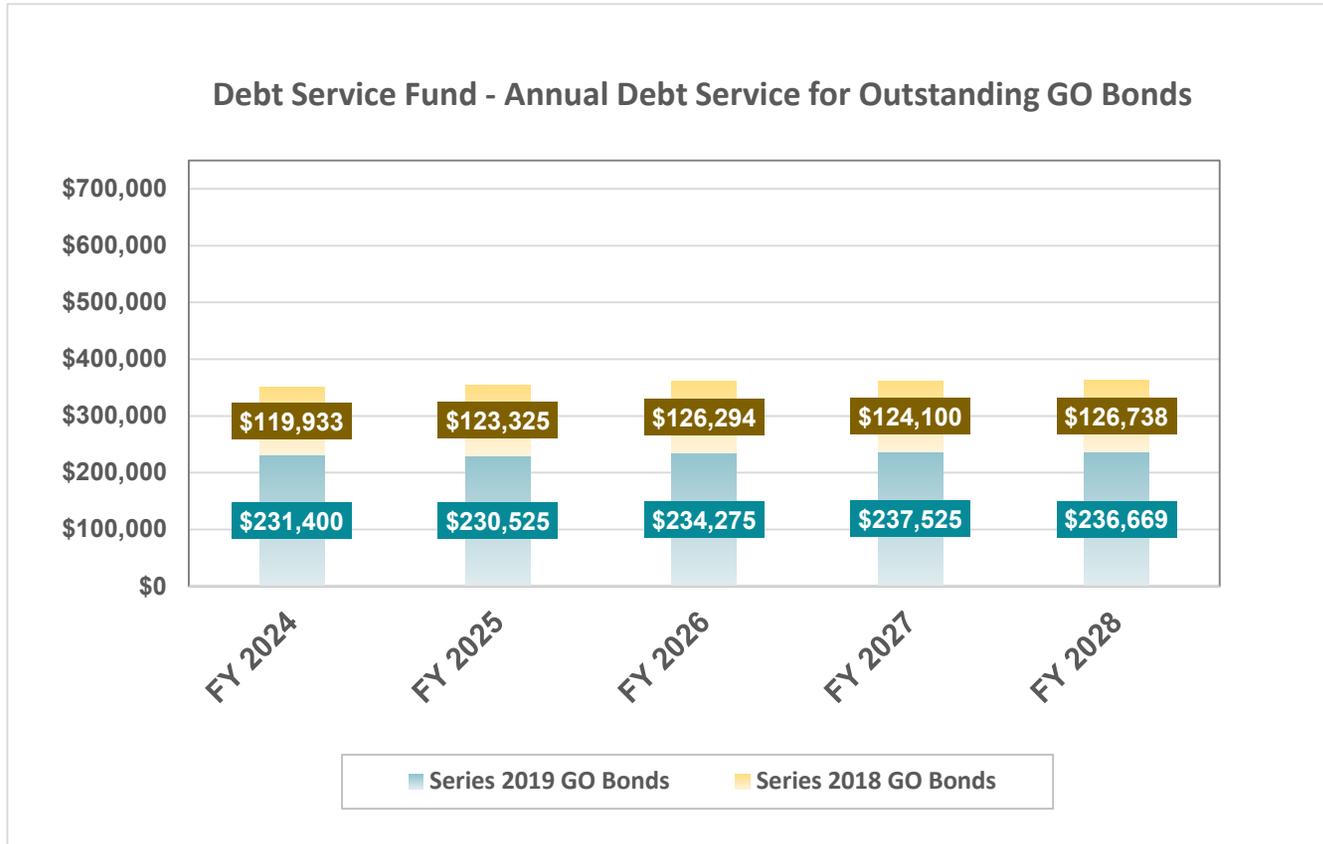
Pending Projects	Department Name	Cost Estimate
Raised Ped Crosswalk/Flashing Beacon Maple Elem School	Public Works - Streets	\$70,000
2 nd Street Asphalt Overlay (169 to Bridge)	Public Works - Streets	\$25,000
Diamond Crest Asphalt Overlay	Public Works - Streets	\$175,000
Harborview Asphalt (Newport/Harborview Dr/Fletcher/Mesa)	Public Works - Streets	\$230,000
180 th Street Asphalt Overlay (169 to Old Jefferson)	Public Works - Streets	\$750,000
Harborview Asphalt Overlay (Remaining Roads)	Public Works - Streets	\$725,000
Highland Avenue Asphalt Overlay (Halfway Up Hill)	Public Works - Streets	\$30,000
North Main - Asphalt Overlay	Public Works - Streets	\$200,000
134 th Street Asphalt Overlay (Road Agreement with County)	Public Works - Streets	\$155,000
176 th Street Asphalt Overlay (Road Agreement with County)	Public Works - Streets	\$80,000
South Bridge Street --- Asphalt, Curbs, Stormwater	Public Works - Streets	\$145,000
Seal Coating/Micro-Surfacing Downtown City Parking Lots	Public Works - Streets	To Be Determined
Grand Total (Net Cost)		\$2,585,000

Five Year Capital Improvement Plan - Debt Service Fund

Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Transfer to Debt Service Fund - Annual Debt Service Payment	Finance	\$361,340	\$364,875	\$367,920	\$373,420	\$376,420

Debt Service Detail	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Series 2018 (General Obligation 20 Year Bond)	Finance	\$119,933	\$123,325	\$126,294	\$124,100	\$126,738
Series 2018 ----- Principal (Paid March 1st)	Finance	\$55,000	\$60,000	\$65,000	\$65,000	\$70,000
Series 2018 ----- Interest (Paid March 1st)	Finance	\$32,783	\$32,150	\$31,175	\$30,119	\$28,981
Series 2018 ----- Interest (Paid September 1st)	Finance	\$32,150	\$31,175	\$30,119	\$28,981	\$27,756

Debt Service Detail	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Series 2019 (General Obligation 20 Year Bond)	Finance	\$231,400	\$230,525	\$234,275	\$237,525	\$236,669
Series 2019 -----Principal (Paid March 1st)	Finance	\$115,000	\$120,000	\$130,000	\$140,000	\$145,000
Series 2019 ----- Interest (Paid March 1st)	Finance	\$59,638	\$56,763	\$53,763	\$50,513	\$47,013
Series 2019 ----- Interest (Paid September 1st)	Finance	\$56,763	\$53,763	\$50,513	\$47,013	\$44,656



Series 2018 Final Payment Scheduled for March 1st, 2038

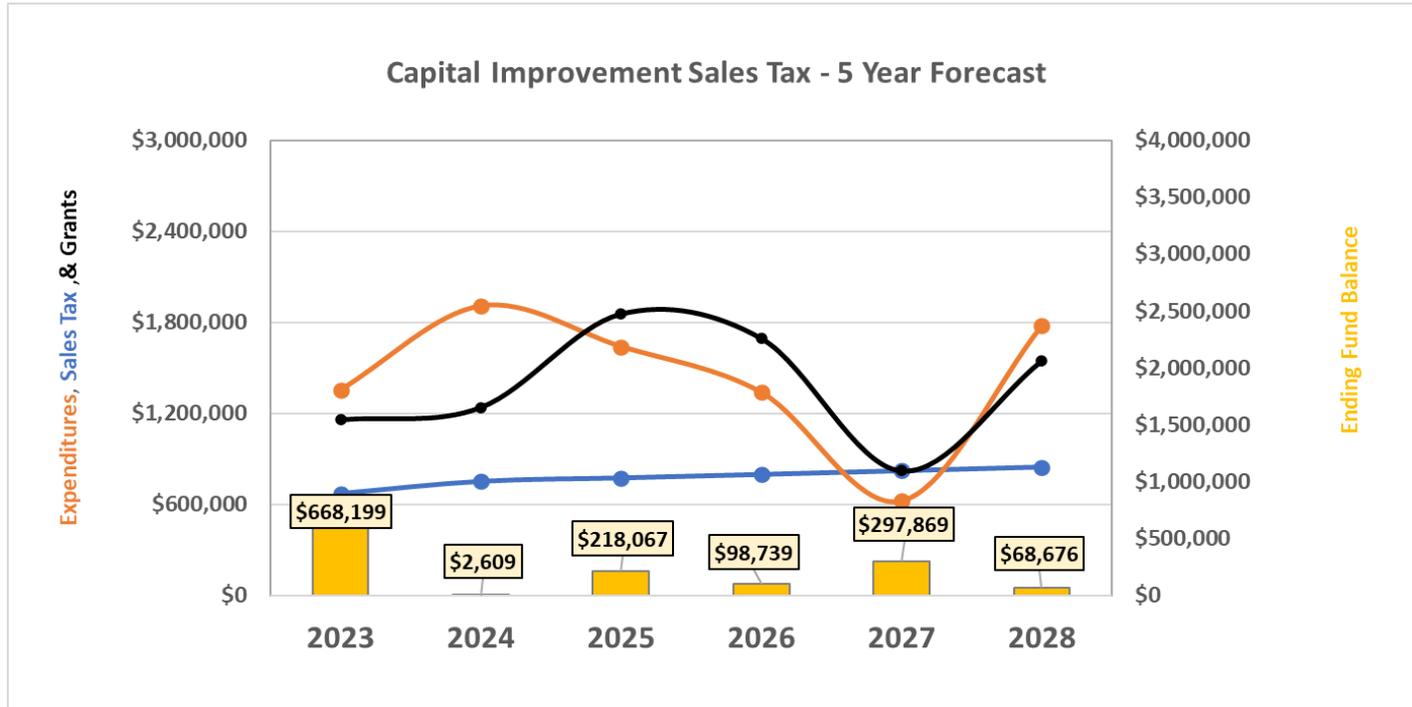
Series 2019 Final Payment Scheduled for March 1st, 2038

Five Year Capital Improvement Plan - Capital Improvement Sales Tax

Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Annual Transfer to Debt Service	Public Works - Streets	\$361,340	\$364,875	\$367,920	\$373,420	\$376,420
Complete Downtown Streetscape Phase III (Engineering)	Public Works - Streets	\$50,000	-	-	-	-
Complete Quincy Boulevard Road Reconstruction (Construction)	Public Works - Streets	\$95,000	-	-	-	-
Riverwalk Park & Trail (Engineering)	Public Works - Streets	\$250,000	-	-	-	-
2 nd Creek Sidewalks (Engineering)	Public Works - Streets	\$150,000	-	-	-	-
1 st & Bridge Street Round-A-Bout (80% of Engineering)	Public Works - Streets	\$200,000	-	-	-	-
Downtown Streetscape Phase III (Construction)	Public Works - Streets	\$800,000	-	-	-	-
Downtown Streetscape Phase III (Grant Reimbursement)	Public Works - Streets	(488,000)	-	-	-	-
2 nd Creek Sidewalks (70% of Construction)	Public Works - Streets	-	\$695,000	-	-	-
2 nd Creek Sidewalks (MARC Reimbursement)	Public Works - Streets	-	(600,000)	-	-	-
Riverwalk & Trail Construction (60% of Project Expense)	Public Works - Streets	-	\$480,000	\$670,000	-	-
Riverwalk & Trail (MARC Reimbursement)	Public Works - Streets	-	(480,000)	(420,000)	-	-
1 st & Bridge Street - Round-A-Bout (20% of Construction)	Public Works - Streets	-	-	\$300,000	-	-
180 th & Eagle Parkway Round-A-Bout (Engineering)	Public Works - Streets	-	-	-	\$250,000	-
Pope Lane Round-a-Bout/Connection (80% of Engineering)	Public Works - Streets	-	-	-	-	\$400,000
180 th & Eagle Parkway Round-A-Bout (75% of Construction)	Public Works - Streets	-	-	-	-	\$1,000,000
180 th & Eagle Parkway Round-A-Bout (MARC Reimburse)	Public Works - Streets	-	-	-	-	(700,000)
Grand Total (Net Cost)		\$1,418,340	\$459,875	\$917,920	\$623,420	\$1,076,420

GREEN Numbers Indicated "Secured" Grant Funding

Five Year Cash Flow Analysis - Capital Improvement Sales Tax Fund



5 Year CIP Total

\$4,495,975



Pending Projects - Outside Five Year CIP - Capital Improvement Sales Tax

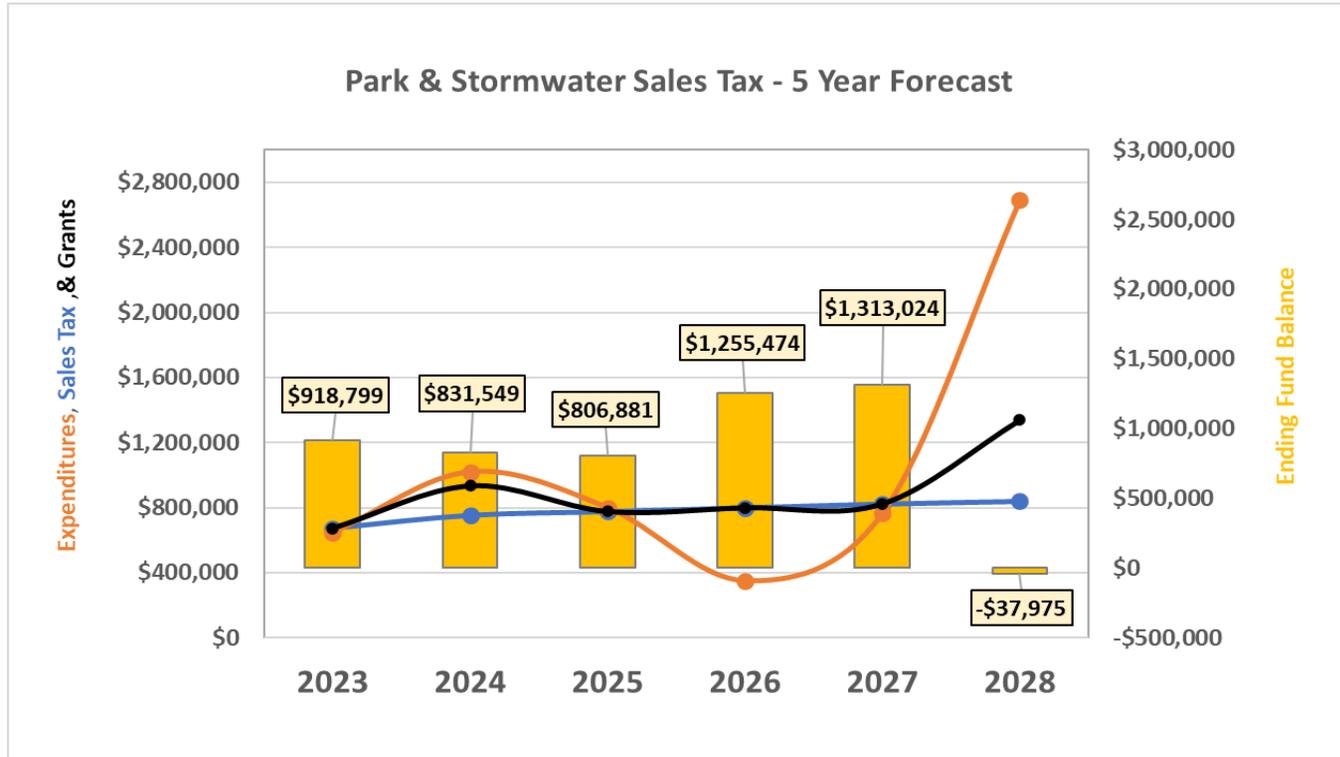
Pending Projects	Department Name	Cost Estimate
180 th & Old Jefferson Round-a-Bout (Engineering)	Public Works - Streets	\$250,000
180 th & Old Jefferson Round-a-Bout (Construction)	Public Works - Streets	\$1,000,000
180 th & Old Jefferson Round-a-Bout (MARC Reimburse)	Public Works - Streets	(700,000)
Grand Total (Net Cost)		\$550,000

Five Year Capital Improvement Plan - Park & Stormwater Sales Tax

Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
OK Railroad Trail - Phase I (Construction)	Parks & Recreation	\$281,000	-	-	-	-
OK Railroad Trail - Phase I (Grant)	Parks & Recreation	(181,000)	-	-	-	-
Emerald Ridge Neighborhood Park & Signage (Construction)	Parks & Recreation	\$450,000	-	-	-	-
Diamond Crest Splashpad Shelter & Bathrooms (Construction)	Parks & Recreation	\$90,000	-	-	-	-
Stonebridge Stormwater Improvements (Engineering)	Public Works	\$50,000	-	-	-	-
Stonebridge Stormwater Improvements (Construction)	Public Works	\$150,000	-	-	-	-
Dundee Road Stormwater Improvements (Engineering)	Public Works	-	\$50,000	-	-	-
Dundee Road Stormwater Improvements (Construction)	Public Works	-	\$150,000	-	-	-
Riverwalk & Trail Construction (30% of Project Expense)	Parks & Recreation	-	\$600,000	-	-	-
Forest Oaks Stormwater Improvements (Engineering)	Public Works	-	-	\$50,000	-	-
Forest Oaks Stormwater Improvements (Construction)	Public Works	-	-	\$300,000	-	-
Cedar Lakes Stormwater Improvements (Engineering)	Public Works	-	-	-	\$25,000	-
Cedar Lakes Stormwater Improvements (Construction)	Public Works	-	-	-	\$100,000	-
Smith's Fork Park Complex (Engineering & Design)	Parks & Recreation	-	-	-	\$640,000	-
Maple Lane Stormwater Improvements (Engineering)	Public Works	-	-	-	-	\$50,000
Maple Lane Stormwater Improvements (Construction)	Public Works	-	-	-	-	\$250,000
Smith's Fork Park Complex (Construction, Phase I)	Parks & Recreation	-	-	-	-	\$2,240,000
Grand Total (Net Cost)		\$840,000	\$800,000	\$350,000	\$765,000	\$2,540,000

Project Totals By City Department	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation	\$640,000	\$600,000	-	\$640,000	\$2,240,000
Public Works	\$200,000	\$200,000	\$350,000	\$125,000	\$300,000
Grand Total (Net Cost)	\$840,000	\$800,000	\$350,000	\$765,000	\$2,540,000

Five Year Cash Flow Analysis - Park and Stormwater Sales Tax Fund



Five Year CIP Total
\$5,295,000



Pending Projects Outside Five Year CIP - Park & Stormwater Sales Tax Fund

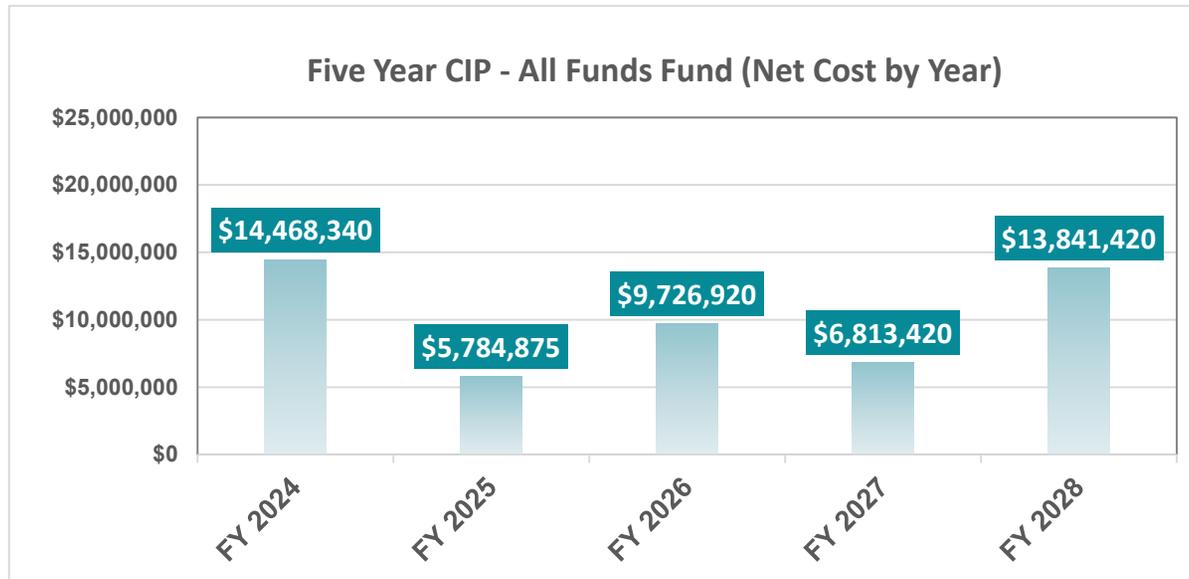
Pending Projects	Dept Name	Cost Estimate
Smith's Fork Park (4 Plex Baseball, Site Development)*	Parks & Recreation	\$3,250,000
Hawthorne Court Park (Public Art and Landscaping)*	Parks & Recreation	\$110,000
Heritage Park (Major Improvements/Site Development)*	Parks & Recreation	\$4,560,000
Helvey Park Loop Trail*	Parks & Recreation	\$220,000
Wildflower Neighborhood Park*	Parks & Recreation	\$330,000
Smith's Fork Park (Destination Development)*	Parks & Recreation	\$5,240,000
Maple Lane ----- Curbs & Stormwater (Engineering)	Public Works	\$15,000
Maple Lane ----- Curbs & Stormwater (Construction)	Public Works	\$175,000
North Bridge Street ----- Curbs & Stormwater (Engineering)	Public Works	\$40,000
North Bridge Street ----- Curbs & Stormwater (Construction)	Public Works	\$200,000
South Bridge Street ----- Curbs & Stormwater (Engineering)	Public Works	\$24,000
South Bridge Street ----- Curbs & Stormwater (Construction)	Public Works	\$120,000
South Mill Street ----- Curbs & Stormwater (Engineering)	Public Works	\$5,000
South Mill Street ----- Curbs & Stormwater (Construction)	Public Works	\$25,000
Grand Total Pending Projects		\$14,314,000

***Proposed project from the Parks and Recreation Master Plan**

Five Year Capital Improvement Plan - Capital Projects Fund						
Capital Improvement Project Name	Dept Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
No Projects	None		-	-	-	-
Grand Total		-	-	-	-	-

All Funds - Five Year Capital Improvement Project Summary

Fund Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
General Fund	\$630,000	\$700,000	\$100,000	\$100,000	\$100,000
Combined Water/Wastewater Fund - Non Impact Fee Projects	\$8,900,000	\$3,600,000	\$7,600,000	\$5,000,000	\$9,500,000
Combined Water/Wastewater Fund - Water Impact Fee Projects	\$700,000	-	-	-	-
Combined Water/Wastewater Fund - Wastewater Impact Fee Projects	\$1,050,000	-	-	-	-
Transportation Sales Tax Fund	\$930,000	\$225,000	\$759,000	\$325,000	\$625,000
Capital Improvement Sales Tax Fund	\$1,418,340	\$459,875	\$917,920	\$623,420	\$1,076,420
Parks and Stormwater Sales Tax Fund	\$840,000	\$800,000	\$350,000	\$765,000	\$2,540,000
Capital Projects Fund	-	-	-	-	-
Grand Total	\$14,468,340	\$5,784,875	\$9,726,920	\$6,813,420	\$13,841,420



Grand Five Year CIP Total

\$50,634,975

Glossary of Terms

Assessed Valuation: The value of property for tax levy purposes. The assessed valuation is set by the Clay or Platte County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Balanced Budget: A budget in which the expenditures incurred during a given period are equal/matched by revenues. A budget is balanced when current expenditures are equal to or less than receipts.

Board of Alderman: The governing body elected by the citizens of a municipality to provide policy direction for the operations of the city.

Bond: A written promise to pay a specified sum of money (the face or principal value of the bond), at a specified date or dates in the future (the maturity date), along with interest at a specified rate.

Bond Counsel: A lawyer who writes an opinion on a bond to its tax exempt status and the authenticity of its issuance.

Bond Rating: The calculation of the probably that a bond issue will go into default, by measuring risk, which impacts the interest rate at which the bond is issued.

Budget: A financial plan, for a specified period, of operations that matches all planned revenues and expenditures with the services to be provided by the City.

Budget Adjustment: Changes to the current budget on a departmental level that will not change the overall budgeted amount for a budgeted fund. These changes do not require Board of Alderman approval.

Budget Amendment: Changes to the current budget on any level that will change the overall budgeted amount for a budgeted fund. These changes require Board of Alderman approval.

Budget Calendar: The schedule of key dates that the City follows in the preparation and adoption of the budget.

Budget Document: The written instrument used by the City to present a comprehensive financial plan to the citizens.

Budget Message: The opening section of the budget presented by the City Administrator which presents the citizens of the City with highlights of the most important aspects of the budget.

Budget Ordinance: The official enactment by the City Council to approve the budget as presented which authorizes staff to obligate and spend revenues.

Budgeted Personnel: The number of employee positions authorized in the budget, some of which may be filled during the course of the budget year.

Glossary of Terms

Comprehensive Annual Financial Report: The official annual report of a government presented after the conclusion of the budget year.

Capital Assets: Equipment vehicles of significant value and having a useful life of several years.

Capital Improvement Plan: A plan for capital improvements to be incurred each year over a set number of years to meet long-term capital needs of the government.

Capital Outlay: The acquisition of capital assets which have a value of more than \$5,000 and have a useful economic life of more than one year.

Capital Projects Fund: A fund created to account for the financial resources to be used for the acquisition or construction of major capital facilities or equipment.

Cash Balance: Net revenues over expenditures from prior fiscal years.

Certificate of Deposit (CD): A debt instrument issued by a bank that pays interest to the purchaser in which interest rates are set by competitive forces in the marketplace.

Certificate of Participation (COP): A form of lease revenue bond that permits the investor to participate in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land, or facilities. COPs are seen by investors as providing weaker security and often carry ratings that are below an agency's general obligation rating.

Community Improvement District (CID): A political subdivision or a not-for-profit corporation organized for the purpose of financing a wide range of public-use facilities and establishing and managing policies and public services relative to the needs of a specific district.

Charges for Services: Revenue derived by charging a fee only to the specific user of the service.

Commodities: Items that are consumable or have a short life span (examples include: electricity, tires, fuel, natural gas)

Competitive Bid: The use of a sealed bid process where the bid contains the price and terms offered by the vendor for the good or service sought by the purchaser who awards the bid based on the best qualifications, price, and terms.

Consumer Price Index (CPI): A statistical description of price levels provided by the U.S. Department of Labor used as a measure of the increase in the cost of living (economic inflation).

Contractual Services: Contractual services are typically fees for professional services (examples include legal counsel, advertising, auditing, testing, service and equipment rentals).

Glossary of Terms

Debt Service Repayments: Required payments for principal and interest on a loan.

Debt Service Fund: A budgeted fund established to account for the accumulation of resources for, and the payment of long-term debt principal and interest.

Dedicated Tax: Taxes that are levied to support a specific government program or purpose.

Delinquent Taxes: Taxes that remain unpaid after the due date which have penalties and interest attached.

Department: A major administrative unit of the City which includes management responsibility for one or more operating divisions.

Depreciation: The process of recognizing the physical deterioration of capital assets over a period of time.

Division: An organizational unit of the City that indicates management responsibility for a specific activity.

Economic Activity Taxes (EATS): 50% of the revenue from sales taxes generated by economic activities within a Redevelopment Project Area which is captured and placed in the Special Allocation Fund (EATS are currently applicable to the Smithville Marketplace Redevelopment Area).

Employee Benefits: Contributions made by the City to meet commitments or obligations for fringe benefits, including the City's share of Social Security and various medical, life, and pension plans.

Encumbrance: The commitment of funds to purchase an item or service. To encumber funds means to set aside funds to pay for future cash expenditures.

Enterprise Fund: A fund established to account for operations of the City that sets fees based on recovering costs incurred to provide the service.

Expenditure: A decrease in the net financial resources of the City due to the acquisition of goods or services.

Expense: See the definition "Expenditure".

Financial Advisor: A professional advisor offering financial counsel to the City on all financial matters pertaining to a proposed debt issuance who is not part of the underwriting syndicate.

Fiscal Year: A 12 month-time period by which state and local governments annually budget their respective revenues and expenditures.

Fines and Forfeitures: Revenues generated from fines and penalties levied for commission of statutory offenses and violations of City Ordinances.

Glossary of Terms

Franchise Tax: A fee paid by public service utilities for the use of the public right-of-way to deliver their services.

Full-Time Equivalent (FTE): A way to measure an employee's involvement in an activity or project, generally calculated by the decimal equivalent of a full-time position working 2,080 hours per year.

Fund: An accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or government functions.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Government Accounting Standards Board (GASB): The organization that formulates accounting standards for governmental units.

GASB 34: The comprehensive overhaul in state and local government financial reporting issued by GASB in June 1999 which required significant changes in an entity's reporting of Financial Statements and in Management's Discussion and Analysis for State and Local Governments. It requires that governmental entities present 1) government wide financial statements that are based on the accrual accounting basis and the flow of all economic resources and 2) governmental funds financial statements continue to be presented based on the modified accrual accounting basis and the flow of current financial resources.

General Fund: The fund used to account for all financial resources of the City except those required to be accounted for in a separate fund.

General Obligation Bond: Municipal bonds back the full faith and credit (which includes the taxing and further borrowing power) of a municipality, repaid with the general revenue of the municipality, such as property taxes and sales taxes.

Government Finance Officers Association (GFOA): A professional organization of governmental financial personnel and associated interested individuals that provide assistance, training, and guidance to governments in the areas of accounting, audit, cash management, internal controls, debt management, and general finance.

Grant: A contribution by a government or other organization to support a specific function or operation.

Interfund Transfers: Transfer of resources between two funds of the same governmental unit.

Interest Earnings: Revenue derived in a year from the investment of cash on hand, into securities, as specified by the City investment policy.

Glossary of Terms

Intergovernmental Revenue: Revenue received from Federal, State, or local government bodies such as a school district.

Levy: The imposition or collection of an assessment of a specified amount for the support of government activities.

Licenses, Permits, and Fees: Revenues collected by the City from individuals or business concerns for rights or privileges granted by the City.

Line Item Budget: Budget that is prepared on the basis of individual accounts outlining what is to be spent for specific types of revenues (examples include office supplies, repairs & maintenance, equipment maintenance).

Mid-American Regional Council (MARC): Serves as the association of City and County governments and the metropolitan planning organization for the bi-state Kansas City region.

Materials and Supplies: Expendable operating supplies necessary to conduct daily departmental activity.

Operating Budget: That portion of the annual budget that provides a financial plan for the daily operations of government. Capital improvement project expenditures, which constitute “one-time” expenses”, are excluded from the operating budget.

Operating Expenses: The cost for personnel, materials, and equipment required for a department to function on a daily basis.

Operating Revenue: Funds received by a government that provide financial support to carry out and pay for daily operations of the City.

Ordinance: A formal legislative enactment by the governing body of a municipality. An ordinance has full force and effect of law within the boundaries of the municipality.

Pass Through Fund: An accounting entity with a self-balancing set of accounts that receives revenues or expenditures and acts as a cash conduit for a secondary fund.

Popular Annual Financial Report: A comprehensive financial report design to be readily accessible and easily understandable to the general public who do not necessarily have a background in public finance.

Principal: The face value of a bond, exclusive of interest.

Prior Year Encumbrances: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriations is reserved. They cease to be encumbrances when the obligations are paid or are otherwise terminated.

Glossary of Terms

Property Taxes: Revenues derived from the levying of taxes on real and personal property located within the City limits. Property taxes are levied according to the property's assessed value.

Property Tax Rate: The amount per \$100 of value that will be levied against all property within the City limits. The tax rate must be adopted by the City Council annually.

Public Hearing: A formal proceeding held during a Board of Aldermen meeting where the Board may receive testimony from all interested parties, including the general public, on a proposed issue or action.

Reserve: An account used to indicate that a portion of fund balance is restricted to a specific purpose. A reserve is typically held in order to cover unanticipated costs or fund one-time unbudgeted necessary costs.

Resolution: Official action of the City Council directing a specific action be taken. Resolutions are less formal than an Ordinance and have less weight of law.

Resources: Total financial amount available for appropriation including estimated revenues, fund transfers, and beginning fund balances.

Right of Way: The permitted right to pass over or through land owned by another. Generally, the right-of-way (ROW) is the strip of land in which facilities such as highways, railroads, utilities or other infrastructure are installed and maintained.

Sales Tax: A tax imposed on the value of goods sold within the City Limits. The rate is set by a majority of the voters within the City. The tax is collected by the State of Missouri and remitted to the City each month.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of all the people.

Use Tax: A tax imposed on the value of goods purchased outside of jurisdictional boundaries which will be used, stored, or consumed in the City. Use taxes are collected when no sales taxes are paid on the good, and in this manner, a use tax acts as a complementary or compensating tax to the sales tax.

Appendix I — Debt Amortization Schedules

Aug 7, 2018 11:33 am

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BOND DEBT SERVICE

City of Smithville
 Certificates of Participation, Series 2018
 (Refunding and New Money Projects)
 FINAL

Dated Date 08/23/2018
 Delivery Date 08/23/2018

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
03/01/2019			168,077.22	168,077.22	
09/01/2019	235,000	5.000%	160,925.00	395,925.00	564,002.22
03/01/2020			155,050.00	155,050.00	
09/01/2020	250,000	5.000%	155,050.00	405,050.00	560,100.00
03/01/2021			148,800.00	148,800.00	
09/01/2021	265,000	5.000%	148,800.00	413,800.00	562,600.00
03/01/2022			142,175.00	142,175.00	
09/01/2022	335,000	5.000%	142,175.00	477,175.00	619,350.00
03/01/2023			133,800.00	133,800.00	
09/01/2023	355,000	5.000%	133,800.00	488,800.00	622,600.00
03/01/2024			124,925.00	124,925.00	
09/01/2024	365,000	5.000%	124,925.00	489,925.00	614,850.00
03/01/2025			115,800.00	115,800.00	
09/01/2025	385,000	5.000%	115,800.00	500,800.00	616,600.00
03/01/2026			106,175.00	106,175.00	
09/01/2026	410,000	3.000%	106,175.00	516,175.00	622,350.00
03/01/2027			100,025.00	100,025.00	
09/01/2027	420,000	3.000%	100,025.00	520,025.00	620,050.00
03/01/2028			93,725.00	93,725.00	
09/01/2028	435,000	3.000%	93,725.00	528,725.00	622,450.00
03/01/2029			87,200.00	87,200.00	
09/01/2029	445,000	3.000%	87,200.00	532,200.00	619,400.00
03/01/2030			80,525.00	80,525.00	
09/01/2030	460,000	3.125%	80,525.00	540,525.00	621,050.00
03/01/2031			73,337.50	73,337.50	
09/01/2031	475,000	3.250%	73,337.50	548,337.50	621,675.00
03/01/2032			65,618.75	65,618.75	
09/01/2032	490,000	3.250%	65,618.75	555,618.75	621,237.50
03/01/2033			57,656.25	57,656.25	
09/01/2033	505,000	3.375%	57,656.25	562,656.25	620,312.50
03/01/2034			49,134.38	49,134.38	
09/01/2034	525,000	3.375%	49,134.38	574,134.38	623,268.76
03/01/2035			40,275.00	40,275.00	
09/01/2035	540,000	3.500%	40,275.00	580,275.00	620,550.00
03/01/2036			30,825.00	30,825.00	
09/01/2036	560,000	3.500%	30,825.00	590,825.00	621,650.00
03/01/2037			21,025.00	21,025.00	
09/01/2037	580,000	3.500%	21,025.00	601,025.00	622,050.00
03/01/2038			10,875.00	10,875.00	
09/01/2038	600,000	3.625%	10,875.00	610,875.00	621,750.00
	8,635,000		3,602,895.98	12,237,895.98	12,237,895.98

Appendix I — Debt Amortization Schedules

BOND DEBT SERVICE
City of Smithville, Missouri
General Obligation Bonds, Series 2018
FINAL

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
03/01/2019			28,655.60	28,655.60	
09/01/2019			34,617.50	34,617.50	63,273.10
03/01/2020	35,000	2.100%	34,617.50	69,617.50	
09/01/2020			34,250.00	34,250.00	103,867.50
03/01/2021	40,000	2.100%	34,250.00	74,250.00	
09/01/2021			33,830.00	33,830.00	108,080.00
03/01/2022	45,000	2.100%	33,830.00	78,830.00	
09/01/2022			33,357.50	33,357.50	112,187.50
03/01/2023	50,000	2.300%	33,357.50	83,357.50	
09/01/2023			32,782.50	32,782.50	116,140.00
03/01/2024	55,000	2.300%	32,782.50	87,782.50	
09/01/2024			32,150.00	32,150.00	119,932.50
03/01/2025	60,000	3.250%	32,150.00	92,150.00	
09/01/2025			31,175.00	31,175.00	123,325.00
03/01/2026	65,000	3.250%	31,175.00	96,175.00	
09/01/2026			30,118.75	30,118.75	126,293.75
03/01/2027	65,000	3.500%	30,118.75	95,118.75	
09/01/2027			28,981.25	28,981.25	124,100.00
03/01/2028	70,000	3.500%	28,981.25	98,981.25	
09/01/2028			27,756.25	27,756.25	126,737.50
03/01/2029	75,000	3.500%	27,756.25	102,756.25	
09/01/2029			26,443.75	26,443.75	129,200.00
03/01/2030	130,000	3.500%	26,443.75	156,443.75	
09/01/2030			24,168.75	24,168.75	180,612.50
03/01/2031	135,000	3.500%	24,168.75	159,168.75	
09/01/2031			21,806.25	21,806.25	180,975.00
03/01/2032	145,000	3.500%	21,806.25	166,806.25	
09/01/2032			19,268.75	19,268.75	186,075.00
03/01/2033	150,000	3.500%	19,268.75	169,268.75	
09/01/2033			16,643.75	16,643.75	185,912.50
03/01/2034	160,000	3.625%	16,643.75	176,643.75	
09/01/2034			13,743.75	13,743.75	190,387.50
03/01/2035	165,000	3.750%	13,743.75	178,743.75	
09/01/2035			10,650.00	10,650.00	189,393.75
03/01/2036	175,000	3.750%	10,650.00	185,650.00	
09/01/2036			7,368.75	7,368.75	193,018.75
03/01/2037	185,000	3.750%	7,368.75	192,368.75	
09/01/2037			3,900.00	3,900.00	196,268.75
03/01/2038	195,000	4.000%	3,900.00	198,900.00	
09/01/2038					198,900.00
	2,000,000		954,680.60	2,954,680.60	2,954,680.60

Appendix I — Debt Amortization Schedules

Feb 26, 2019 10:13 am Prepared by Piper Jaffray & Co.

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BOND DEBT SERVICE
City of Smithville, Missouri
General Obligation Bonds, Series 2019
FINAL

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
09/01/2019			64,144.24	64,144.24	64,144.24
03/01/2020	85,000	5.000%	69,137.50	154,137.50	
09/01/2020			67,012.50	67,012.50	221,150.00
03/01/2021	90,000	5.000%	67,012.50	157,012.50	
09/01/2021			64,762.50	64,762.50	221,775.00
03/01/2022	100,000	5.000%	64,762.50	164,762.50	
09/01/2022			62,262.50	62,262.50	227,025.00
03/01/2023	105,000	5.000%	62,262.50	167,262.50	
09/01/2023			59,637.50	59,637.50	226,900.00
03/01/2024	115,000	5.000%	59,637.50	174,637.50	
09/01/2024			56,762.50	56,762.50	231,400.00
03/01/2025	120,000	5.000%	56,762.50	176,762.50	
09/01/2025			53,762.50	53,762.50	230,525.00
03/01/2026	130,000	5.000%	53,762.50	183,762.50	
09/01/2026			50,512.50	50,512.50	234,275.00
03/01/2027	140,000	5.000%	50,512.50	190,512.50	
09/01/2027			47,012.50	47,012.50	237,525.00
03/01/2028	145,000	3.250%	47,012.50	192,012.50	
09/01/2028			44,656.25	44,656.25	236,668.75
03/01/2029	155,000	3.250%	44,656.25	199,656.25	
09/01/2029			42,137.50	42,137.50	241,793.75
03/01/2030	220,000	3.250%	42,137.50	262,137.50	
09/01/2030			38,562.50	38,562.50	300,700.00
03/01/2031	230,000	3.250%	38,562.50	268,562.50	
09/01/2031			34,825.00	34,825.00	303,387.50
03/01/2032	245,000	3.500%	34,825.00	279,825.00	
09/01/2032			30,537.50	30,537.50	310,362.50
03/01/2033	255,000	3.500%	30,537.50	285,537.50	
09/01/2033			26,075.00	26,075.00	311,612.50
03/01/2034	270,000	3.500%	26,075.00	296,075.00	
09/01/2034			21,350.00	21,350.00	317,425.00
03/01/2035	285,000	3.500%	21,350.00	306,350.00	
09/01/2035			16,362.50	16,362.50	322,712.50
03/01/2036	300,000	3.500%	16,362.50	316,362.50	
09/01/2036			11,112.50	11,112.50	327,475.00
03/01/2037	310,000	3.500%	11,112.50	321,112.50	
09/01/2037			5,687.50	5,687.50	326,800.00
03/01/2038	325,000	3.500%	5,687.50	330,687.50	
09/01/2038					330,687.50
	3,625,000		1,599,344.24	5,224,344.24	5,224,344.24

Appendix II - Personnel Summary

	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Adopted	FY2024 Proposed
Administration	4.00	3.00	3.00	3.00	3.00
Municipal Court	-	-	-	-	-
Police	21.00	21.00	21.00	21.00	21.00
Parks & Recreation	5.00	5.00	5.00	6.00	6.00
Development	6.00	5.00	5.00	5.00	5.00
Finance	3.00	4.00	4.00	4.00	4.00
Public Works	21.00	23.00	23.00	25.00	26.00
	60.00	61.00	61.00	64.00	65.00

Department Personnel Summary

	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Adopted	FY2024 Proposed
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Administration

City Administrator	1.00	1.00	1.00	1.00	1.00
Executive Assistant	-	-	-	-	-
Assistant City Administrator	1.00	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	-	-	-	-
Total	4.00	3.00	3.00	3.00	3.00

Municipal Court

Court Administrator	-	-	-	-	-
Total	-	-	-	-	-

Police

Police Chief	1.00	1.00	1.00	1.00	1.00
Police Clerk/Prosecutor's Assistant	1.00	1.00	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00	1.00	1.00
Police Sergeant	4.00	4.00	4.00	4.00	4.00
Police Detective	2.00	2.00	2.00	2.00	2.00
Police Officer	10.00	10.00	10.00	10.00	10.00
School Resource Officer	2.00	2.00	2.00	2.00	2.00
Total	21.00	21.00	21.00	21.00	21.00

Department Personnel Summary

	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Adopted	FY2024 Proposed
Parks & Recreation					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Recreation & Marketing Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	-	-	-	1.00	1.00
Parks Maintenance Crew Leader	1.00	1.00	1.00	1.00	1.00
Parks Maintenance Worker I	2.00	2.00	2.00	2.00	2.00
Total	5.00	5.00	5.00	6.00	6.00
Development					
Development Director	1.00	1.00	1.00	1.00	1.00
Administrative Coordinator	1.00	-	-	-	-
Communications Coordinator	-	-	-	-	-
Permit Technician	-	1.00	1.00	1.00	1.00
Utilities Inspector	1.00	-	-	-	-
Building Inspector I	2.00	1.00	1.00	1.00	1.00
Building Inspector II	-	1.00	1.00	1.00	1.00
Codes Inspector II	1.00	1.00	1.00	1.00	1.00
Total	6.00	5.00	5.00	5.00	5.00
Finance					
Finance Director	1.00	1.00	1.00	1.00	1.00
Finance Specialist I	2.00	1.00	1.00	1.00	1.00
Finance Specialist II	-	1.00	1.00	1.00	2.00
Finance Analyst	-	1.00	1.00	1.00	-
Total	3.00	4.00	4.00	4.00	4.00

Department Personnel Summary

	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Adopted	FY2024 Proposed
Public Works					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	1.00	1.00	-	-
Assist to the Public Works Director	-	-	-	1.00	1.00
Admin Coordinator II (Utilities)	1.00	1.00	1.00	1.00	1.00
Street Superintendent	1.00	1.00	1.00	1.00	1.00
Crew Leader - Public Works	1.00	1.00	1.00	1.00	1.00
Street Maintenance Worker	4.00	4.00	4.00	-	-
Street Maintenance Worker I	-	-	-	1.00	1.00
Maintenance Worker II - Streets	-	-	-	4.00	4.00
Utilities Superintendent	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Manager	1.00	1.00	1.00	1.00	1.00
Utility Operations Manager	1.00	1.00	1.00	1.00	1.00
Water Plant Operator	4.00	4.00	4.00	-	-
Wastewater Plant Operator	2.00	2.00	2.00	-	1.00
Water Plant Shift Supervisor	-	-	-	1.00	1.00
Utilities Inspector	1.00	2.00	2.00	-	-
Plant Operator I	-	-	-	6.00	6.00
Plant Operator II	-	-	-	2.00	2.00
Plant Operator III	-	-	-	1.00	1.00
Engineering Technician I	-	-	-	2.00	2.00
Utilities Specialist	3.00	3.00	3.00	-	-
Total	21.00	23.00	23.00	25.00	26.00
Grand Total Count	60.00	61.00	61.00	64.00	65.00

Appendix III - Employee Pay Ranges

The Proposed FY2024 Salary Schedule is presented in the table below. The proposed effective date of this salary schedule is November 1, 2023.

Pay Grade	Position Title	Department	Salary Range		
5			\$15.76	\$18.12	\$22.06
			\$32,778.72	\$37,695.53	\$45,890.21
10			\$17.60	\$20.23	\$24.64
	Maintenance Worker I - Parks	Parks & Recreation	\$36,602.90	\$42,087.88	\$51,244.07
	Maintenance Worker I - PW Admin	Public Works			
	Assistant I - PW	Public Works			
15			\$19.01	\$21.85	\$25.84
	Permit Technician	Development	\$39,531.14	\$45,453.16	\$55,352.33
	Finance Specialist I	Finance			
	Administrative Assistant II - Utilities	Public Works			
	O&M Technician/Plant Operator I	Public Works			
20			\$19.95	\$22.95	\$27.94
	Police Admin Assist/Prosecutor Assist	Police	\$41,497.86	\$47,725.82	\$58,105.74
	Maintenance Worker II - Parks	Parks & Recreation			
	Maintenance Worker II - Public Works	Public Works			
	O&M Technician/Plant Operator II	Public Works			
	Recreation Coordinator	Parks & Recreation			
25			\$20.95	\$24.09	\$29.33
	Police Recruit	Police	\$43,573.85	\$50,107.74	\$61,012.12
30			\$22.21	\$25.54	\$31.10
	Code Inspector I	Development	\$46,196.14	\$53,123.38	\$64,683.34
	Finance Specialist II	Finance			
35			\$23.54	\$27.07	\$32.96
	Police Officer I	Police	\$48,971.41	\$56,313.84	\$68,551.23
	Building Inspector I	Development			
	Code Inspector II	Development			
	O&M Technician/Plant Operator III	Public Works			
	Crew Leader - Public Works	Public Works			
	Crew Leader - Parks	Parks & Recreation			
	Engineering Technician I	Public Works			
40			\$24.95	\$28.69	\$34.93
	Building Inspector II	Development	\$51,899.64	\$59,679.12	\$72,659.50
	Finance Analyst	Finance			
	Detective	Police			
	Water Treatment Plan Shift Supervisor	Public Works			

Appendix III - Employee Pay Ranges

Pay Grade	Position Title	Department	Salary Range		
45			\$27.45	\$31.57	\$38.43
	Building Inspector III	Development	\$57,100.53	\$65,666.70	\$79,936.37
	Recreation Manager	Parks & Recreation			
	Engineering Technician II	Public Works			
50			\$29.10	\$33.47	\$40.74
	Police Sergeant	Police	\$60,531.37	\$69,622.00	\$84,743.92
	Water Treatment Plant Manager	Public Works			
	Utilities Operations Manager	Public Works			
	Assistant to the Public Works Director	Public Works			
55			\$32.01	\$36.81	\$44.82
	Streets Superintendent	Public Works	\$66,584.51	\$76,571.09	\$93,222.68
60			\$36.81	\$42.34	\$51.54
	Police Captain	Police	\$76,571.09	\$88,065.49	\$107,208.77
	Utilities Superintendent	Public Works			
65			\$42.34	-	\$63.51
	Assistant City Administrator	Administration	\$88,065.49		\$132,098.24
	Development Director	Development			
	Finance Director	Finance			
	Parks & Recreation Director	Parks & Recreation			
	Police Chief	Police			

Appendix V - Statistical Comparison

Comparable City Data	Smithville, MO	Kearney, MO	Excelsior Springs, MO	Grandview, MO	Liberty, MO
Population (2021)*	10,552	10,741	10,589	25,844	30,377
Available Jobs*	2,010	3,274	4,468	10,441	25,209
Daily Inflow*	1,577	2,680	3,522	9,429	22,241
Inflow Percentage*	78.5%	81.9%	78.8%	90.3%	88.2%
Daily Outflow*	4,631	4,294	3,867	11,870	12,345
Unemployment Rate	4.9%	1.6%	3.7%	5.6%	2.4%
2022 Assessed Valuation	\$ 237,485,177	\$ 240,627,136	\$ 192,752,963	\$ 412,043,305	\$ 692,576,445
2022 Property Tax Rate	0.4126	0.5542	1.0932	1.2867	0.8905
Sales Tax Rate	2.500%	3.000%	3.500%	3.000%	3.375%

Data Source and Context
▪ Daily Inflow -----> # of people employed in City, but living outside of City.
▪ Inflow Percentage -----> Daily inflow as a % of available jobs
▪ Daily Outflow -----> # of people living in City, but employed outside of City.
▪ Job/Inflow Data Source ----> " https://onthemap.ces.census.gov "
▪ Unemployment Source ----> MARC Research Services: " https://gis2.marc2.org/acldata "
▪ Property Tax/AV Source ----> Provided Through County Assessor Offices

*2021 U.S. OnTheMap Census Data (Population Estimates, July 1 2021 (V2021))